



FY2024-2025 PROPOSED BUDGET



City of Cedar Hill

Fiscal Year 2024-2025

Budget Cover Page

(Proposed)

This budget will raise more revenue from property taxes than last year's budget by an amount of **\$3,846,105**, which is a **10.16** percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is **\$1,795,113**.

The members of the governing body voted on the budget as follows:

Voting by Member (For, Against, Present Not Voting, Absent):	Tax Rate Proposal	Adoption of Budget
Stephen Mason, Mayor	For	For
Alan E. Sims, Mayor Pro Tem	For	For
Gerald Malone, Council Member	For	For
Daniel C. Haydin, Jr., Council Member	For	For
Chad A. McCurdy, Council Member	For	For
Gregory Glover, Council Member	For	For
Maranda Auzenne, Council Member	For	For

Property Tax Rate Comparison	2023-2024	2024-2025
Property Tax Rate:	\$0.646525/100	\$0.636455/100
No New Revenue Tax Rate (NNR):	\$0.605625/100	\$0.602864/100
NNR Maintenance & Operations Tax Rate:	\$0.447011/100	\$0.437402/100
Voter Approval Tax Rate:	\$0.646525/100	\$0.636455/100
Debt Rate:	\$0.183869/100	\$0.183744/100

Total debt obligation for City of Cedar Hill secured by property taxes:

Summary of Debt Outstanding:	Principal	Interest	Total
General Obligation Debt (GO):	\$59,615,000	\$18,461,867	\$78,076,867
Certificates of Obligation (CO):	\$34,290,000	\$13,750,376	\$48,040,376
Taxable Notes	\$2,590,000	\$150,062	\$2,740,062
Total	\$96,495,000	\$32,362,305	\$128,857,305

Section 102.007 of the Texas Local Government Code requires the inclusion of the above information as the cover page for this budget document

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August 2, 2024

Honorable Mayor & Members of the City Council:

It is with great pleasure that I submit for your consideration the FY2025 City Manager Proposed Budget for the City of Cedar Hill. Based on the Council's discussion and consensus at the preliminary budget workshop, the proposed budget has been developed with the following guidance:

- Property tax rate remains within the voter approval tax rate
- No new program requests are funded for FY2025
- Scheduled equipment replacement is funded through the issuance of tax notes
- General Fund expenditures have been reduced by around \$1.5M for FY2025
- \$1M in set aside funds will be transferred to General Fund in FY2025 to offset a reduction in sales tax revenue
- Funding for the Development Code Update has been carried forward for FY2025

The proposed budget supports the essential city services that our citizens and customers rely on every day, and it advances the City Council's strategic priorities: Public Safety; Bond Implementation; Planning & Development; Communications; and Community Engagement and Neighborhood Revitalization. These priorities are the result of extensive and on-going community engagement as expressed through Cedar Hill's integrated network of strategic plans, community surveys, neighborhood walks, and citizen committees.

Key Budget Highlights

1. Public Safety Enhancements

Cedar Hill is the safest city in our region because of the City Council's long-term investment in Public Safety. The proposed budget builds on that investment to attract and retain quality personnel and to provide them with the equipment they need. The budget continues the Council's investment in a public safety compensation plan that improves Cedar Hill's position in the market for police and fire.

The proposed budget includes \$391,745 for replacement of police vehicles, \$440,000 for replacement of an ambulance, and \$1.1M for replacement of a fire engine.

2. Bond Implementation

This spring, the community celebrated the grand opening of the new Library, Museum, Signature Park & Trail. More than 40,000 patrons have visited the facility since it opened its doors



in April. This premier facility has transformed the delivery of library services in our community and offers a one-of-a-kind park and trail experience. The proposed budget includes \$1.1M for the full-year cost to operate and maintain the new facilities.

3. Planning & Development

The City Council adopted Cedar Hill Next, the City's the award-winning comprehensive plan, in 2022. The first step to implement the comprehensive plan is to update the City's zoning and subdivision regulations to align with the vision and policies detailed in the plan. To that end, the proposed budget carries forward funding to begin the process of updating and consolidating the City's development code.

4. Communications

This year the City completed a branding initiative and tourism strategic plan that will unify and enhance our messaging for economic development and tourism efforts and chart a path to establish Cedar Hill as a destination for visitors. The proposed budget funding for the implementation of these plans.

5. Community Engagement

Cedar Hill is an engaged community, and the proposed budget continues to fund the City Council's signature engagement programs like the Citizens Leadership Academy, Mayor's Teen Council, Distinctive Character Recognition, Premier Neighborhood Awards, Neighborhood Walks, and so many more. The proposed budget also allocates \$60,000 to continue the senior transportation pilot program through STAR Transit and funding for the free senior lunch program.

I would like to express my appreciation to Mayor Mason, the City Council, board and commission members, and City staff for their hard work on the priorities and policies presented in this proposal. I look forward to serving with you as we work together to make our community's vision a reality.



Melissa Valadez-Cummings
City Manager

CITY OF CEDAR HILL

2024-2025 ANNUAL BUDGET



CITY COUNCIL

Stephen Mason Mayor
Alan E. Sims.....Mayor Pro Tem
Gerald Malone.....Place 1
Daniel C. Haydin, Jr.....Place 2
Chad A. McCurdy.....Place 4
Gregory Glover.....Place 5
Maranda Auzenne.....Place 6

SENIOR BUDGET TEAM

Melissa Valadez-Cummings.....City Manager
Alison Ream.....Assistant City Manager
Marie Watts.....Director of Administrative Services
Chuck Fox.....Finance Director
Susan Shinn.....Budget Analyst
Tracey Kerezman.....Human Resources Director
Jenifer Sweeney.....Assistant Human Resources Director

COMBINED BUDGET SUMMARY 2024-2025

Revenues and Expenses and Changes in Fund Balances

The following Combined Budget Summary is intended to provide the reader a "high-level" summary of all funds of the City including all fund types. The Beginning Fund Balances are audited balances for fiscal year ending September 30, 2023. Each fund reflects estimated revenues and expenditures with ending fund balances for fiscal year ending September 30, 2024. The reader is also reminded that revenues and expenditures do not balance as some funds of the City are intended to be drawn down and spent on capital projects and other intentional and planned projects, incentives or programs during the fiscal year.

(Major and Non-Major Funds)	Beginning Fund Balances	Revenue	Expenditures	Net Change	Estimated Ending Fund Balances
Governmental Type Funds	\$ 38,067,026	\$ 67,840,232	\$ 66,609,846	\$ 1,230,386	\$ 39,297,413
General Fund	14,085,737	52,139,019	52,130,354	8,665	14,094,403
Debt Service Fund	2,490,568	14,421,913	14,279,492	142,421	2,632,989
Street Construction Fund	3,310,593	70,500	-	70,500	3,381,093
Downtown/City Center Fund	659,101	13,000	-	13,000	672,101
Building Capital Maintenance Fund	3,722,706	75,000	200,000	(125,000)	3,597,706
Restricted Street (Prorata) Fund	426,319	10,000	-	10,000	436,319
Drainage Capital Fund	3,608,839	75,000	-	75,000	3,683,839
Regional Drainage Detention Fund	210,842	6,000	-	6,000	216,842
Park Development Fees	590,001	9,800	-	9,800	599,801
Street Impact Fees	8,962,320	1,020,000	-	1,020,000	9,982,320
Special Revenue Funds	31,357,882	9,733,615	8,299,217	1,434,398	32,792,283
Landscape and Beautification Fund	2,245,051	4,375,000	4,014,893	360,107	2,605,158
Hotel Occupancy Fund	1,499,369	558,000	631,713	(73,713)	1,425,656
Crime Control and Prevention District	1,073,205	1,430,000	1,665,929	(235,929)	837,277
JPL Nature Corridor Permanent Fund	20,896,641	501,000	211,086	289,914	21,186,555
JPL Nature Corridor Opportunity Fund	553,585	229,136	-	229,136	782,721
Animal Shelter Fund	260,276	1,348,450	1,391,851	(43,401)	216,877
PEG Fee Fund	722,472	106,000	200,000	(94,000)	628,472
Library Donation Fund	(12,741)	18,200	-	18,200	5,459
Regional Fire Training Fund	18,302	60,300	60,000	300	18,602
Police State Forfeiture	117,600	13,000	46,100	(33,100)	84,500
Police Federal Forfeiture	151,798	31,000	52,490	(21,490)	130,308
Municipal Court Special Revenue Fund	100,135	48,000	25,155	22,845	122,980
Eco Devo Incentive (EDI) Fund	329,754	7,000	-	7,000	336,754
Tax Increment Financing Fund (TIF)	3,402,435	1,008,529	-	1,008,529	4,410,964
Public Improvement Districts	1,799,377	1,493,145	1,646,480	(153,336)	1,646,042
High Pointe PID	712,225	827,800	800,387	27,413	739,638
Waterford Oaks PID	437,957	262,300	362,703	(100,403)	337,554
Winding Hollow PID	113,049	75,300	80,042	(4,742)	108,307
Windsor Park PID	267,854	148,850	246,533	(97,684)	170,171
Cedar Crest PID	268,292	178,895	156,815	22,080	290,372
Fiduciary Funds	62,962	3,000	12,000	(9,000)	53,962
Police Pension Fund	62,962	3,000	12,000	(9,000)	53,962
Component Units	20,993,513	10,737,600	17,324,680	(6,587,081)	14,406,433
Community Development Corporation Fund	7,467,925	6,206,000	5,336,692	869,307	8,337,233
Economic Development Corporation Fund	13,525,588	4,531,600	11,987,988	(7,456,388)	6,069,200
Enterprise Type Funds	17,707,571	29,719,700	26,370,214	3,349,486	21,057,058
Water and Sewer Fund	12,438,309	28,940,700	26,370,214	2,570,486	15,008,796
Water Impact Fee Fund	2,914,432	570,000	-	570,000	3,484,432
Sewer Impact Fee Fund	740,834	173,000	-	173,000	913,834
Water and Sewer Prorata Fund	152,867	13,000	-	13,000	165,867
Water and Sewer Special Projects Fund	1,461,129	23,000	-	23,000	1,484,129
Internal Service Funds	3,708,891	6,756,741	5,245,000	1,511,741	5,220,632
Equipment Replacement Fund	2,011,324	1,151,341	-	1,151,341	3,162,665
Self-Insurance Fund	1,697,567	5,605,400	5,245,000	360,400	2,057,967
Total City Wide Summary (sources and uses)	\$ 113,697,222	\$ 126,284,033	\$ 125,507,437	\$ 776,594	\$ 114,473,823

* Funds Not Included: Grant Fund (0321), CDBG Fund (0307), PD Seizure Fund (0305) CDC Capital (2045)- Not Budgeted & Capital Funds Adopted Under Separate Ordinance

CITYWIDE PROGRAM REQUEST- FY24-25

#	FY24-25 PROGRAM REQUEST	DEPARTMENT	RECURRING COST	ONE-TIME COST	TOTAL FIRST YEAR COST	TOTAL PROGRAM COST	PROPOSED	FUND
1	Content Creator	(100) Administration	107,668		107,668	107,668	N	(0001) GENERAL
2	Cyber Security	(130) Information Technology	107,220		107,220	107,220	N	(0001) GENERAL
3	Camera System	(195) Government Center	60,000	100,000	160,000		N	(0001) GENERAL
4	Two Police Officers	(310) Police	236,971		236,971	236,971	N	(0001) GENERAL
5	Forensic Technician	(310) Police	72,222		72,222	72,222	N	(0001) GENERAL
6	Flock LPR Cameras	(310) Police	16,600		16,600	15,600	N	(0001) GENERAL
7	Speed Alert Trailer	(310) Police		19,431	19,431	19,431	N	(0001) GENERAL
8	StarChase Vehicle Mounted Systems	(310) Police		47,692	47,692	47,692	N	(0001) GENERAL
9	Stair Climber	(310) Police		7,637	7,637	7,637	N	(0001) GENERAL
10	Axon Body-Worn Cameras	(310) Police	61,523		61,523	61,523	N	(0001) GENERAL
11	Patrol Canine	(310) Police		34,110	34,110	34,109	N	(0001) GENERAL
12	Research and Program Coordinator	(340) Fire	77,319		77,319	77,319	N	(0001) GENERAL
13	Conversion of Part-Time Fire Administrative Assistant to Full-Time	(340) Fire	51,664		51,664	51,664	N	(0001) GENERAL
14	Paramedic Pay	(340) Fire	51,141		51,141	862,094	N	(0001) GENERAL
15	Community Risk Specialist	(340) Fire	162,490		162,490	124,503	N	(0001) GENERAL
16	Full-time Administrative Assistant	(340) Fire	74,089		74,089	74,089	N	(0001) GENERAL
17	First Due Platform	(340) Fire	37,350		37,350	37,350	N	(0001) GENERAL
18	Fire Chief Vehicle	(340) Fire		102,240	102,240	102,240	N	(0001) GENERAL
19	Building Inspector with vehicle	(370) Code	101,863	38,000	139,863	139,863	N	(0001) GENERAL
20	Two new vehicles	(370) Code		77,290	77,290		N	(0001) GENERAL
21	Special Event Coordinator	(430) Recreation	108,661		108,661	108,661	N	(0001) GENERAL
22	Holiday on the Hill Drone Show	(430) Recreation	40,000		40,000	40,000	N	(0001) GENERAL
23	Administrative Assistant	(450) Library	75,814		75,814	75,814	N	(0001) GENERAL
24	Convert Part-time Technical Services position to Full-time	(450) Library	33,060		33,060	33,060	N	(0001) GENERAL
25	Building Maintenance Technician	(450) Library	66,854		66,854	66,854	N	(0001) GENERAL
26	Part-time Event Attendant	(450) Library	16,923		16,923	16,923	N	(0001) GENERAL
27	Development Code Re-Write	(520) Planning		250,000	250,000	250,000	N	(0001) GENERAL

CITYWIDE PROGRAM REQUEST- FY24-25

#	FY24-25 PROGRAM REQUEST	DEPARTMENT	RECURRING COST	ONE-TIME COST	TOTAL FIRST YEAR COST	TOTAL PROGRAM COST	PROPOSED	FUND
28	Full-time Field Technician & Vehicle	(190) Utility Services	76,764	40,345	117,109	117,109	N	(0100) WATER/SEWER
29	Two Full-time Billing Technicians	(190) Utility Services	133,214		133,214	133,214	N	(0100) WATER/SEWER
30	Spatial Data from NCTCOG	(700) Public Works		17,470	17,470	17,468	N	(0100) WATER/SEWER
31	Environmental Specialist	(700) Public Works	110,373		110,373	110,373	N	(0100) WATER/SEWER
32	Construction Management software	(700) Public Works	9,608	16,500	26,108	26,108	N	(0100) WATER/SEWER
33	Full-time Customer Service Specialist	(380) Animal Shelter	84,061		84,061	84,061	N	(0301) ANIMAL SHELTER
34	FT Wildlife Officer Position	(380) Animal Shelter	68,365		68,365	68,365	N	(0301) ANIMAL SHELTER
35	Camera System	(380) Animal Shelter		36,500	36,500	36,500	N	(0301) ANIMAL SHELTER
36	FT Animal Attendant	(380) Animal Shelter	65,839		65,839	65,839	N	(0301) ANIMAL SHELTER
37	Cedar Hill Museum of History	(400) CDC Administration		85,000	85,000	85,000	Y	(0308) CDC
38	Turf Tine Rake	(415) Valley Ridge		8,000	8,000	8,000	Y	(0308) CDC
39	Decompaction Attachment	(415) Valley Ridge		28,000	28,000	28,000	Y	(0308) CDC
40	Window Repair	(435) Recreation Center		117,000	117,000	117,000	Y	(0308) CDC
41	Roof Replacement Set-Aside	(435) Recreation Center		120,948	120,948	303,333	Y	(0308) CDC
42	Event Tables & Chairs	(435) Recreation Center		45,555	45,555	45,555	Y	(0308) CDC
43	Event Portable Stage Replacement	(435) Recreation Center		24,000	24,000	24,000	Y	(0308) CDC
44	Fitness Equipment Replacement	(435) Recreation Center		69,758	69,758	69,758	Y	(0308) CDC
Total Unfunded Programs Cost			2,107,656	1,285,475	3,393,130	3,327,204	-	

(*) Programs that are partially funded- see the department section for details

Proposed Programs by Funding Source	
(0001) GENERAL FUND	2,235,830
(0100) WATER/SEWER FUND	404,274
(0301) ANIMAL SHELTER FUND	254,765
(0308) CDC FUND	498,261
TOTAL	3,393,130

CITYWIDE REPLACEMENT EQUIPMENT REQUEST - FY24-25

Equipment Requested by Type & Funding Source:

DPT. / REQ.	COST	LIFE	FUNDED:	TYPE
[130] Information Technology	\$ 45,000			
Workstation Technology Equipment	45,000	5	Y- Capital	Computer Equipment
[190] Utility Services	\$ 76,950			
New Truck (MR-9164)	40,250	5	Y- (0100)	Motor Vehicle
New Truck	36,700	5	Y- (0100)	Motor Vehicle
(310) Police	\$ 391,745			
Front Line Patrol	81,370	5	Y- Capital	Motor Vehicle
Front Line Patrol	81,370	5	Y- Capital	Motor Vehicle
Front-Line Patrol	81,370	5	Y- Capital	Motor Vehicle
Front-Line Patrol	81,370	5	Y- Capital	Motor Vehicle
Front-Line Patrol	66,265	5	Y- Capital	Motor Vehicle
[340] Fire Department:	\$ 36,000			
Lucas 2 CPR Device	18,000	7	Y- Capital	Safety Equipment
Lucas 2 CPR Device	18,000	7	Y- Capital	Safety Equipment
[410] Parks Department:	\$ 159,500			
New Dump Bed Truck	90,000	5	Y- Capital	Motor Vehicle
New Crew Cab 4x4 Truck	60,000	5	Y- Capital	Motor Vehicle
New Landscape Trailer	4,750	5	Y- Capital	Motor Vehicle
New Landscape Trailer	4,750	5	Y- Capital	Motor Vehicle
[710] Streets Department:	\$ 65,000			
Sewer Lateral Camera	10,000	5	Y- Capital	Equipment
New Truck 4x4	55,000	5	Y- Capital	Motor Vehicle
[760] Water/Sewer	\$ 55,000			
New Truck	55,000	5	Y- (0100)	Motor Vehicle
Total Requested	\$ 829,195			

Capital Fund	\$ 697,245.00
Water Sewer Fund (0100)	\$ 131,950.00

BUDGET FY2024-25

Citywide Staffing Summary

Staffing By Function & Department Based on FTE Calculations	FY22 Actual	FY23 Actual	FY24 Actual	FY25 Proposed	Diff PY (#)
General Government	31.20	32.20	32.58	33.13	0.55
100 - Administration	8.50	8.50	8.58	8.58	0.00
110 - Human Resources	4.00	4.00	4.00	4.55	0.55
130 - Information Technology	5.20	5.20	5.50	5.50	0.00
150 - Finance	9.00	9.00	9.00	9.00	0.00
195 - Government Center	3.00	4.00	4.00	4.00	0.00
199 - Non-Departmental	1.50	1.50	1.50	1.50	0.00
Community Services	78.45	79.45	89.46	94.59	0.00
400 - CDC Admin	0.00	0.00	1.00	1.00	0.00
410 - Parks	16.55	16.02	19.75	19.75	0.00
415 - Valley Ridge Park	6.00	7.00	7.00	7.00	0.00
430 - Recreation	5.75	5.63	5.63	5.63	0.00
435 - A.E. Sims Rec. Center	23.50	23.50	26.13	26.13	0.00
450 - Library	13.30	13.80	21.58	21.58	0.00
470 - Neighborhood Services	2.00	2.00	3.00	3.00	0.00
480 - Historic Downtown	1.00	1.00	1.00	-1.00	-1.00
520 - Planning and Zoning	4.35	4.50	4.50	4.50	0.00
610 - Economic Development	4.00	4.00	5.00	5.00	0.00
611 - Tourism & Marketing	2.00	2.00	1.00	2.00	1.00
Public Safety	206.50	208.50	210.50	209.50	-1.00
310 - Police	87.00	87.00	89.00	90.00	1.00
320 - Police (PACT)	6.00	6.00	6.00	6.00	0.00
330 - Animal Control	2.00	2.50	2.50	2.50	0.00
340 - Fire	79.00	79.50	79.50	79.50	0.00
360 - Municipal Court	7.50	7.50	7.50	7.50	0.00
370 - Code Enforcement	13.00	13.00	13.00	12.00	-1.00
380 - Animal Shelter	12.00	13.00	13.00	12.00	-1.00
Public Works	60.00	59.00	60.00	61.00	1.00
190 - Utility Services	13.00	12.00	12.00	12.00	0.00
700 - Public Works Administration	11.00	11.00	12.00	13.00	1.00
710 - Street and Drainage	16.00	16.00	16.00	16.00	0.00
750 - Fleet Maintenance	3.00	3.00	3.00	3.00	0.00
760- Waste & Wastewater	17.00	17.00	17.00	17.00	0.00
Operations					
Grand Total	376.15	379.15	392.54	400.22	0.55

CERTIFIED VALUES

VALUES, RATES, TAX BILL AND 1¢ EQUIVALENT	2022-2023	2023-2024	2024-2025 (CERTIFIED)	\$ Chg over Prior Year Certified	% Chg to PY
Taxable Value ⁽¹⁾	5,252,924,253	5,915,563,293	6,622,328,162	\$ 706,764,869	11.95%
Add: Protest Values (ARB)	\$ 186,665,391	\$ 126,564,662	\$ 128,340,499	\$ 1,775,837	1.40%
Less: TIF Total Captured Value	\$ 156,940,404	\$ 192,937,187	\$ 197,043,041	\$ 4,105,854	2.13%
Taxable Value with ARB totals	\$ 5,282,649,240	\$ 5,849,190,768	\$ 6,553,625,620	\$ 704,434,852	12.04%
New Construction	\$ 35,044,346	\$ 162,230,864	\$ 282,048,723	\$ 119,817,859	73.86%
Taxable Value Used for NNR Calc	\$ 5,247,604,894	\$ 5,686,959,904	\$ 6,271,576,897	\$ 584,616,993	10.28%
Average Single Family Home Value ⁽²⁾	\$ 260,180	\$ 280,610	\$ 307,768	\$ 27,158	9.68%
Average SF Tax Bill	\$ 1,709	\$ 1,814	\$ 1,959	\$ 145	7.97%
One Penny Equivalent ⁽¹⁾	\$ 525,292	\$ 591,556	\$ 662,233	\$ 70,676	11.95%

CALCULATED RATES	2022-2023	2023-2024	2024-2025	\$ Chg over Prior Year	% Chg to PY
No-New-Revenue Rate (NNR)	\$ 0.597583	\$ 0.605625	\$ 0.602864	\$ (0.00276)	-0.43%
No-New-Revenue M&O Rate	\$ 0.444901	\$ 0.447011	\$ 0.437402	\$ (0.00961)	-1.97%
Voter Approval M&O Rate (3.50%)	\$ 0.460472	\$ 0.462656	\$ 0.452711	\$ (0.00995)	-1.97%
Debt Rate (I&S)	\$ 0.176437	\$ 0.183869	\$ 0.183744	\$ (0.00013)	-0.07%
Voter-Approval Tax Rate ³	\$ 0.636909	\$ 0.646525	\$ 0.636455	\$ (0.01007)	-1.47%
Unused Increment Rate	\$ 0.022530	\$ -	\$ -	\$ -	0.00%
Voter-Approved Tax Rate Adjusted	\$ 0.659439	\$ 0.646525	\$ 0.636455	\$ (0.01007)	-1.43%

TAX RATE & LEVY	2022-2023	2023-2024	2024-2025	\$ Chg over Prior Year	% Chg to PY
Total Tax Rate	\$ 0.657000	\$ 0.646525	\$ 0.636455	\$ (0.01007)	-1.44%
Operations (M&O)	\$ 0.480563	\$ 0.462656	\$ 0.452711	\$ (0.00995)	-1.92%
Debt (I&S)	\$ 0.175437	\$ 0.183869	\$ 0.183744	\$ (0.00013)	-0.07%
Tax Levy on Taxable Value with ARB Totals	\$ 34,654,179	\$ 37,816,481	\$ 41,710,878	\$ 3,894,397	12.24%
Operations	\$ 25,386,458	\$ 27,061,632	\$ 29,668,984	\$ 2,607,352	11.02%
Debt	\$ 9,267,721	\$ 10,754,849	\$ 12,041,894	\$ 1,287,045	15.76%

Increase over NNRR	\$ 0.0594	\$ 0.0409	\$ 0.0336
% Increase over NNRR	9.94%	6.75%	5.57%
Increase over NNRR M&O Rate	\$ 0.0357	\$ 0.0156	\$ 0.0153
% Increase over NNRR M&O	8.00%	3.50%	3.50%
Tax Revenue from new construction	\$ 230,241	\$ 1,048,863	\$ 1,795,113

(1) Based on Dallas and Ellis Counties certified taxable values (includes TIF) ; (2) Dallas County average taxable home value

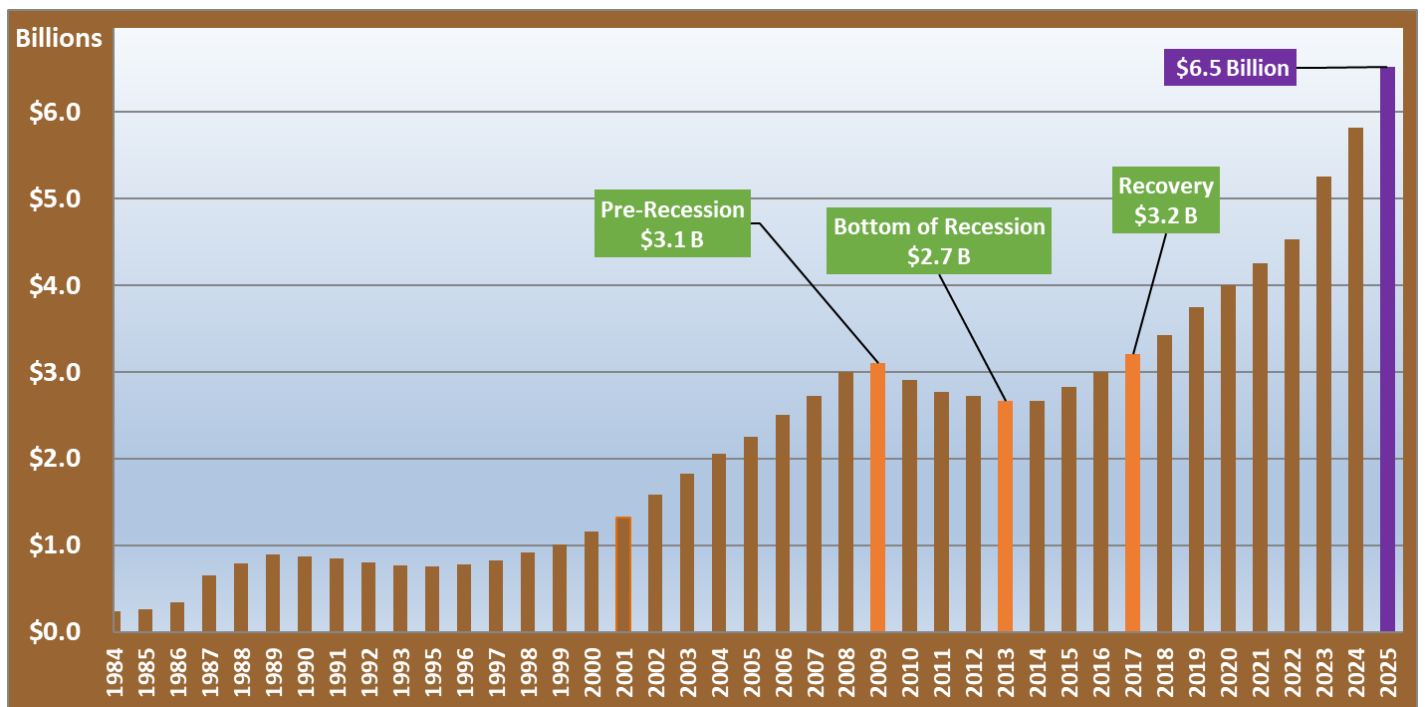
(3) In FY2021 the Voter Approval rate was calculated at 8.0% above the NNR M&O Rate due to disaster declaration.

PROPERTY TAX RATE HISTORY - Based on Total Tax Rate

Fiscal Year	Tax Rate (Cents/\$ 100)	Certified Taxable Values (Net)	Change in Taxable Value	Percent Change	New Construction	Revaluation
2016	0.69876	3,024,899,863	172,630,624	6.1%	61,933,000	110,697,624
2017	0.69876	3,240,030,312	215,130,449	7.1%	47,565,475	167,564,974
2018	0.69876	3,453,234,301	213,203,989	6.6%	33,811,761	179,392,228
2019	0.69703	3,779,101,307	325,867,006	9.3%	35,376,844	285,672,152
2020	0.69703	4,032,774,143	253,672,836	6.8%	30,072,813	228,418,033
2021	0.68810	4,288,479,669	255,705,526	6.3%	55,388,243	200,317,283
2022	0.69703	4,566,244,989	277,765,320	6.5%	61,987,580	215,777,740
2023	0.65700	5,282,649,240	716,404,251	15.7%	35,044,346	681,359,905
2024	0.64653	5,849,190,768	566,541,528	10.7%	127,186,518	439,355,010
CERT 2025	0.63645	6,553,625,620	704,434,852	12.0%	282,048,723	422,386,129

*Dallas & Ellis County certified taxable values including protests, less TIF increment

CHANGE IN TAXABLE VALUES



HISTORICAL TAX ROLL, TAX RATE & CERTIFIED VALUES

Tax Roll	Fiscal Year	Tax Rate (Cents/\$100)	Certified Taxable Values (Net)*	Change in Taxable Value	Percent Change
1983	1984	51.000	263,783,537		
1984	1985	50.980	294,492,683	30,709,146	11.64%
1985	1986	55.420	365,580,630	71,087,947	24.14%
1986	1987	34.674	676,218,790	310,638,160	84.97%
1987	1988	35.690	817,450,479	141,231,689	20.89%
1988	1989	37.078	920,815,255	103,364,776	12.64%
1989	1990	42.063	900,424,631	(20,390,624)	-2.21%
1990	1991	48.736	878,908,815	(21,515,816)	-2.39%
1991	1992	56.902	833,798,586	(45,110,229)	-5.13%
1992	1993	61.388	797,574,528	(36,224,058)	-4.34%
1993	1994	64.217	785,536,903	(12,037,625)	-1.51%
1994	1995	64.100	786,995,814	1,458,911	0.19%
1995	1996	65.289	809,921,941	22,926,127	2.91%
1996	1997	66.130	856,221,336	46,299,395	5.72%
1997	1998	64.269	947,690,708	91,469,372	10.68%
1998	1999	64.269	1,042,083,543	94,392,835	9.96%
1999	2000	64.269	1,192,376,628	150,293,085	14.42%
2000	2001	64.269	1,348,285,778	155,909,150	13.08%
2001	2002	64.140	1,615,903,346	267,617,568	19.85%
2002	2003	64.140	1,857,625,121	241,721,775	14.96%
2003	2004	64.140	2,081,650,728	224,025,607	12.06%
2004	2005	64.140	2,286,298,634	204,647,906	9.83%
2005	2006	64.140	2,533,305,250	247,006,616	10.80%
2006	2007	64.140	2,754,768,497	221,463,247	8.74%
2007	2008	64.140	3,033,267,960	278,499,463	10.11%
2008	2009	64.140	3,134,055,604	100,787,644	3.32%
2009	2010	64.140	2,943,557,019	(190,498,585)	-6.08%
2010	2011	67.000	2,795,373,935	(148,183,084)	-5.03%
2011	2012	68.590	2,751,093,808	(44,280,127)	-1.58%
2012	2013	69.570	2,697,467,361	(53,626,447)	-1.95%
2013	2014	69.876	2,702,074,018	4,606,657	0.17%
2014	2015	69.876	2,852,269,239	150,195,221	5.56%
2015	2016	69.876	3,024,899,863	172,630,624	6.05%
2016	2017	69.876	3,240,030,312	215,130,449	7.11%
2017	2018	69.876	3,453,234,301	213,203,989	6.58%
2018	2019	69.703	3,779,101,307	325,867,006	9.44%
2019	2020	69.703	4,032,774,143	253,672,836	6.71%
2020	2021	68.810	4,288,479,669	255,705,526	6.34%
2021	2022	69.703	4,566,244,989	277,765,320	6.48%
2022	2023	65.700	5,282,649,240	716,404,251	15.69%
2023	2024	64.653	5,849,190,768	566,541,528	10.72%
2024	2025	63.645	6,553,625,620	704,434,852	12.04%

GENERAL FUND
(Revenues, Expenditures and Change in Fund Balance)
Fund 0001



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var to Budget	% Var to Budget
BEGINNING FUND BALANCE	\$ 11,653,511	\$ 13,052,981	\$ 14,994,668	\$ 14,994,668	\$ 14,085,737		
REVENUES							
Property taxes	\$ 23,633,294	\$ 25,540,751	\$ 27,332,248	\$ 27,306,999	\$ 29,750,000	\$ 2,417,752	9%
Sales Taxes	\$ 11,168,948	\$ 11,586,120	\$ 12,191,600	\$ 11,021,051	\$ 11,023,000	\$ (1,168,600)	-10%
Other taxes	3,532,480	3,572,434	3,409,787	3,416,312	3,421,000	\$ 11,213	0%
Permits and licenses	1,841,221	1,501,561	1,071,000	1,448,440	1,505,400	\$ 434,400	41%
Charges for services	1,895,111	2,104,932	1,838,575	1,040,275	1,894,400	\$ 55,825	3%
Fines	1,207,734	915,818	1,080,000	1,074,300	1,102,000	\$ 22,000	2%
Miscellaneous	645,353	1,145,840	584,000	1,160,522	669,000	\$ 85,000	15%
Charges to other gov'ts	562,538	572,785	537,200	543,200	544,200	\$ 7,000	1%
Intergovernmental sources	696,413	535,335	253,017	448,629	462,000	\$ 208,983	83%
Transfers In	1,153,412	846,154	708,424	2,458,424	1,768,019	\$ 1,059,595	150%
TOTAL OPERATING REVENUES	\$ 46,336,504	\$ 48,321,730	\$ 49,005,851	\$ 49,918,152	\$ 52,139,019	\$ 3,133,168	6.4%
EXPENDITURES							
Administration (100)	1,643,048	1,822,016	1,899,114	2,000,409	1,990,409	91,295	5%
Human Resources (110)	643,433	706,159	796,139	790,224	834,578	38,439	5%
Information Technology (130)	1,381,830	1,491,213	1,819,470	1,694,463	1,601,140	(218,330)	-12%
Finance (150)	1,249,609	1,333,073	1,435,808	1,501,504	1,559,429	123,621	9%
Government Center (195)	809,693	830,700	910,100	933,680	970,664	60,564	7%
Police (310)	11,217,025	12,840,477	14,400,609	14,099,789	15,005,767	605,158	4%
Animal Control (330)	164,594	212,434	242,588	232,672	249,477	6,889	3%
Fire/EMS (340)	12,600,648	13,829,190	14,282,125	15,418,376	15,081,173	799,048	6%
Emergency Management (350)	139,121	77,708	148,856	141,485	173,865	25,009	17%
Court (360)	675,860	771,501	909,737	842,896	925,579	15,843	2%
Code Enforcement (370)	1,376,521	1,593,362	1,711,234	1,636,513	1,594,296	(116,938)	-7%
Animal Shelter (380)	301,875	346,125	353,400	353,400	378,050	24,650	7%
Parks (410)	2,598,257	3,226,798	3,619,001	3,520,605	3,620,177	1,176	0%
Recreation (430)	557,536	843,595	1,229,924	1,233,872	1,158,971	(70,954)	-6%
Library (450)	1,173,517	1,375,464	2,068,246	2,039,614	2,217,873	149,627	7%
Neighborhood Services (470)	265,199	342,661	371,983	369,679	398,294	26,311	7%
Historic Downtown (480)	196,317	136,923	211,438	72,923	-	(211,438)	-100%
Planning (520)	483,496	490,364	682,340	559,793	701,667	19,327	3%
Streets (710)	2,078,623	2,245,579	2,421,297	2,382,507	2,581,652	160,355	7%
Fleet (750)	303,920	314,528	346,309	347,070	365,518	19,209	6%
Non-Department (199)	5,076,912	614,777	730,302	655,612	721,776	(8,526)	-1%
TOTAL OPERATING EXPENDITURES	\$ 44,937,034	\$ 45,444,646	\$ 50,590,019	\$ 50,827,083	\$ 52,130,354	\$ 1,540,335	3%
Net Change	\$ 1,399,470	\$ 2,877,084	\$ (1,584,168)	\$ (908,931)	\$ 8,665	xxx	xxx
ENDING FUND BALANCE	\$ 13,052,981	\$ 14,994,668	\$ 13,410,500	\$ 14,085,737	\$ 14,094,403	xxx	xxx
% of Operating Expenditures	29.0%	33.0%	26.5%	27.7%	27.0%		
Unassigned	\$ 1,818,722	\$ 3,633,507	\$ 762,995	\$ 1,378,966	\$ 1,061,814		
25% Fund Balance Requirement	11,234,258	11,361,162	12,647,505	12,706,771	13,032,588		
	\$ 13,052,981	\$ 14,994,668	\$ 13,410,500	\$ 14,085,737	\$ 14,094,403	xxx	xxx

CHANGE IN EXPENDITURES	2021-2022	2022-2023	23-24 Budget	YE Est. 23-24	Continuation 24-25	\$ Var	% Of Total
GENERAL GOVERNMENT	\$ 10,804,525	\$ 6,797,939	\$ 7,590,933	\$ 7,575,891	\$ 7,677,995	\$ 87,063	1%
PUBLIC SAFETY	26,475,644	29,670,795	32,048,549	32,725,130	33,408,207	\$ 1,359,658	4%
PUBLIC WORKS	2,382,543	2,560,108	2,767,606	2,729,578	2,947,170	\$ 179,564	6%
COMMUNITY SERVICES	5,274,322	6,415,804	8,182,931	7,796,484	8,096,981	\$ (85,950)	-1%
Total	44,937,034	45,444,646	50,590,019	50,827,083	52,130,354	1,540,335	3%

DEPARTMENT DESCRIPTION

The Administration Department is responsible for the overall coordination and facilitation of all City services to the citizens of Cedar Hill. The department creates partnerships and maintains communication with citizens and elected officials in all branches of government. The department gives direction, sets administrative policy, and makes legal, budgetary and personnel decisions city-wide.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- Oversee Implementation of City Council's Strategic Plan and Premier Statements
- Provide oversight to day-to-day operations.
- Respond to Citizens' questions and service requests.
- Manage Official Record Keeping of the City Council and the City of Cedar Hill, according to state law and records policies.
- Administer City Elections
- Implementation of Policy Functions

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
# of open records request	800	873	834	850
Citizens Satisfaction Survey Overall % - (biennial)	80%	N/A Biennial	N/A; survey to be completed in 2025	82%

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	1,300,038	\$1,340,434	1,470,712	1,605,310	1,410,864	(59,848)
Supplies	53,548	\$35,920	38,100	25,399	35,300	(2,800)
Maintenance	12,795	\$17,995	21,372	29,436	18,695	(2,677)
Services	84,181	\$220,631	194,699	158,564	111,643	(83,056)
Utilities	11,028	\$9,416	9,750	11,196	11,196	1,446
Lease/Rentals	-	-	-	-	-	-
Miscellaneous	161,462	197,621	164,481	135,644	121,576	(42,905)
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	1,643,050	1,860,780	1,899,114	1,965,549	1,709,274	(189,840)

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY22 Actual	FY23 Actual	FY24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
City Manager	624	1.00	1.00	1.00	1.00	0.00
Deputy City Manager *	623	1.00	1.00	1.00	0.00	-1.00
Assistant City Manager	623	1.00	1.00	1.00	1.00	0.00
City Secretary	620	1.00	1.00	1.00	1.00	0.00
Director of Administrative Services	621	1.00	1.00	1.00	1.00	0.00
Assistant City Secretary	617	1.00	1.00	1.00	1.00	0.00
Executive Assistant to the City Manager	616	1.00	1.00	1.00	1.00	0.00
Executive Assistant	615	1.00	1.00	1.00	1.00	0.00
Records Clerk	94	0.50	0.50	0.58	0.58	0.00
Totals		8.50	8.50	8.58	7.58	-1.00

*Reclassified and moved to Water & Sewer

EQUIPMENT & PROGRAM REQUEST

Replacement Vehicles & Equipment	Actual Cost	Lease Cost	Funded
N/A	-	-	-

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Content Creator	107,668	-	N	N

DEPARTMENT DESCRIPTION

The Human Resources Department is responsible for providing excellent customer service to current and potential employees by facilitating recruitment efforts, employee development programs, employee relations, benefits and compensation administration.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Recruitment Opportunities** - Devise strategies to attract, select and retain a diverse pool of highly knowledgeable, talented, and service-driven applicants.
- **Compensation and Benefits** - Establish and maintain a fair and competitive compensation and benefits package.
- **Performance Development and Management** - Formulate the direction that enables the organization to achieve its training, performance, change, and succession planning initiatives.
- **Employee Incentives and Retention Strategies** - Ensure that the workforce has career opportunities, incentives, and a quality of work life balance that encourages employee retention.
- **Employee Relations and Accountability Standards** - Provide expertise, guidance, and assistance on employee-related matters.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Offer a minimum of 10 Wellness programs annually.	12	12	12	12
Provide a minimum of 4 Customer Service Initiatives annually.	5	5	5	5
Provide at least 12 Recruitment and Retention Programs annually.	15	15	15	15

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed	Budget Variance
Personnel	468,317	540,025	587,000	612,292	645,161	58,161
Supplies	28,826	25,608	32,250	26,150	27,200	(5,050)
Maintenance	32,090	50,535	41,205	41,110	41,000	(205)
Services	80,114	50,360	65,677	63,485	63,220	(2,457)
Utilities	790	546	569	569	569	-
Lease/Rentals	-	-	-	-	-	-
Miscellaneous	24,298	39,086	69,438	46,618	57,428	(12,010)
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	634,433	706,159	796,139	790,224	834,578	38,439

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Human Resources Director	621	1.00	1.00	1.00	1.00	0.00
Assistant Human Resources Director	620	1.00	1.00	1.00	1.00	0.00
Human Resources Generalist II	618	0.00	0.00	1.00	1.00	0.00
Human Resources Generalist I	617	1.00	1.00	1.00	1.00	0.00
Human Resources Analyst	615	1.00	1.00	0.00	0.00	0.00
HR Assistant *	614	0.00	0.00	0.00	0.55	0.55
Total		4.00	4.00	4.00	4.55	0.55

*Changed from temp intern to regular PT

EQUIPMENT& PROGRAM REQUEST

N/A

DEPARTMENT DESCRIPTION

The Information Technology Department provides support, guidance and direction for all City information resources.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Systems management** - Coordinate and support the design, implementation, operation, training procedures and documentation for all purchased and/or developed information systems.
- **Network and systems security** – Configure and maintain information security infrastructure for internal and external systems.
- **Systems, equipment, and managed services procurement** – Assure procurement efficiency and effectiveness of all information systems and equipment.
- **General direction and support** – Oversee the streamlined technical operation and support of all departments and ensure it aligns with the business objectives of the city.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
IT Service requests complete on a timely basis	90%	91%	90%	95%
IT Projects completed on schedule	50%	95%	95%	90%
Network security issues caught and extinguished	95%	95%	95%	95%

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	528,535	593,281	638,584	652,067	674,958	36,374
Supplies	41,107	73,734	82,860	78,410	61,025	(21,835)
Maintenance	284,913	293,124	389,354	343,278	267,864	(121,490)
Services	213,539	286,562	198,740	178,750	159,430	(39,310)
Utilities	5,190	3,982	4,898	4,596	4,596	(302)
Lease/Rentals	196,341	225,821	479,749	413,113	424,387	(55,362)
Miscellaneous	19,633	14,710	25,285	24,249	8,880	(16,405)
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	92,572	-	-	-	-	-
Total	1,381,830	1,491,213	1,819,470	1,694,463	1,601,140	(218,330)

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Information Technology Director	621	1.00	1.00	1.00	1.00	0.00
IT Manager	620	0.00	0.00	1.00	1.00	0.00
Network Administrator	619	1.00	1.00	0.00	0.00	0.00
Information Systems Analyst	617/618	2.00	2.00	3.00	3.00	0.00
IT Technician	94	0.70	0.70	0.00	0.00	0.00
Administrative Secretary	613	0.00	0.50	0.50	0.50	0.00
Administrative Clerk	91	0.50	0.00	0.00	0.00	0.00
Total		5.20	5.20	5.50	5.50	0.00

EQUIPMENT & PROGRAM REQUEST

Equipment	Actual Cost	Lease Cost	Funded
50- Workstation Technology Equipment	\$45,000	-	Y- CAPITAL

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Cyber Security	\$107,220	-	N	N

DEPARTMENT DESCRIPTION

The Finance Department provides professional and fiscally prudent management of all city assets by managing and recording, safeguarding, organizing, and planning for future financial needs.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Financial Accounting:** Maintain the City's general ledger, perform accounts payable functions, process employee payroll, collect and record revenues and expenditures and coordinate the City's annual audit. Finance administers financial programs and provide financial training and guidance to all departments.
- **Budgeting and Reporting:** Provide financial reports to the City's operating divisions, the City Council and other stakeholders, assist administration with implementation and monitoring the city's annual operating budget and capital improvement plan budgets.
- **Debt Management:** Coordinate the issuance of debt, prepare information required to obtain insurance and ratings for debt insurance and process maturities payments.
- **Investment and Treasury Functions:** Manage City funds, determine appropriate investments according to the City's investment policy and provide quarterly reports to the City Council regarding investment performance. Safeguard all city funds while providing available cash according to the city's operational needs while leveraging opportunities to increase yields.
- **Purchasing and Procurement:** Provide the best method to acquire goods and services for the City with the best value by issuing purchase orders, RFPs/RFQs, conducting City-wide bids and contract administration and participate in Cooperative Purchasing Programs.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
% of AP Electronic Payments	48%	49%	50%	51%
% of months bank recon completed w/45 days	33%	10%	10%	33%
% of Purchase Card Expenditures to Total Expenditures	3.14%	3.16%	3.20%	3.24%
# of Purchase Orders	437	471	425	450
Bond Rating (Moody's/S&P)	Aa2/AA	Aa2/AA	Aa1	Aa1
# of Consecutive Years receiving GFOA CAFR award	31	32	33	34
# of Years receiving GFOA Distinguished Budget Award	23	24	25	26
% of Financial Reports Prepared by Due Date	100%	100%	100%	100%

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	864,425	754,312	941,629	897,115	1,026,222	84,593
Supplies	5,138	12,129	6,850	6,775	7,875	1,025
Maintenance	-	-	-	-	-	-
Services	351,205	539,585	449,210	561,633	493,118	43,908
Utilities	390	699	780	780	780	-
Lease/Rentals	12,105	12,105	17,105	17,105	17,105	-
Miscellaneous	16,346	14,244	20,234	18,097	14,329	(5,905)
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	1,249,609	1,333,073	1,435,808	1,501,504	1,559,429	123,621

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Finance Director	622	1.00	1.00	1.00	1.00	0.00
Assistant Finance Director	621	1.00	1.00	1.00	1.00	0.00
Controller	619	1.00	1.00	1.00	1.00	0.00
Revenue Manager	618	1.00	1.00	1.00	0.00	-1.00
Senior Accountant	617	1.00	1.00	0.00	1.00	1.00
Budget Analyst	617	0.00	0.00	0.00	1.00	1.00
Accountant	616	0.00	0.00	1.00	1.00	0.00
Purchasing Coordinator	614	1.00	1.00	1.00	1.00	0.00
Senior Accounting Technician	615	0.00	0.00	1.00	0.00	-1.00
Payroll Technician	614	1.00	1.00	1.00	1.00	0.00
Accounting Technician	614	2.00	2.00	1.00	1.00	0.00
Total		9.00	9.00	9.00	9.00	0.00

EQUIPMENT & PROGRAM REQUEST

Replacement Vehicles & Equipment	Actual Cost	Lease Cost	Funded
N/A	-	-	-

DEPARTMENT DESCRIPTION

The Government Center is charged with the maintenance and aesthetics of the Government Center.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Coordinate Building Services**
- **Coordinate Service Request System**
- **Maintain the Integrity of the Facility**

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Systems maintained	7	7	8	9
Energy generated from solar panels	170,513 kWh	166,364 kWh	166,364 kWh	166,364 kWh

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	277,934	300,655	325,357	278,326	339,371	14,014
Supplies	35,473	29,723	27,450	23,00	27,900	450
Maintenance	135,867	152,379	130,700	204,213	144,362	13,662
Services	154,063	118,879	156,370	160,975	154,510	(1,860)
Utilities	204,317	225,186	256,158	261,991	293,546	37,388
Lease/Rentals	-	-	-	-	-	-
Miscellaneous	2,039	3,879	14,065	4,475	10,975	(3,090)
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	809,693	830,700	910,100	933,680	970,664	60,564

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Facility Manager	619	1.00	1.00	1.00	1.00	0.00
Building Maintenance Crew Chief	615	1.00	1.00	1.00	1.00	0.00
Customer Service Specialist	615	0.00	1.00	1.00	1.00	0.00
Building Maintenance Coordinator	613	1.00	1.00	1.00	1.00	0.00
Totals		3.00	4.00	4.00	4.00	0.00

EQUIPMENT & PROGRAMS REQUEST

Replacement Vehicles	Actual Cost	Lease Cost	Funded
N/A	-	-	-

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Camera System	60,000	100,000	N	N

DEPARTMENT DESCRIPTION

- Non-Department manages the maintenance and security of city facilities and funds certain citywide equipment and administrative contracts. Debt payments and transfers are also recorded under this department.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Coordinate Building Services**
- **Coordinate Service Request System**
- **Maintain the Integrity of the Facility**

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	71,552	58,703	89,628	81,928	82,705	(6,923)
Supplies	5,521	5,616	16,840	6,625	6,750	(10,090)
Maintenance	120,524	143,504	133,020	107,142	122,048	(10,972)
Services	239,033	297,437	216,588	226,539	262,728	46,140
Utilities	1,217	958	1,127	1,292	1,309	182
Lease/Rentals	51,539	59,178	118,854	93,486	93,486	(25,368)
Miscellaneous	57,526	49,382	154,245	138,600	152,750	(1,495)
Transfers/Debt	4,530,000	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	5,076,912	614,777	730,302	655,612	721,776	(8,526)

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Building Maintenance Technician	613	1.00	1.00	1.00	1.00	0.00
Part-Time Facility Maintenance Technician	613	0.00	0.00	0.50	0.60	0.10
Part-Time Custodian	612	0.00	0.50	0.00	0.00	0.00
Part-Time Custodian	93	0.50	0.00	0.00	0.00	0.00
Totals		1.50	1.50	1.50	1.60	.10

- FTE increased for budgeting purposes

EQUIPMENT & PROGRAM REQUESTS

Replacement Vehicles	Actual Cost	Lease Cost	Funded
N/A	-	-	-

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
N/A	-	-	-	-

DEPARTMENT DESCRIPTION

The Cedar Hill Police Department is dedicated to providing the highest quality service that promotes and maintains a safe environment in partnership with the community consistent with our values.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Patrol** - Provide timely response to calls for service and the protection of people and property; Develop problem-solving and crime prevention strategies with citizen and business groups; Provide safe flow of traffic throughout the City, enforce traffic laws and Police Front-line Mid-Size SUV prevent accidents
- **Criminal Investigations** - Investigate reported crimes and alleged offenses; Gather, analyze and share intelligence information; Recover evidence and stolen property; File cases, arrest offenders and assist victims
- **Information and Technical Support** - Maintain and provide accurate police information; Safeguard property and evidence; Provide information and education on police service programs, crime trends, problem solving; Reporting and false alarm prevention to the community
- **Police Administration** - Provide overall direction and leadership for all police services utilizing "best practices" in law enforcement; Establish and review policy; Prepare and implement annual work plan and budget; Coordinate with other city departments and local governmental entities; Maintain accreditation status
- **Professional Standards** - Investigate complaints; Conduct internal affairs investigations; Recruit and train for excellence

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Respond to all Emergency calls promptly	6:42 minutes	6:30 minutes	under 6 minutes	6:30 minutes
Perform state traffic safety initiatives per year	Completed 12	Complete 5	Complete 4	Complete 4
File appropriate charges and provide testimony at grand jury/court	90% Acceptance	90% Acceptance	90% Acceptance	90% Acceptance
Contact victims, document and investigate all criminal activity and offense reports	Continue to contact w/in 5 days	Continue to contact w/in 5 days	Continue to contact w/in 5 days	Continue to contact w/in 5 days
Provide accurate and timely police information	Continue to update web page w/in 15 days w/changes	Continue to update web page w/in 15 days w/changes	Continue to update web page w/in 15 days w/changes	Continue to update web page w/in 15 days w/changes
Foster Synergy with other local agencies (CHISD Police & State Park Police)	Held monthly meetings	Held monthly meetings	Held Quarterly Meetings	Hold Quarterly Meetings
Develop & implement succession strategy by expanding training opportunities	Attended 1 management leadership course	Attend 1 management leadership course	Attend 1 management leadership course	Attend 1 management leadership course
Investigate internal affair complaints and conduct administrative investigations	Continue to complete w/in 30 days	Continue to complete w/in 30 days	Continue to complete w/in 30 days	Continue to complete w/in 30 days

Please note seconds converted to minutes in response times stated above

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	9,265,996	10,749,562	11,841,857	11,583,013	12,456,551	614,695
Supplies	349,230	394,443	431,560	433,120	388,760	(42,800)
Maintenance	115,112	147,550	256,243	262,207	289,503	33,260
Services	777,336	838,147	972,388	979,963	1,074,117	101,729
Utilities	36,227	38,456	53,030	53,030	53,030	-
Lease/Rentals	368,249	406,659	557,707	553,476	501,836	(55,871)
Miscellaneous	183,582	256,219	271,825	218,980	231,970	(39,855)
Transfers/Debt	102,000	-	-	-	-	-
Grant Exp	19,295	9,441	16,000	16,000	10,000	(6,000)
Capital Outlay	-	-	-	-	-	-
Total	11,217,025	12,840,477	14,400,609	14,099,789	15,005,767	605,158

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Police Chief	622	1.00	1.00	1.00	1.00	0.00
Assistant Police Chief	850	2.00	0.00	0.00	0.00	0.00
Assistant Police Chief	621	0.00	2.00	2.00	2.00	0.00
Police Captain	845	1.00	1.00	1.00	1.00	0.00
Police Lieutenant	840	5.00	5.00	5.00	5.00	0.00
Police Sergeant	830	8.00	8.00	8.00	8.00	0.00
Police Corporal	825	5.00	5.00	5.00	5.00	0.00
Police Officer *	810	43.00	43.00	45.00	46.00	1.00
Police Information Supervisor	618	1.00	1.00	1.00	1.00	0.00
Public Safety Executive Assistant	617	0.00	0.00	1.00	1.00	0.00
Civilian Investigative Supervisor	616	0.00	0.00	1.00	1.00	0.00
Forensics Manager *	617	1.00	1.00	1.00	1.00	0.00
Victim Assistance / Grant Coordinator	615	1.00	1.00	1.00	1.00	0.00
Crime Analyst	615	1.00	1.00	1.00	1.00	0.00
Executive Assistant	615	1.00	0.00	0.00	0.00	0.00
Executive Assistant	616	0.00	1.00	0.00	0.00	0.00
Fiscal/Grant Administrator	615	1.00	1.00	1.00	1.00	0.00
Civilian Investigator	614	1.00	1.00	1.00	1.00	0.00
Investigative Aide	614	1.00	1.00	0.00	0.00	0.00
Community Service Officer *	615	3.00	3.00	3.00	3.00	0.00
Property Room Coordinator	614	1.00	0.00	0.00	0.00	0.00
Property Room Coordinator	615	0.00	1.00	1.00	1.00	0.00
Senior Public Service Officer	614	1.00	0.00	0.00	0.00	0.00
Senior Public Service Officer	615	0.00	1.00	1.00	1.00	0.00
Digital Media Coordinator	614	1.00	1.00	1.00	1.00	0.00
Alarm Billing Coordinator	615	1.00	1.00	1.00	1.00	0.00
Public Service Officer	613	4.00	0.00	0.00	0.00	0.00
Public Service Officer *	614	0.00	4.00	4.00	4.50	0.50
Senior Police Records Clerk	615	0.00	0.00	1.00	1.00	0.00
Police Records Clerk	613	2.50	0.00	0.00	0.00	0.00
Police Records Clerk (FT, PT)*	614	0.00	2.50	2.00	1.50	-0.50
Police Scanning Clerk	92	0.50	0.50	0.00	0.00	0.00
Total		87.00	87.00	89.00	90.00	1.00

- Position grant funded in previous years
- Forensics Manager changed from grade 616 to 617
- CSO changed from grade 614 to 615
- PT records to PT PSO and moved one PT to PT PSO

EQUIPMENT & PROGRAM REQUEST

Replacement Vehicles & Equipment	Actual Cost	Lease Cost	Funded
Front Line Patrol	81,370	-	Y- CAPITAL
Front Line Patrol	81,370	-	Y- CAPITAL
Front-Line Patrol	81,370	-	Y- CAPITAL
Front-Line Patrol	81,370	-	Y- CAPITAL
Front-Line Patrol	81,370	-	Y- CAPITAL

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Two Police Officers	236,971	-	N	N
Forensic Technician	72,222	-	N	N
Flock LPR Cameras	16,600	-	N	N
Speed Alert Trailer	-	19,431	N	N
Vehicle Mounted Systems	-	47,692	N	N
Stair Climber	-	7,637	N	N
Axon Body-Worn Cameras	61,523	-	N	N
Patrol Canine	-	34,110	N	N

DEPARTMENT DESCRIPTION

The Animal Control department provides protection for the health, safety, and welfare of people and animals within the city by responding to emergency and non-emergency situations concerning animals and fowl within the city and enforcing related state and local statutes.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Animal Control** - Provide timely response to calls for service and enforce animal codes.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Respond to calls in a prompt manner	29 minutes	30 minutes	25 minutes	24 minutes
Attend neighborhood watch group meetings or City sponsored functions	1 neighborhood meetings, 1 walks, and 2 schools, 0 community event	4 neighborhood meetings, 5 walks, and 2 schools, 2 community event	3 neighborhood meetings, 4 walks, 2 schools, and 2 community events	4 neighborhood meetings, 5 walks, 2 schools, and 3 community events
Number of calls for service	3,600	88 bite calls, 372 deceased animals, 297 animal hazards, 2417 animal complaints, and 527 animal welfare totaling 3701	3750 but looking into a more accurate way to confirm all the calls.	3,800

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	137,210	167,260	187,606	182,520	196,220	8,614
Supplies	8,506	9,155	9,180	9,480	9,670	490
Maintenance	2,249	438	1,700	1,700	1,700	-
Services	10,822	2,998	10,500	4,499	9,144	(1,356)
Utilities	1,846	1,783	1,949	3,200	3,200	1,251
Lease/Rentals	-	26,553	26,553	26,553	26,553	-
Miscellaneous	3,961	4,247	5,100	4,720	2,990	(2,110)
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	164,594	212,434	242,588	232,672	249,477	6,889

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Senior Animal Control Officer	615	1.00	0.00	0.00	0.00	0.00
Animal Control Officer	614	1.00	2.00	2.00	2.00	0.00
FT Administrative Secretary	613	0.00	0.50	0.50	0.50	0.00
Totals		2.00	2.50	2.50	2.50	0.00

EQUIPMENT & PROGRAM REQUEST

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
N/A	-	-	-	-

DEPARTMENT DESCRIPTION

The Cedar Hill Fire Department provides protection of lives and property and emergency medical services.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Emergency Response Services** - Deliver professional and state of the art fire and rescue services.
- **Non-Emergency Response Services** – Meet requests for non-emergency services in a professional and efficient manner.
- **Community Risk Reduction** – Improve the “Quality of Life” by identifying and mitigating community hazards.
- **Planning** - Provide leadership and visionary direction for the Cedar Hill Fire Department.

DEPARTMENT/DIVISION ACCOMPLISHMENTS

MEDICAL/EMS

- Awarded Heart Safe Community by North Central Texas Trauma Regional Advisory Council (NCTTRAC)
- Awarded 2018 Mission: Lifeline EMS Recognition Gold Plus Level.
- Emergency Medical Service for Children (EMSC) Gold Level.
- Completed Bleeding Control of Injured (BCON) training to all CHISD Nurses.
- Completed CPR and Bleeding Control of Injured (BCON) training for all Cedar Hill Police Officers.

FIRE OPERATIONS

- All Fire Officers & Driver/Engineers certified as Blue Card Incident Commanders.
- Purchased and implemented Public Safety unmanned aircraft program (DRONE) and certified four (4) fire personnel as pilots for the drone incident response.
- Deployed personnel throughout the State of Texas through TIFMAS, TEMAT, AMBUS, Texas Task Force 2 to assist with wildfires, natural disasters, conventions and participated in multiple regional exercises.

PUBLIC EDUCATION

- Annual Teen Fire Academy
- Annual Citizen's Fire Academy
- Worked in conjunction with CHISD, childcare facilities, charter schools, private schools and nursing homes to deliver Life and Fire Safety programs (LAFS) throughout the community.
- Initiated Fire Explorers program that has received community recognition for participation in various programs throughout the Metroplex.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Prompt Service % of calls with dispatch to arrival time of 6 minutes or less	58%	57%	58%	58%
Total Unit Responses	10,885	11,805	12,622	13,884
Calls for service	7,539	7,895	8,447	9,292
<i>Mutual Aid* Given</i>	70	39	40	50
<i>Mutual Aid * Received</i>	3	5	20	28
<i>Auto Aid* Given</i>	673	821	910	1092
<i>Auto Aid* Received</i>	281	307	360	396
* Mutual Aid Calls & Auto Aid calls included in Emergency Response Number				

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	10,674,711	11,575,486	11,886,517	12,968,428	12,674,266	787,749
Supplies	323,953	408,149	468,258	470,410	470,899	2,641
Maintenance	366,325	383,452	391,952	411,652	457,847	65,895
Services	716,265	716,224	821,509	896,046	806,334	(15,175)
Utilities	73,171	78,077	88,086	93,525	100,960	12,874
Lease/Rentals	140,015	220,115	260,846	203,241	186,576	(74,270)
Miscellaneous	278,831	276,855	351,307	361,423	370,641	19,334
Transfers/Debt	13,650	-	13,650	13,650	13,650	-
Grant Exp	13,729	-	-	-	-	-
Capital Outlay	-	170,833	-	-	-	-
Total	12,600,648	13,829,190	14,282,125	15,418,375	15,081,173	799,048

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Fire Chief	622	1.00	1.00	1.00	1.00	0.00
Deputy Fire Chief	960	0.00	0.00	0.00	0.00	0.00
Assistant Fire Chief	960	2.00	0.00	0.00	0.00	0.00
Assistant Fire Chief	621	0.00	2.00	2.00	2.00	0.00
EMS Division Chief	955	0.00	0.00	0.00	0.00	0.00
Fire Marshal	955	1.00	1.00	1.00	1.00	0.00
Fire Training Officer	950	1.00	1.00	1.00	1.00	0.00
Battalion Chief	950	3.00	3.00	3.00	3.00	0.00
Emergency Medical Services Chief	950	0.00	0.00	0.00	0.00	0.00
Fire Captain	940	12.00	12.00	12.00	12.00	0.00
Fire Inspector	935	1.00	1.00	1.00	1.00	0.00
Fire Inspector	930	0.00	0.00	0.00	0.00	0.00
Driver/Engineer	930	12.00	12.00	12.00	12.00	0.00
Medical Operations Technician	930	0.00	4.00	5.00	6.00	0.00
Firefighter/Paramedic	920	45.00	41.00	40.00	39.00	0.00
Public Safety Executive Assistant	617	0.00	0.00	1.00	1.00	0.00
Part Time Administrative Assistant	613	0.50	0.50	0.50	0.50	0.00
Executive Assistant	616	0.00	1.00	0.00	0.00	0.00
Executive Secretary	614	1.00	0.00	0.00	0.00	0.00
Total		79.50	79.50	79.50	79.50	0.00

EQUIPMENT & PROGRAM REQUEST

Vehicles & Equipment	Estimated Cost	Lease Cost	Funded
Lucas 2 CPR Device	18,000	-	Y- CAPITAL
Lucas 2 CPR Device	18,000	-	Y- CAPITAL

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Research and Program Coordinator	77,319	-	N	N
Conversion of Part-Time Fire Administrative Assistant to Full-Time	51,664	-	N	N
Paramedic Pay	51,141	-	N	N
Community Risk Specialist	162,490	-	N	N
Full-time Administrative Assistant	74,089	-	N	N
First Due Platform	37,350	-	N	N
Fire Chief Vehicle	-	102,240	N	N

DEPARTMENT DESCRIPTION

The Emergency Management Department provides coordination and integration of all activities necessary to strengthen, sustain, and improve the City's ability to mitigate against, prepare for, respond to, and recover from all hazards.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Develop, maintain, and coordinate the City's Emergency Management Plan** - Develop and maintain the plan at the advanced level, coordinate dissemination of the plan, and conduct training and exercises.
- **Monitor and respond to dangerous weather conditions** – Monitor weather conditions to maintain a proper state of readiness.
- **Respond to and recover from catastrophic incidents** - Maintain readiness to mitigate the effects of all hazards within our community/region.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Develop and Update Emergency Management Plan	Debris management plan developed.	Emergency Management Plan annexes updated.	Emergency Management Plan and other emergency response plans all up to date.	Update Emergency Management Plan annexes ahead of schedule. Update Debris Management Plan.
Conduct Training and Exercises	3 annually	3 annually	3 annually	3 annually
Conduct monthly outdoor warning siren test	12	12, weather permitting	12, weather permitting	12, weather permitting
Activate spotters at appropriate times	Activate spotters as needed	Spotters activated through NWS Chat.	Spotters activated through NWS Chat.	Spotters activated through NWS Chat.

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	-	-	-	-	-	-
Supplies	1,735	-	2,200	600	2,800	600
Maintenance	34,391	8,029	28,975	27,207	28,624	(351)
Services	82,014	51,403	95,734	91,110	120,207	24,473
Utilities	2,371	2,227	2,018	2,483	2,005	(13)
Lease/Rentals	10,279	10,279	10,279	10,279	10,279	-
Miscellaneous	8,331	5,769	9,650	9,806	9,950	300
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	139,121	77,708	148,856	141,485	173,865	25,009

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
N/A	-	-	-	-	-	

EQUIPMENT & PROGRAM REQUEST

Replacement Equipment	Actual Cost	Lease Cost	Funded
N/A	-	-	-

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
N/A	-	-	-	-

DEPARTMENT DESCRIPTION

The Cedar Hill Municipal Court provides court information, case processing and judicial services for cases and offenses that have taken place in the jurisdiction.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Process Class-C Misdemeanor cases** – Document and maintain case activity
- **Prepare and maintain trial dockets** – Coordinate and schedule individual cases
- **Enforce compliance of court orders** – Issue and serve warrants, summons and subpoenas.
- **Promote the highest standards of customer service** - Continuously strive to enhance customer service practices.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
# of Cases Filed	8376	7668	7998	9000
# of Cases Disposed	8793	7696	7749	7749
# of Warrants Processed/Issued	6928	1528	1392	4128
# of Warrants Cleared	4285	3105	5445	3391
# of Show Cause Hearings	2531	3899	3096	2586

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	583,384	671,915	678,615	643,793	702,163	23,548
Supplies	11,927	10,802	17,190	17,374	18,820	1,630
Maintenance	7,240	21,863	32,926	33,459	34,283	1,357
Services	51,831	47,394	142,295	115,955	137,300	(4,995)
Utilities	3,439	2,840	3,169	1,800	1,800	(1,369)
Lease/Rentals	8,060	4,030	20,875	16,919	16,919	(3,956)
Miscellaneous	9,980	12,657	14,667	13,595	14,294	(373)
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	675,860	771,501	909,737	842,896	925,579	15,842

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Municipal Court Administrator	620	1.00	1.00	1.00	1.00	0.00
Senior Court Clerk	617	1.00	1.00	1.00	1.00	0.00
Senior Marshal	618	1.00	1.00	1.00	1.00	0.00
Deputy Marshal	617	1.00	1.00	1.00	1.00	0.00
Court Clerk	614	2.50	2.00	2.00	2.00	0.00
Juvenile Case Manager	94	0.50	0.00	0.00	0.00	0.00
Juvenile Case Manager	615	0.00	1.00	1.00	1.00	0.00
Marshal/Bailiff	95	0.00	0.50	0.50	0.50	0.00
Marshal/Bailiff	94	0.50	0.00	0.00	0.00	0.00
Total		7.50	7.50	7.50	7.50	0.00

- Municipal Court Administrator changed from grade 619 to 620.
- Senior Marshall changed from grade 617 to 618.
- Deputy Marshal changed from grade 616 to 617.

EQUIPMENT & PROGRAM REQUEST

Replacement Vehicles	Actual Cost	Lease Cost	Funded
N/A	-	-	-

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
N/A	-	-	-	-

DEPARTMENT DESCRIPTION

The Code Enforcement Department enforces adopted codes in order to protect and maintain public health and enhance property value in the City of Cedar Hill.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Enforce Property Maintenance Codes** - Encourage voluntary compliance of City codes.
- **Impose Building Codes** - Ensure compliance of City building codes.
- **Issue Building Permits** - Review building plans for compliance with City codes.
- **Promote Community Aesthetics** - Encourage citizens to keep their properties violation free.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Initiate Code Violation Cases	7,525	6010	6500	6600
Citizen Complaints Response	1,346	1244	1200	1250
Initiate Code Cases (Operation Clean Sweep)	0	394	400	400
Inspect Multi-Family Units	336	336	336	340
Building Inspections	5,697	8629	13,000	15,000
Single-Family (SF) Building Permits	78	282	200	200
Commercial Building Permits	61	66	70	70
Other Permits (MEP, storage building, fence, irrigation, etc.)	2,980	3117	3000	3500
Sign Permits (attached, detached & special event)	112	62	60	70
Issue Certificates of Occupancy	19	19	19	20
Issue Multi-Family Licenses	1,720	896	700	600
Issue RRCO's	*	1400	1500	1550
Register SF Rental Units	1,112	535	550	600
Inspect SF Rental Units	795	472	500	500

RRCO = Residential Rental Certificate of Occupancy

MEP = Mechanical, Electrical & Plumbing

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	1,065,425	1,135,943	1,214,223	1,135,756	1,079,500	(134,723)
Supplies	21,757	31,444	27,550	32,735	36,500	8,950
Maintenance	140,598	144,064	141,076	143,086	143,086	2,010
Services	91,247	222,450	267,305	275,524	277,225	9,920
Utilities	9,013	6,895	6,700	6,220	6,420	(280)
Lease/Rentals	26,113	23,655	23,655	22,466	15,750	(7,905)
Miscellaneous	22,368	28,912	30,725	20,725	35,815	5,090
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	1,376,521	1,593,362	1,711,234	1,636,513	1,594,296	(116,938)

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Neighborhood Services Director	621	1.00	1.00	1.00	0.00	-1.00
Building Official	620	1.00	1.00	1.00	1.00	0.00
Assistant Building Official	618	0.00	1.00	1.00	1.00	0.00
Code Enforcement Supervisor	617	1.00	1.00	1.00	0.00	-1.00
Senior Building Inspector	616	1.00	0.00	0.00	0.00	0.00
Building Inspector	615	1.00	1.00	1.00	2.00	1.00
Plans Examiner/Building Inspector	615	1.00	1.00	1.00	1.00	0.00
Senior Code Enforcement Officer	615	1.00	0.00	0.00	1.00	1.00
Code Enforcement Officer	614	4.00	5.00	5.00	4.00	-1.00
Permit Specialist	614	1.00	1.00	1.00	1.00	0.00
Code Support Specialist	614	1.00	1.00	1.00	1.00	0.00
Totals		13.00	13.00	13.00	12.00	-1.00

- Moved Director to Development Services in Water Sewer.
- Code Supervisor changing to Building Inspector.
- One Code Office changing to Senior Code Officer

EQUIPMENT & PROGRAM REQUEST

Replacement Vehicles & Equipment	Actual Cost	Lease Cost	Funded
N/A	-	-	-

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Building Inspector with vehicle	101,863	38,000	N	N
Two new vehicles	-	77,290	N	N

DEPARTMENT DESCRIPTION

The Tri-City Animal Shelter's operational expenses are detailed in the Special Revenue Fund 0301 (Animal Shelter) however this budget section shows the City of Cedar Hill's contribution to the Tri-City Animal Shelter.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

To fund the City of Cedar Hill's Annual share of the Tri-City Animal Shelter.

Operational expenditures moved to Fund 0301 (Animal Shelter Fund) in FY16

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	-	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-
Services	-	-	-	-	-	-
Utilities	-	-	-	-	-	-
Leases/Rentals	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Transfers/Debt	301,875	346,125	353,400	353,400	378,050	24,650
Total	301,875	346,125	353,400	353,400	378,050	24,650

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

N/A – SEE FUND 0301

EQUIPMENT & PROGRAM REQUEST

N/A – SEE FUND 0301

DEPARTMENT DESCRIPTION

The Parks Department is responsible for the maintenance of all City parks and responsible for coordinating programs and activities within the parks that maximize citizens' full enjoyment of Cedar Hill's parks.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements.

- **Grounds maintenance** – Ensure City grounds are safe and aesthetically pleasing, including mowing, weed and ant control, and litter abatement.
- **Athletic field preparation** – Ensure athletic fields are safe and aesthetically pleasing including preparation of ball fields for leagues, tournaments and special events.
- **Park facility maintenance and irrigation** – Ensure Park amenities are safe and aesthetically pleasing and ensure irrigation systems maintained and operational. Maintain over 52 facilities including (parks, pavilions, playgrounds, amenities)
- **Special projects** – Provide support for special events and projects.
- **Administrative** – Provide a system of Premier parks and open space areas that are responsive to the needs of the citizens while maximizing conservation of natural and tangible resources.

SERVICE LEVEL ANALYSIS

Following is an analysis of Key Performance Indicators (KPI's) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Grounds Maintenance (# of acres)	1026 acres	1046 acres	1190 acres (Willis, Singleton, Complete Streets, LIP, Green Ribbon)	1190 acres
Athletic Fields Preparation	43 fields	43 fields	43 fields	43 fields
Irrigation Maintenance (# of valves)	1080 valves	1100 valves	1300 Valves	1410 valves
Special Events (prepare facility, service event, clean grounds & breakdown staging)	76 events	76 events	85 Events	84 Events (no Juneteenth)

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	1,306,706	1,504,975	1,813,053	1,814,328	1,958,658	145,605
Supplies	144,764	184,609	190,580	198,235	206,630	16,050
Maintenance	132,777	162,803	141,350	112,450	158,350	17,000
Services	395,468	674,155	646,375	645,867	558,075	(88,300)
Utilities	401,929	475,581	487,006	495,227	517,040	30,034
Lease/Rentals	176,901	175,989	234,419	208,223	177,070	(57,349)
Miscellaneous	39,713	36,104	45,218	42,400	44,354	(864)
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	12,582	61,000	3,875	-	(61,000)
Total	2,598,257	3,226,798	3,619,001	3,520,605	3,620,177	1,176

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Director Parks and Recreation	621	1.00	1.00	1.00	1.00	0.00
Parks Maintenance Superintendent	619	1.00	0.00	0.00	0.00	0.00
Parks Maintenance Superintendent	620	0.00	1.00	1.00	1.00	0.00
Parks Supervisor	618	0.00	0.00	0.00	0.00	0.00
Parks Maintenance Crew Chief	615	5.00	6.00	7.00	7.00	0.00
Irrigation Technician	614	1.00	0.00	0.00	0.00	0.00
Executive Secretary	614	1.00	1.00	0.00	0.00	0.00
Executive Assistant *	616	0.00	0.00	1.00	1.00	0.00
Parks Maintenance Worker	612	6.00	6.00	8.00	8.00	0.00
Administrative Assistant	94	0.63	0.00	0.60	0.60	0.00
Part-Time Workers	93/94	0.92	1.02	1.15	1.15	0.00
Totals		16.55	16.02	19.75	19.75	0.00

- Retitle and regrade position to Executive assistant

EQUIPMENT & PROGRAMS REQUEST

Vehicles & Equipment	Actual Cost	Lease Cost	Funded
New Dump Bed Truck	90,000	-	Y- CAPITAL
New Crew Cab 4x4 Truck	60,000	-	Y- CAPITAL
New Landscape Trailer	4,750	-	Y- CAPITAL
New Landscape Trailer	4,750	-	Y- CAPITAL

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
N/A	-	-	-	-

DEPARTMENT DESCRIPTION

The Recreation Department provides benefit and enjoyment of parks, programs and activities utilizing City resources in an effective, efficient and responsive manner.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Athletic and Outdoor Programs** – Provide and coordinate athletic and outdoor programs to enhance the quality of life.
- **Active Adult (55 Plus) Facility and Activities** – Plan, organize, coordinate and execute a variety of programs and activities for the active adult (55 plus) community.
- **Marketing** - Design and share a variety of creative marketing materials to the community and surrounding areas.
- **Special Events** – Provide a diverse mixture of community-oriented special events in conjunction with community partners.
- **Aquatic Facility and Activities** – Operate the city pool and provide a variety of aquatic programs and classes.
- **City Sustainability Opportunities** – Provide and coordinate activities and programs promoting a sustainable community.

SERVICE LEVEL ANALYSIS

Following is an analysis of Key Performance Indicators (KPIs) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
# of teams hosted at programs or tournaments	1,364	3,738	3,750	3,760
# of participants in youth athletics leagues & programs	2,629	2,676	2,680	2,700
# of active adult participants (55+) in programs and trips	12,278	21,479	22,800	25,800
# of members of the Senior Activity Center	319	178	180	200
Average Annual Marketing Reach on Social Media Posts	49,749	208,387	113,280	115,000
Average Annual Marketing Reach on Social Media Event Listings	52,175	52,000	52,500	53,000
# of participants in aquatic programs	367	336	380	390
# of aquatic season pass holders	24	1,586	1,600	1,650
# of Visitors to the pool	4,105	23,277	25,000	27,000
Maintain special sustainable certifications annually	2	3	3	3

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	372,113	566,973	661,125	646,944	689,545	28,420
Supplies	40,370	65,581	76,975	75,945	81,075	4,100
Maintenance	6,510	13,872	20,650	24,750	33,850	13,200
Services	96,673	142,571	344,117	366,406	222,785	(121,332)
Utilities	3,264	3,751	54,786	54,260	71,425	16,639
Lease/Rentals	20,050	18,376	18,376	18,376	18,376	-
Miscellaneous	18,556	32,471	53,895	47,190	41,915	11,980
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	557,536	843,595	1,229,924	1,233,872	1,158,971	(70,953)

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Recreation * Superintendent	620	1.00	1.00	1.00	0.00	-1.00
Assistant Recreation Superintendent	619	0.00	1.00	1.00	1.00	0.00
Recreation Operations Supervisor	618	1.00	0.00	0.00	0.00	0.00
Aquatics/Athletics Recreation Coordinator	615	1.00	1.00	1.00	1.00	0.00
Senior Center Supervisor	617	1.00	1.00	1.00	1.00	0.00
Senior Center Assistant	613	0.00	1.00	0.00	0.00	0.00
Recreation Programmer	614	0.00	0.00	1.00	1.00	0.00
Senior Center Assistant	92	1.13	0.00	0.00	0.00	0.00
Bus Driver	94	0.63	0.63	0.00	0.00	0.00
PT Senior Center Assistant	95	0.00	0.00	0.63	0.63	0.00
Totals		5.75	5.63	5.63	4.63	-1.00

- Moved Recreation Superintendent to CDC Recreation Center

EQUIPMENT & PROGRAM REQUEST

Replacement Equipment	Estimated Cost	Lease Cost	Funded
N/A	-	-	-

Programs Recurring Cost	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Special Event Coordinator	108,661	-	N	N
Holiday on the Hill Drone Show	40,000	-	N	N

DEPARTMENT DESCRIPTION

The Traphene Hickman Library provides a community place that acts as the Door to Discovery connecting our culturally rich and diverse community to resources and services which promote lifelong learning, personal growth and development, and awareness of the arts.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Create Young Readers** – offer programs, materials and services that prepare children for school and maintain reading skills.
- **Enhance Student and Community Success** – provide resources and services that assist students of all levels to succeed.
- **Promote Lifelong Learning** – offer programs and access to materials and resources to help adults be informed and educated about local, national and world affairs.
- **Celebrate Cedar Hill History and Cultural Diversity** – offer programs and materials that promote appreciation and understanding of Cedar Hill's history and cultural diversity.
- **Provide a Community Place** – offer programs, access to materials and services to engage citizens of all ages in group activities and individual pursuits.
- **Advance and Support Awareness of the Arts** – offer programs and access to materials that spark imagination, creativity, and innovation.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Library Visitors	53,365	110,456	200,000	230,000
Library Reference Transactions	10,860	10,889	11,000	12,000
Library Items Checked Out	39,861	38,915	50,000	60,000
Library Materials Accessed Electronically	19,082	21,853	24,000	26,000
Virtual Programming Engagement	3,243	3,231	3,300	3,500
Library Programs/Classes Attendance	31,409	28,726	30,000	33,000
Library Programs/Classes Conducted	545	574	755	830

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	838,468	956,190	1,431,621	1,370,851	1,532,057	100,436
Supplies	170,015	217,800	237,950	225,450	154,500	(83,450)
Maintenance	24,026	19,123	42,550	32,550	55,250	12,700
Services	94,241	118,928	234,323	280,470	329,498	95,175
Utilities	22,004	21,854	85,983	87,211	97,437	11,454
Lease/Rentals	2,035	2,518	1,300	14,513	13,212	11,912
Miscellaneous	22,727	39,050	34,519	28,569	35,919	1,400
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	1,173,517	1,375,464	2,068,246	2,039,614	2,217,873	149,627

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Library Director	621	1.00	1.00	1.00	1.00	0.00
Library Customer Experience Manager	618	0.00	0.00	1.00	1.00	0.00
Adult Services & Outreach Librarian	616	1.00	1.00	1.00	1.00	0.00
Youth Services Supervisor	616	1.00	1.00	1.00	1.00	0.00
Librarian	616	1.00	1.00	1.00	1.00	0.00
Teen Librarian	616	0.00	0.00	1.00	1.00	0.00
Library Systems Supervisor	616	1.00	1.00	1.00	1.00	0.00
Library Creative Events Coord.	616	0.00	0.00	1.00	1.00	0.00
Library Operations Coordinator	616	1.00	1.00	0.00	0.00	0.00
Marketing Coordinator	615	1.00	1.00	0.00	0.00	0.00
Library Content Creator	615	0.00	0.00	1.00	1.00	0.00
Executive Secretary	614	1.00	1.00	0.00	0.00	0.00
Customer Technology Specialist	93	0.50	0.50	0.00	0.00	0.00
FT Library Technology CSR	613	0.00	0.00	1.00	1.00	0.00
PT Custodian	612	0.00	0.00	1.00	1.00	0.00
Library Maintenance Crew Chief	615	0.00	0.00	1.00	1.00	0.00
Lead Library Service Representative	612	1.00	1.00	0.00	0.00	0.00
Part-Time Library Assistant	612	0.00	0.00	0.42	0.42	0.00
Event Attendant	94	0.75	0.75	0.75	0.75	0.00
Part-Time Teen/Tween Assistant	94	0.00	0.00	0.50	0.50	0.00
Part-Time Youth Services Assistant	95	0.42	0.42	0.00	0.00	0.00
Lead Library Service Representative	613	0.00	0.00	1.00	1.00	0.00
Part-Time Library Assistant	612	0.00	0.50	0.95	0.95	0.00
Event Attendant	612	0.00	0.00	1.50	1.50	0.00
Part-Time Teen/Tween Assistant	612	0.00	0.00	0.50	0.50	0.00
Part-Time Youth Services Assistant	612	0.00	0.00	0.50	0.50	0.00
Part-Time Customer Technology Specialist	94	0.00	0.00	0.50	0.50	0.00
Part-Time Library Service Representative	93	2.63	2.63	2.96	2.96	0.00
Totals		13.30	13.80	21.58	21.58	0.00

EQUIPMENT & PROGRAM REQUEST

Replacement Equipment	Estimated Cost	Lease Cost	Funded
N/A	-	-	-

Programs Recurring Cost	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Administrative Assistant	75,814	-	N	N
Convert Part-time Technical Services position to Full-time	33,060	-	N	N
Building Maintenance Technician	66,854	-	N	N
Part-time Event Attendant	16,923	-	N	N

DEPARTMENT DESCRIPTION

Neighborhood Services improves and maintains neighborhood vitality through enhanced communication, facilitation and education.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Communication** – Serve as a liaison between the City and neighborhood organizations, Public Improvement Districts (PID) and Crime Watch groups; Relay issues and concerns to the appropriate City department(s) in a timely manner; Communicate City services and opportunities to neighborhood organizations.
- **Facilitation** – Foster the development and support the activities of neighborhood organizations by providing assistance and guidance in creation of PIDs and new organizations.
- **Education** – Communicate with neighborhood organizations regarding City services and opportunities; Develop and implement resident education programs that achieve positive neighborhood outcomes and build long-term stability in the community.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Attend organized neighborhood meetings/events	63	64	65	66
Maintain registered neighborhood dashboard	52	51	52	53
Recognize citizens through Distinctive Character Program	9	6	10	10

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	199,507	268,223	315,283	320,559	334,964	19,681
Supplies	15,840	16,488	11,100	12,500	21,000	9,900
Maintenance	36	450	-	-	-	-
Services	40,984	48,578	35,120	32,000	31,390	(3,730)
Utilities	780	780	780	780	1,170	390
Lease/Rentals	-	8,143	-	-	-	-
Miscellaneous	8,052	-	9,700	3,840	9,770	70
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	265,199	342,661	371,983	369,679	398,294	26,311

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Communications & Engagement Manager	619	1.00	1.00	1.00	1.00	0.00
Neighborhood Services Manager	618	0.00	0.00	1.00	1.00	0.00
Neighborhood Services Coordinator (serves as the PID Administrator)	618	0.00	1.00	0.00	0.00	0.00
Neighborhood Services Coordinator	616	1.00	0.00	1.00	1.00	0.00
Total		2.00	2.00	3.00	3.00	0.00

EQUIPMENT & PROGRAM REQUESTS

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
N/A	-	-	-	-

DEPARTMENT DESCRIPTION

The Historic Downtown department works to preserve and enhance the unique character and community of Historic Downtown through design, economic development, promotion and facilitation.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Design** - Enhance the aesthetic appeal of Historic Downtown Cedar Hill
- **Promotion** - Increase public awareness of downtown business districts
- **Economic Development** - Encourage growth, retention, and recruitment of business
- **Facilitation** - Support the interests and development activities of downtown businesses, residents and supporters; Serve as liaison to Historic Downtown Advisory Board and the Cedar Hill Museum of History

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Facilitate Historic Downtown Advisory Board meetings	11	10	10	10
Facilitate meetings concerning new development and adaptive reuse	4	0	0	0

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	181,702	90,583	150,300	8,785	-	(150,300)
Supplies	451	6,534	6,410	1,850	-	(6,410)
Services	-	-	-	-	-	-
Utilities	7,879	37,297	50,131	58,809	-	(50,131)
Lease/Rentals	329	505	389	204	-	(389)
Miscellaneous	5,955	2,004	4,208	3,27	-	(4,208)
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	196,317	136,923	211,438	72,923	-	(211,438)

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
N/A	-	-	-	-	-	-

EQUIPMENT AND PROGRAMS REQUEST

Replacement Equipment	Estimated Cost	Lease Cost	Funded
N/A	-	-	-

Programs Recurring Cost	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
N/A	-	-	-	-

DEPARTMENT DESCRIPTION

The Planning Department facilitates the physical growth and development of the City in a sustainable manner that reflects its unique and vibrant character.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Development Review and Zoning Requests** – Facilitate inter-departmental review of development proposals and zoning requests to ensure consistency with city ordinances and long-range planning goals via an efficient process that provides quality customer service for all its users.
 - **Code Amendments** – Prepare code amendments that have been recommended by the Comprehensive Plan and Small Area Plans or that have become necessary based upon current events or outdated practices.
- Long Range Planning and Special Projects** – Develop and implement Small Area Plans and the Comprehensive Plan with its components to help the community realize its evolving vision.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Provide departmental review comments to applicants within 10 business days.	N/A (replace with metric below)	N/A (replace with metric below)	N/A (replace with metric below)	N/A (replace with metric below)
Number of applications for zoning, conditional use permits, plats, site plans, and Zoning Board of Adjustments received	#78	#78	#74	#70
Special projects in City Council's Work Plan	Cosmetic Tattoo Ordinance; Adopted Comprehensive Plan; and Completed Phase 1 Downtown Construction	Single-Family Development Score Card; Adopt West Midtown Plan; Zoning Update Industrial Development Regulations	Update Impact Fee Ordinance; Amend Thoroughfare Plan; Amend Development Codes Responsive to Bird City Designation; Food Truck Ordinance; Phase 2A Downtown Construction Design; Development Code Rewrite	Zoning Fee Amendment Ordinance; Create Interactive Zoning Map; Adopt Food Truck Pilot Program Ordinance; Amend Thoroughfare Plan; Begin Development Code Rewrite;
Number of Pre-Application Meetings	54	54	54	54
Number of Planned Development District Zoning & Development Plan Applications	7	7	5	7
Number of Zoning Applications (excluding Planned Development Districts)	1	1	1	2
NEW - Total Number of Acres in Zoning Applications	217	217	64	421
Number of Conditional Use Permit (CUP) Applications	0.13	13	16	17
Number of New Single Family Lots Proposed to be Created with Preliminary Plats	63	63	34	880
Number of New Residential Lots Created with Final Plats	222	222	#405	275

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	449,933	459,607	544,921	474,982	569,219	24,298
Supplies	2,416	3,917	4,981	4,977	4,859	(122)
Maintenance	-	-	-	-	-	-
Services	19,986	16,502	117,433	66,745	117,733	300
Utilities	-	82	-	475	475	475
Lease/Rentals	-	-	-	-	-	-
Miscellaneous	11,160	10,256	15,005	12,614	9,381	(5,624)
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	483,496	490,364	682,340	559,793	701,667	19,327

PERSONNEL SUMMARY (full equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Director of Planning	621	1.00	1.00	1.00	1.00	0.00
Senior Planner	618	1.00	0.00	0.00	0.00	0.00
Senior Planner	619	0.00	1.00	0.00	0.00	0.00
Planning Manager	620	0.00	0.00	1.00	1.00	0.00
Planner	616	1.00	0.00	0.00	0.00	0.00
Planner	617	0.00	1.00	0.00	0.00	0.00
Senior Planner	619	0.00	0.00	1.00	1.00	0.00
Executive Assistant	616	0.00	0.00	1.00	1.00	0.00
Executive Secretary	614	1.00	1.00	0.00	0.00	0.00
Intern/Assistant	95	0.35	0.50	0.50	0.50	0.00
Totals		4.35	4.50	4.50	4.50	0.00

EQUIPMENT & PROGRAM REQUEST

Equipment	Actual Cost	Lease Cost	Funded
N/A	-	-	-

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Development Code Re-Write*	-	250,000	N	N

* \$100k of Development Code Re-Write not fully used in FY2024 budgeted in FY2025.

DEPARTMENT DESCRIPTION

Streets and Drainage maintains high-quality public transportation and drainage infrastructure to enhance safety and provide effective traffic circulation.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Street repairs and maintenance** - Provide quality maintenance for streets, sidewalks and alleys.
- **Drainage channels** - Clean and maintain creeks and channels.
- **Signs, signals and markings** - Install and maintain traffic signs, signals and markings.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Deploy sanding operations at onset of ice storm events	1	1	2	1
Maintain flow of water in creeks and channels by removing debris	100%	100%	100%	100%
Restripe 50% of thoroughfares annually	100%	100%	100%	100%
Routine inspection and maintenance of traffic signals annually	100%	100%	100%	100%

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	917,330	1,082,189	1,172,988	1,112,562	1,260,290	87,302
Supplies	49,149	58,895	60,550	74,225	75,750	15,200
Maintenance	192,842	236,471	264,000	226,000	264,000	-
Services	177,590	136,036	167,905	163,117	152,645	(15,260)
Utilities	605,344	618,349	602,623	651,311	677,290	74,667
Lease/Rentals	81,210	94,262	136,933	138,395	131,778	(5,155)
Miscellaneous	10,211	9,627	16,298	16,898	19,898	3,600
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	44,948	9,751	-	-	-	-
Total	2,078,623	2,245,579	2,421,297	2,382,507	2,581,652	160,355

PERSONNEL SUMMARY (FULL-TIME EQUIVALENT POSITIONS – INCLUDES VACANT POSITIONS)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Street Maintenance Supervisor	617	1.00	1.00	1.00	1.00	0.00
Signs and Signals Supervisor	617	1.00	1.00	1.00	1.00	0.00
Sr. Drainage Crew Chief	616	1.00	1.00	1.00	1.00	0.00
Street Maintenance Crew Chief	614	3.00	3.00	3.00	3.00	0.00
Street Maintenance Drainage Crew Chief	614	0.00	0.00	0.00	0.00	0.00
Street Maintenance Worker	612	7.00	7.00	7.00	7.00	0.00
Signs and Signals Maintenance Worker	612	3.00	3.00	3.00	3.00	0.00
Totals		16.00	16.00	16.00	16.00	0.00

EQUIPMENT & PROGRAMS REQUEST

Equipment	Actual Cost	Lease Cost	Funded
New Truck (ST-5363)	81,370	-	Y- CAPITAL

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
N/A	-	-	-	-

DEPARTMENT DESCRIPTION

Fleet Maintenance Division provides safe and dependable vehicles and equipment to all internal clients in the most time and cost-efficient manner.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Fleet services and repairs:** Perform maintenance services and repairs to approximately 500 pieces of light, medium and heavy-duty vehicles and construction equipment.
- **Manage computerized vehicle and equipment inventory records:** Manage and maintain accurate vehicle and equipment records for all current and newly acquired fleet vehicles and equipment.
- **Manage computerized service and repair records:** Manage and maintain accurate service and repair records for all City owned vehicles and equipment.
- **Manage computerized parts inventory records:** Manage and maintain accurate parts inventory for all City owned vehicles and equipment.
- **Manage computerized fuel records and inventory:** Manage and maintain database to ensure accurate fuel records; monitor and maintain adequate diesel and unleaded fuel levels for all City vehicles and equipment.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
% of routine maintenance performed w/ 1 business day	100%	100%	100%	100%
% of non-routine maintenance & repairs performed w/ 2 business days	100%	100%	100%	100%
# of vehicles & equipment maintained annually	100%	100%	100%	100%
# of gallons of fuel managed (Procured, inventoried, stored and allocated to the City's Fleet annually)	100%	100%	100%	100%

EXPENDITURE SUMMARY

Expenditures By Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	249,696	261,487	278,709	290,625	303,229	24,520
Supplies	11,705	11,055	15,280	9,060	12,280	(3,000)
Maintenance	6,705	6,122	9,100	6,285	9,100	-
Services	8,538	7,816	10,200	10,798	10,660	460
Utilities	10,944	12,037	13,591	14,643	15,736	2,145
Lease/Rentals	13,431	13,431	15,012	11,842	10,096	(4,916)
Miscellaneous	2,902	2,581	4,417	3,817	4,417	-
Transfers/Debt	-	-	-	-	-	-
Grant Exp	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	303,920	314,528	346,309	347,070	365,518	19,209

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY24-25 Proposed Budget	Budget Variance (#)
Fleet Maintenance Superintendent	617	1.00	1.00	1.00	1.00	0.00
Senior Mechanic	616	1.00	1.00	1.00	1.00	0.00
Mechanic	614	1.00	1.00	1.00	1.00	0.00
Totals		3.00	3.00	3.00	3.00	0.00

EQUIPMENT & PROGRAMS REQUEST

Equipment	Actual Cost	Lease Cost	Funded
N/A	-	-	-

DEBT SERVICE FUND
(Revenues, Expenditures and Change in Fund Balance)



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Chg	% Var.
BEGINNING FUND BALANCE	\$ 1,532,922	\$ 1,632,600	\$ 1,574,629	\$ 1,574,629	\$ 2,490,568		
REVENUES							
Property taxes	8,160,404	9,366,660	10,844,889	10,649,618	12,136,894	1,292,005	11.91%
Interest income	15,035	120,342	85,000	132,377	85,000	-	0.00%
Charges to other gov'ts	2,144,947	2,106,569	2,104,444	2,104,444	2,109,769	5,325	0.25%
Transfers In	699,600	-	88,350	179,700	90,250	1,900	2.15%
TOTAL REVENUES	\$ 11,019,986	\$ 11,593,571	\$ 13,122,683	\$ 13,066,139	\$ 14,421,913	\$ 1,299,230	9.90%
TOTAL FUNDS AVAILABLE	\$ 12,552,908	\$ 13,226,171	\$ 14,697,312	\$ 14,640,768	\$ 16,912,481	\$ 1,299,230	
EXPENDITURES							
Principal Payments	8,340,000	8,335,000	8,715,000	8,627,832	9,901,472	1,186,472	13.61%
Interest Payments	2,573,738	3,306,243	4,448,107	3,511,868	4,366,020	(82,087)	-1.85%
Paying Agent Fees	6,570	10,300	12,000	10,500	12,000	-	0.00%
Escrow Agent Fees	-	-	-	-	-	-	-
Other Expenditure	-	-	40,000	-	-	-	-
TOTAL EXPENDITURES	\$ 10,920,308	\$ 11,651,543	\$ 13,215,107	\$ 12,150,200	\$ 14,279,492	\$ 1,104,385	8.36%
NET CHANGE	\$ 99,679	\$ (57,972)	\$ (92,424)	\$ 915,939	\$ 142,421		
ENDING FUND BALANCE	\$ 1,632,600	\$ 1,574,629	\$ 1,482,205	\$ 2,490,568	\$ 2,632,989	\$ -	
15% Fund Balance Policy Goal	15%	15%	15%	20%	18%		

CITY -WIDE DEBT OUTSTANDING BONDS SOLD, MATURITIES AND INTEREST RATES		
	Interest Rates	Fiscal Period End 09/30/24
GENERAL OBLIGATION BONDS:		
Governmental activities: (General Purpose)		
\$6,040,000; 2013 General Obligation Refunding Bonds, due Feb.15,2028 (Split 79% to 21% between governmental and business-type activities)	2.00%-4.00%	835,000
\$24,055,000; 2015 General Obligation Refunding and Improvement Bonds, due Feb. 15, 2035 (Split 93% to 7% between governmental and business-type activities)	.5% - 3.51%	7,750,000
\$19,990,000; 2016 General Obligation Refunding and Improvement Bonds, due Feb. 15, 2028 (Split 82.4% to 17.6% between governmental and business-type activities)	3.00%-5.00%	6,345,000
\$4,135,000; 2018 General Obligation Bonds, due February 15, 2038	3.00% -3.50%	3,180,000
\$8,965,000; 2019 General Obligation Bonds, due February 15, 2039	3.00%-5.00%	7,370,000
\$9,610,000; 2020 General Obligation Bonds, due February 15, 2040	2.50%-5.00%	8,305,000
\$8,600,000; 2021 General Obligation Bonds, due February 15, 2040	2.50%-5.00%	2,485,000
\$8,355,000; 2022 General Obligation Bonds, due February 15, 2042	3.00%-5.00%	7,895,000
\$15,760,000; 2023 General Obligation Bonds, due September 30, 2043	4.00%-5.00%	15,450,000
Total governmental activities - general obligation bonds		\$ 59,615,000
Business-type activities: (Proprietary - Utility)		
\$24,055,000; 2015 General Obligation Refunding and Improvement Bonds, due Feb. 15, 2035 (Split 93% to 7% between governmental and business-type activities)	.5% - 3.51%	400,000
\$19,990,000; 2016 General Obligation Refunding and Improvement Bonds, due Feb. 15, 2028 (Split 82.4% to 17.6% between governmental and business-type activities)	3.00%-5.00%	1,235,000
Total business-type activities - general obligation bonds		\$ 1,635,000
TOTAL GENERAL OBLIGATION BONDS OUTSTANDING		\$ 61,250,000
CERTIFICATES OF OBLIGATION:		
Governmental activities: (General Purpose)		
\$2,065,000; 2013 Certificates of Obligation, due February 15, 2022	2.00%-3.00%	640,000
\$1,730,000; 2015 Certificates of Obligation, due February 15, 2029 (Split 54% to 46% between governmental and business-type activities)	2.00%-4.00%	435,000
\$5,620,000; 2018 Certificates of Obligation, due February 15, 2038 (Split 58.72% to 41.28% between governmental and business-type activities)	3.00%-4.00%	2,565,000
\$5,515,000; 2019 Certificates of Obligation, due February 15, 2034 (Split 32% to 68% between governmental and business-type activities)	3.00%-5.00%	1,310,000
\$7,360,000; 2019 Tax Taxable Certificates of Obligation, due February 15, 2044	3.00%-4.00%	6,520,000
\$7,720,000; 2020 Certificates of Obligation, due February 15, 2040 (Split 67.33% to 32.67% between governmental and business-type activities)	2.50%-5.00%	4,265,000
\$11,210,000; 2022 Certificates of Obligation, due February 15, 2042 (Split 73.68% to 26.32% between governmental and business-type activities)	3.00%-5.00%	7,810,000
\$6,850,000; 2023 Certificates of Obligation, due September 30, 2043 (Split 52% to 48% between governmental and business-type activities)	4.00%-5.00%	3,470,000
\$10,550,000; 2024 Certificates of Obligation, due February 15, 2044 (Split 69% to 31% between governmental and business-type activities)	4.00%-5.00%	7,275,000
Total governmental activities		\$ 34,290,000
Business-type activities: (Proprietary - Utility)		
\$6,235,000; 2014 Certificates of Obligation, due February 15, 2029	2.75%-3.75%	2,705,000
\$1,730,000; 2015 Certificates of Obligation, due February 15, 2029 (Split 54% to 46% between governmental and business-type activities)	2.00%-4.00%	375,000
\$5,620,000; 2018 Certificates of Obligation, due February 15, 2038 (Split 58.72% to 41.28% between governmental and business-type activities)	3.00%-4.00%	1,805,000
\$5,515,000; 2019 Certificates of Obligation, due February 15, 2039 (Split 32% to 68% between governmental and business-type activities)	3.00%-5.00%	3,070,000
\$7,720,000; 2020 Certificates of Obligation, due February 15, 2040 (Split 67.33% to 32.67% between governmental and business-type activities)	2.50%-5.00%	2,210,000
\$11,210,000; 2022 Certificates of Obligation, due February 15, 2042 (Split 73.68% to 26.32% between governmental and business-type activities)	3.00%-5.00%	2,790,000
\$6,850,000; 2023 Certificates of Obligation, due September 30, 2043 (Split 52% to 48% between governmental and business-type activities)	4.00%-5.00%	3,255,000
\$10,550,000; 2024 Certificates of Obligation, due February 15, 2044 (Split 69% to 31% between governmental and business-type activities)	4.00%-5.00%	3,275,000
Total business-type activities		\$ 19,485,000
TOTAL CERTIFICATES OF OBLIGATION BONDS OUTSTANDING		\$ 53,775,000
TAXABLE NOTE:		
Governmental activities: (General Purpose)		
\$3,345,000; 2021 Taxable Note, due February 15, 2027	1.09%	1,635,000
\$1,260,000; 2022 Taxable Note, due February 15, 2029	5.00%	955,000
TOTAL TAXABLE NOTES OUTSTANDING		\$ 2,590,000
TOTAL BONDED INDEBTEDNESS (PRINCIPAL)		\$ 117,615,000

CITY-WIDE DEBT OUTSTANDING Summary

SUMMARY OF DEBT OUTSTANDING:		Principal	Interest	Total
General Obligation Debt (GO)		61,250,000	18,556,617	79,806,617
Certificates of Obligation (CO)		53,775,000	20,600,744	74,375,744
Taxable Note		2,590,000	150,062	2,740,062
Total		117,615,000	39,307,423	156,922,423

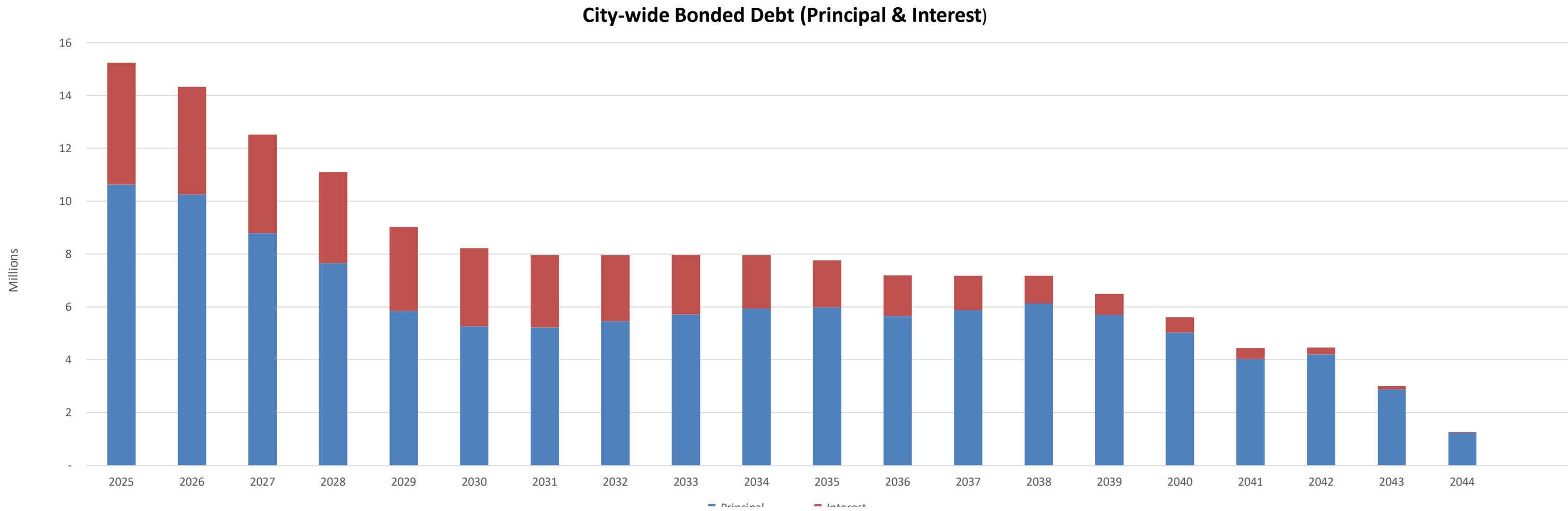
Detail by Obligation:				
Bonds	Years	Principal	Interest	Total
CO 2013	5	640,000	51,063	691,063
CO 2014	6	2,705,000	219,169	2,924,169
CO 2015	7	810,000	101,000	911,000
CO 2018	15	4,370,000	1,093,869	5,463,869
CO 2019	16	4,380,000	1,132,334	5,512,334
CO 2019T	21	6,520,000	2,596,285	9,116,285
CO 2020	17	6,475,000	1,995,638	8,470,638
CO 2022	19	10,600,000	4,413,425	15,013,425
CO 2023	20	6,725,000	3,192,600	9,917,600
CO 2024	20	10,550,000	5,805,363	16,355,363
GO 2013	2	835,000	16,700	851,700
GO 2015	12	8,150,000	1,546,575	9,696,575
GO 2016	5	7,580,000	458,900	8,038,900
GO 2018	15	3,180,000	798,175	3,978,175
GO 2019	16	7,370,000	2,228,663	9,598,663
GO 20 20	17	8,305,000	2,726,775	11,031,775
GO 2021	5	2,485,000	41,979	2,526,979
GO 2022	19	7,895,000	3,285,725	11,180,725
GO 2023	20	15,450,000	7,453,125	22,903,125
TN 2022	5	955,000	123,875	1,078,875
TN 2021	6	1,635,000	26,187	1,661,187
Total	268	117,615,000	39,307,423	156,922,423
Averages	12	5,600,714	1,871,782	7,472,496

FY 2024 CITY-WIDE OUTSTANDING DEBT



City of Cedar Hill
Future Debt Commitment at 09-30-2024
Annual Requirements to amortize the long-term debt are as follows:
City-Wide

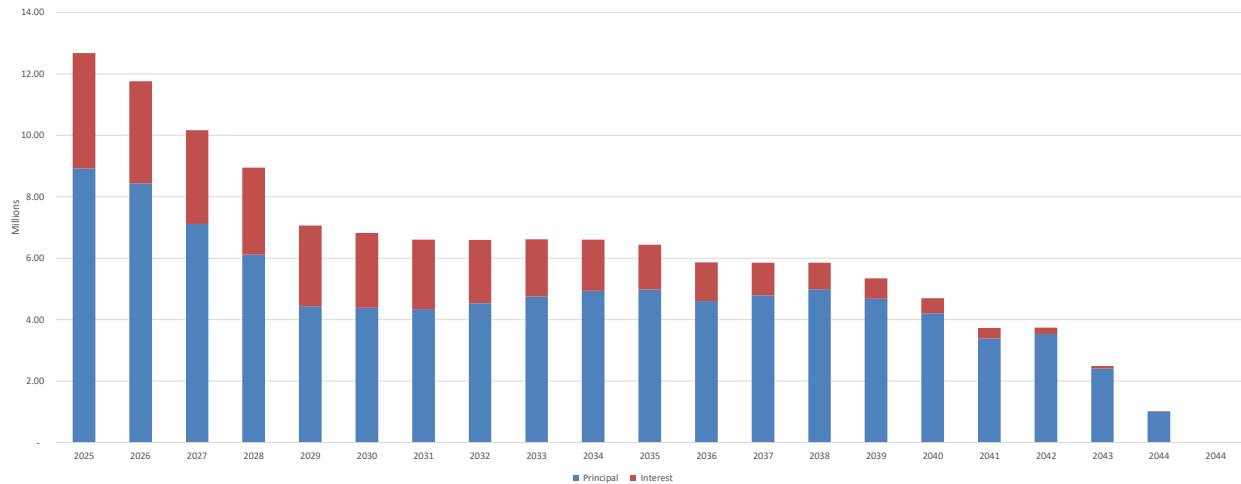
Year Ending 30-Sep	General Obligation Bonds			Certificates of Obligation Bonds			Taxable Notes			Total - City Wide Bonds & Notes Outstanding		
	Principal	Interest	Total P&I	Principal	Interest	Total P&I	Principal	Interest	Total P&I	Principal	Interest	Total P&I
2025	7,175,000	2,291,216	9,466,216	2,695,000	2,262,048	4,957,048	755,000	58,036	813,036	10,625,000	4,611,300	15,236,300
2026	6,600,000	2,017,150	8,617,150	2,960,000	2,004,060	4,964,060	705,000	43,138	748,138	10,265,000	4,064,348	14,329,348
2027	5,005,000	1,808,442	6,813,442	3,070,000	1,893,123	4,963,123	720,000	28,139	748,139	8,795,000	3,729,703	12,524,703
2028	4,270,000	1,657,321	5,927,321	3,195,000	1,772,663	4,967,663	200,000	15,500	215,500	7,665,000	3,445,484	11,110,484
2029	2,500,000	1,532,450	4,032,450	3,140,000	1,643,951	4,783,951	210,000	5,250	215,250	5,850,000	3,181,651	9,031,651
2030	2,595,000	1,426,875	4,021,875	2,680,000	1,520,123	4,200,123	-	-	-	5,275,000	2,946,998	8,221,998
2031	2,705,000	1,315,600	4,020,600	2,525,000	1,408,048	3,933,048	-	-	-	5,230,000	2,723,648	7,953,648
2032	2,820,000	1,193,463	4,013,463	2,640,000	1,299,244	3,939,244	-	-	-	5,460,000	2,492,706	7,952,706
2033	2,955,000	1,069,175	4,024,175	2,760,000	1,189,451	3,949,451	-	-	-	5,715,000	2,258,626	7,973,626
2034	3,080,000	941,125	4,021,125	2,865,000	1,077,248	3,942,248	-	-	-	5,945,000	2,018,373	7,963,373
2035	3,215,000	805,631	4,020,631	2,775,000	962,905	3,737,905	-	-	-	5,990,000	1,768,536	7,758,536
2036	2,760,000	680,725	3,440,725	2,905,000	846,059	3,751,059	-	-	-	5,665,000	1,526,784	7,191,784
2037	2,870,000	564,963	3,434,963	3,020,000	723,593	3,743,593	-	-	-	5,890,000	1,288,555	7,178,555
2038	2,995,000	443,869	3,438,869	3,140,000	597,903	3,737,903	-	-	-	6,135,000	1,041,771	7,176,771
2039	2,820,000	325,263	3,145,263	2,880,000	478,229	3,358,229	-	-	-	5,700,000	803,491	6,503,491
2040	2,280,000	226,450	2,506,450	2,750,000	366,400	3,116,400	-	-	-	5,030,000	592,850	5,622,850
2041	1,670,000	150,800	1,820,800	2,370,000	264,820	2,634,820	-	-	-	4,040,000	415,620	4,455,620
2042	1,750,000	82,400	1,832,400	2,460,000	170,100	2,630,100	-	-	-	4,210,000	252,500	4,462,500
2043	1,185,000	23,700	1,208,700	1,700,000	88,840	1,788,840	-	-	-	2,885,000	112,540	2,997,540
2044	-	-	-	1,245,000	31,940	1,276,940	-	-	-	1,245,000	31,940	1,276,940
2045	-	-	-	-	-	-	-	-	-	-	-	-
Total P&I	\$ 61,250,000	\$ 18,556,617	\$ 79,806,617	\$ 53,775,000	\$ 20,600,744	\$ 74,375,744	\$ 2,590,000	\$ 150,062	\$ 2,740,062	\$ 117,615,000	\$ 39,307,423	\$ 156,922,423



GENERAL GOVERNMENTAL DEBT - SUPPORTED BY CURRENT TAX LEVY

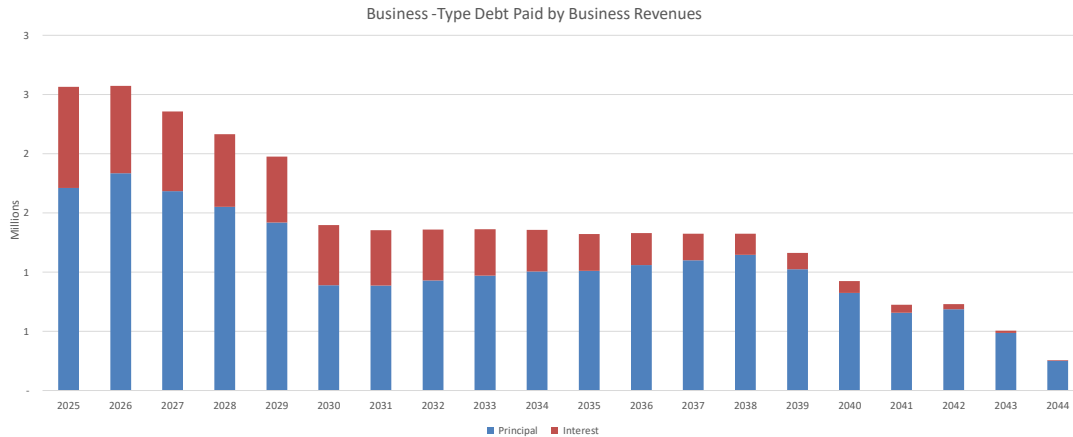
	General Obligation Bonds			Certificates of Obligation Bonds			Taxable Notes			Total - City Wide Bonds & Notes Outstanding		
	Principal	Interest	Total P&I	Principal	Interest	Total P&I	Principal	Interest	Total P&I	Principal	Interest	Total P&I
2025	6,645,000	2,238,891	8,883,891	1,515,000	1,460,091	2,975,091	755,000	58,036	813,036	8,915,000	3,757,018	12,672,018
2026	6,045,000	1,988,525	8,033,525	1,680,000	1,294,579	2,974,579	705,000	43,138	748,138	8,430,000	3,326,242	11,756,242
2027	4,640,000	1,797,417	6,437,417	1,750,000	1,231,041	2,981,041	720,000	28,139	748,139	7,110,000	3,056,597	10,166,597
2028	4,085,000	1,654,546	5,739,546	1,830,000	1,160,691	2,990,691	200,000	15,500	215,500	6,115,000	2,830,737	8,945,737
2029	2,500,000	1,532,450	4,032,450	1,720,000	1,086,916	2,806,916	210,000	5,250	215,250	4,430,000	2,624,616	7,054,616
2030	2,595,000	1,426,875	4,021,875	1,790,000	1,012,116	2,802,116	-	-	-	4,385,000	2,438,991	6,823,991
2031	2,705,000	1,315,600	4,020,600	1,640,000	939,391	2,579,391	-	-	-	4,345,000	2,254,991	6,599,991
2032	2,820,000	1,193,463	4,013,463	1,710,000	868,925	2,578,925	-	-	-	4,530,000	2,062,388	6,592,388
2033	2,955,000	1,069,175	4,024,175	1,790,000	797,639	2,587,639	-	-	-	4,745,000	1,866,814	6,611,814
2034	3,080,000	941,125	4,021,125	1,860,000	724,901	2,584,901	-	-	-	4,940,000	1,666,026	6,606,026
2035	3,215,000	805,631	4,020,631	1,765,000	651,435	2,416,435	-	-	-	4,980,000	1,457,066	6,437,066
2036	2,760,000	680,725	3,440,725	1,845,000	577,150	2,422,150	-	-	-	4,605,000	1,257,875	5,862,875
2037	2,870,000	564,963	3,434,963	1,920,000	499,315	2,419,315	-	-	-	4,790,000	1,064,278	5,854,278
2038	2,995,000	443,869	3,438,869	1,995,000	419,185	2,414,185	-	-	-	4,990,000	863,054	5,853,054
2039	2,820,000	325,263	3,145,263	1,855,000	342,175	2,197,175	-	-	-	4,675,000	667,438	5,342,438
2040	2,280,000	226,450	2,506,450	1,925,000	266,825	2,191,825	-	-	-	4,205,000	493,275	4,698,275
2041	1,670,000	150,800	1,820,800	1,715,000	194,920	1,909,920	-	-	-	3,385,000	345,720	3,730,720
2042	1,750,000	82,400	1,832,400	1,775,000	127,000	1,902,000	-	-	-	3,525,000	209,400	3,734,400
2043	1,185,000	23,700	1,208,700	1,215,000	69,140	1,284,140	-	-	-	2,400,000	92,840	2,492,840
2044	-	-	-	995,000	26,940	1,021,940	-	-	-	995,000	26,940	1,021,940
Total P&I	\$ 59,615,000	\$ 18,461,867	\$ 78,076,867	\$ 34,290,000	\$ 13,750,376	\$ 48,040,376	\$ 2,590,000	\$ 150,062	\$ 2,740,062	\$ 96,495,000	\$ 32,362,304	\$ 128,857,304

General Government Debt Paid by Tax Levy



BUSINESS-TYPE DEBT

	General Obligation Bonds			Certificates of Obligation Bonds			Total Bonds Outstanding		
	Principal	Interest	Total P&I	Principal	Interest	Total P&I	Principal	Interest	Total P&I
2025	530,000	52,325	582,325	1,180,000	801,956	1,981,956	1,710,000	854,281	2,564,281
2026	555,000	28,625	583,625	1,280,000	709,481	1,989,481	1,835,000	738,106	2,573,106
2027	365,000	11,025	376,025	1,320,000	662,081	1,982,081	1,685,000	673,106	2,358,106
2028	185,000	2,775	187,775	1,365,000	611,972	1,976,972	1,550,000	614,747	2,164,747
2029	-	-	-	1,420,000	557,034	1,977,034	1,420,000	557,034	1,977,034
2030	-	-	-	890,000	508,006	1,398,006	890,000	508,006	1,398,006
2031	-	-	-	885,000	468,656	1,353,656	885,000	468,656	1,353,656
2032	-	-	-	930,000	430,319	1,360,319	930,000	430,319	1,360,319
2033	-	-	-	970,000	391,813	1,361,813	970,000	391,813	1,361,813
2034	-	-	-	1,005,000	352,347	1,357,347	1,005,000	352,347	1,357,347
2035	-	-	-	1,010,000	311,470	1,321,470	1,010,000	311,470	1,321,470
2036	-	-	-	1,060,000	268,909	1,328,909	1,060,000	268,909	1,328,909
2037	-	-	-	1,100,000	224,278	1,324,278	1,100,000	224,278	1,324,278
2038	-	-	-	1,145,000	178,718	1,323,718	1,145,000	178,718	1,323,718
2039	-	-	-	1,025,000	136,054	1,161,054	1,025,000	136,054	1,161,054
2040	-	-	-	825,000	99,575	924,575	825,000	99,575	924,575
2041	-	-	-	655,000	69,900	724,900	655,000	69,900	724,900
2042	-	-	-	685,000	43,100	728,100	685,000	43,100	728,100
2043	-	-	-	485,000	19,700	504,700	485,000	19,700	504,700
2044	-	-	-	250,000	5,000	255,000	250,000	5,000	255,000
Total P&I	\$ 1,635,000	\$ 94,750	\$ 1,729,750	\$ 19,485,000	\$ 6,850,368	\$ 26,335,368	\$ 21,120,000	\$ 6,945,118	\$ 28,065,118



Animal Shelter

CDC

Other Self-funded Debt

	General Obligation Bonds			Certificates of Obligation Bonds			Total Bonds Outstanding		
	Principal	Interest	Total P&I	Principal	Interest	Total P&I	Principal	Interest	Total P&I
2025	80,000	10,250	90,250	755,000	185,644	940,644	835,000	195,894	1,030,894
2026	85,000	6,950	91,950	785,000	152,200	937,200	870,000	159,150	1,029,150
2027	85,000	3,975	88,975	820,000	117,981	937,981	905,000	121,956	1,026,956
2028	90,000	1,350	91,350	860,000	81,403	941,403	950,000	82,753	1,032,753
2029	-	-	-	165,000	61,250	226,250	165,000	61,250	226,250
2030	-	-	-	170,000	56,225	226,225	170,000	56,225	226,225
2031	-	-	-	180,000	50,975	230,975	180,000	50,975	230,975
2032	-	-	-	185,000	45,269	230,269	185,000	45,269	230,269
2033	-	-	-	190,000	39,175	229,175	190,000	39,175	229,175
2034	-	-	-	195,000	32,919	227,919	195,000	32,919	227,919
2035	-	-	-	200,000	26,250	226,250	200,000	26,250	226,250
2036	-	-	-	210,000	19,075	229,075	210,000	19,075	229,075
2037	-	-	-	215,000	11,638	226,638	215,000	11,638	226,638
2038	-	-	-	225,000	3,938	228,938	225,000	3,938	228,938
2039	-	-	-	-	-	-	-	-	-
2040	-	-	-	-	-	-	-	-	-
2041	-	-	-	-	-	-	-	-	-
2042	-	-	-	-	-	-	-	-	-
2043	-	-	-	-	-	-	-	-	-
2043	-	-	-	-	-	-	-	-	-
Total P&I	\$ 340,000	\$ 22,525	\$ 362,525	\$ 5,155,000	\$ 883,941	\$ 6,038,941	\$ 5,495,000	\$ 906,466	\$ 6,401,466

**Public, Educational and Governmental (PEG) Fund
(Revenues, Expenditures and Change in Fund Balance)
0004**



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 682,043	\$ 763,160	\$ 824,184	\$ 824,184	\$ 722,472		
REVENUES							
Interest Earnings	5,895	30,211	16,000	38,288	26,000	10,000	62.50%
Peg Fees	78,161	67,513	80,000	60,000	80,000	-	0.00%
Miscellaneous			-	-	-	-	0.00%
TOTAL REVENUES	84,056	97,723	96,000	98,288	106,000	10,000	10.42%
EXPENDITURES							
Special Services	2,939	-	-	-	-	-	0.0%
Capital Items	-	36,700	-	200,000	200,000	200,000	0.0%
TOTAL EXPENDITURES	\$ 2,939	\$ 36,700	\$ -	\$ 200,000	\$ 200,000	\$ 200,000	0.0%
NET CHANGE	81,117	61,023	96,000	(101,712)	(94,000)		
ENDING FUND BALANCE	\$ 763,160	\$ 824,184	\$ 920,184	\$ 722,472	\$ 628,472		



ANIMAL SHELTER FUND
Revenue, Expenses and Changes in Fund Balance
Fund 0301

	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	CONTINUATION 2024-2025	\$ Var	% Var.
BEGINNING FUND BALANCE	\$ 196,861	\$ 369,311	\$ 402,645	\$ 402,645	\$ 260,276		
REVENUES							
Interest earnings	2,909	12,603	5,000	13,864	6,000	1,000	20.0%
Charges for services	176,936	51,412	70,900	63,950	73,050	2,150	3.0%
Donations and miscellaneous	167,266	43,289	45,000	42,000	45,000	-	0.0%
Other governments	970,475	1,129,725	1,147,500	1,147,500	1,224,400	76,900	6.7%
Transfers in from other funds	29,436					-	
TOTAL OPERATING REVENUES	\$ 1,347,022	\$ 1,237,029	\$ 1,268,400	\$ 1,267,314	\$ 1,348,450	\$ 80,050	6.3%
EXPENDITURES							
Personnel	682,720	800,688	832,465	842,731	910,401	77,936	9.4%
Supplies	193,221	232,227	181,882	180,470	186,468	4,586	2.5%
Maintenance	36,928	45,927	39,285	41,042	41,892	2,607	6.6%
Services	69,545	65,231	84,993	93,914	86,582	1,589	1.9%
Utilities	36,285	42,879	48,398	49,741	54,173	5,775	11.9%
Leases/Rentals	5,520	5,585	8,606	7,194	7,194	(1,412)	-16.4%
Miscellaneous	6,528	11,164	15,090	14,890	14,890	(200)	-1.3%
TOTAL OPERATING EXPENDITURES	\$ 1,030,747	\$ 1,203,701	\$ 1,210,719	\$ 1,229,983	\$ 1,301,601	\$ 90,882	7.5%
Capital Outlay	54,225	-	-	-	-	-	0.0%
Transfers to Debt Service Fund	89,600	-	88,350	179,700	90,250	1,900	2.2%
TOTAL CAPITAL AND TRANSFERS	\$ 143,825	\$ -	\$ 88,350	\$ 179,700	\$ 90,250	\$ 1,900	2.2%
TOTAL EXPENDITURES, CAPITAL AND TRANSFERS	\$ 1,174,572	\$ 1,203,701	\$ 1,299,069	\$ 1,409,683	\$ 1,391,851	\$ 92,782	7.1%
Net Change	\$ 172,450	\$ 33,328	\$ (30,669)	\$ (142,369)	\$ (43,401)		
ENDING FUND BALANCE	\$ 369,311	\$ 402,645	\$ 371,976	\$ 260,276	\$ 216,877		
25% Fund Balance Goal	\$ 257,687	\$ 300,925	\$ 302,680	\$ 307,496	\$ 325,400		
Fund Balance %	36%	33%	31%	21%	17%		

Fund Balance Goal is 25% of budgeted operating expenditures for the year excluding debt and capital

DEPARTMENT DESCRIPTION

The mission of the Tri-City Animal Shelter & Adoption Center is to provide exemplary care for impounded and surrendered animals and facilitate owner recovery, adoption and public education.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Receive and provide exemplary care for stray, lost and unwanted animals** - Accept animals from citizens and Animal Control Officers of Cedar Hill, Desoto and Duncanville and maintain them in a safe, comfortable, and sanitary environment while providing the 5 Freedoms.
- **Reunite lost pets with their owners** - Use appropriate channels and information to locate pet owners and reunite them with their pets.
- **Adopt and Rescue available animals** – Safely place as many animals that come into our care into our adoption program or transfer to rescue groups or other animal welfare agencies when possible.
- **Promote responsible pet care and ownership** - Provide education, resources and information to the public on pet issues such as, retention options, training assistance, and veterinary resources.

SERVICE LEVEL ANALYSIS

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
# of Animals Served <i>(includes wildlife and DOA animals)</i>	6,300	6,387	6,642	6,600
# of In-Person Citizens Inquires & Services <i>(In Shelter Only)</i>	12,196	17,378	17,500	17,800
#of Positive Outcomes <i>(adoption foster or reclaims)</i>	4,182	3,728	3,682	3,700
# of returned Lost Animals	716	506	407	400
Medical Services Provided to Animals in Dollars	\$10,622.00	\$24,800.00	\$26,000.00	\$27,000.00
# of Wildlife Rescues	286	256	200	200
# of Volunteer Hours	3,371	4,017	4,300	4,800
# of in house spay/neuter sx	1,842	1,948	1,980	2,000

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY 24-25 Proposed Budget	Budget Variance (#)
Animal Services Manager	620	1.00	1.00	1.00	1.00	0.00
Assistant Animal Services Manager	618	1.00	1.00	1.00	1.00	0.00
Volunteer and Marketing Coordinator	613	1.00	1.00	1.00	1.00	0.00
Part Time Administrative Secretary	613	0.50	0.00	0.00	0.00	0.00
FT Administrative Secretary	613	0.00	0.50	0.50	0.50	0.00
Foster & Placement Partner	613	1.00	1.00	1.00	1.00	0.00
Shelter Attendant	612	7.50	7.50	7.50	7.50	0.00
Part Time Shelter Attendant (Grant Funded)	612	0.00	1.00	1.00	0.00	-1.00
Totals		12.00	13.00	13.00	12.00	-1.00

EQUIPMENT & PROGRAM REQUEST

Vehicles & Equipment	Actual Cost	Lease Cost	Funded
N/A	-	-	-

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Full-time Customer Service Specialist	84,061	-	N	N
FT Wildlife Officer Position	68,365	-	N	N
Camera System	-	36,500	N	N
FT Animal Attendant	65,839	-	N	N



HOTEL OCCUPANCY TAX FUND
Revenue, Expenses and Changes in Fund Balance
Fund 0302

	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 879,777	\$ 1,023,196	\$ 1,205,385	\$ 1,205,385	\$ 1,499,369		
REVENUES							
Hotel Occupancy Tax	431,766	476,744	475,000	510,000	525,000	50,000	10.5%
Interest earnings	7,955	41,990	18,000	46,009	33,000	15,000	83.3%
Miscellaneous income	45,000	59,790	55,250	2,350	-	(55,250)	-100.0%
Transfers In	33,663	-	-	-	-	-	
TOTAL OPERATING REVENUES	518,384	578,524	548,250	558,359	558,000	9,750	1.78%
EXPENDITURES							
Personnel	151,088	122,545	96,886	34,996	250,107	153,221	158.1%
Supplies	8,421	20,171	34,520	8,191	33,300	(1,220)	-3.5%
Marketing Services	113,550	118,792	114,256	99,900	130,575	16,319	14.3%
Services	81,616	120,974	150,641	112,700	191,458	40,817	27.1%
Utilities	873	986	1,308	557	1,533	225	17.2%
Miscellaneous	19,416	12,871	14,365	8,031	24,740	10,375	72.2%
TOTAL OPERATING EXPENDITURES	374,965	396,339	411,976	264,375	631,713	219,737	53.3%
Capital Outlay	-	-	-	-	-	-	0.0%
Transfers/Debt Service	-	-	-	-	-	-	0.0%
TOTAL CAPITAL AND TRANSFERS	-	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	374,965	396,339	411,976	264,375	631,713	219,737	53.3%
NET CHANGE	143,419	182,185	136,274	293,984	(73,713)		
ENDING FUND BALANCE	\$ 1,023,196	\$ 1,205,385	\$ 1,341,659	\$ 1,499,369	\$ 1,425,656		
25% Fund Balance Goal	\$ 129,596	\$ 144,631	\$ 137,063	\$ 139,590	\$ 139,500		
Fund Balance %	197%	208%	245%	269%	255%		

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY 24-25 Proposed Budget	Budget Variance (#)
Destination Marketing Manager	618	1.00	1.00	1.00	1.00	0.00
TDB	TDB	0.00	0.00	0.00	1.00	1.00
Total		2.00	2.00	1.00	2.00	1.00

EQUIPMENT AND PROGRAM REQUEST

Replacement Equipment	Lease Cost	Actual Cost	Funded
N/A	-	-	-

Programs	Recurring Cost	One-Time Cost	Proposed	Funded
N/A	-	-	-	-

MUNICIPAL COURT SPECIAL REVENUE

Revenue, Expenses and Changes in Fund Balance

Fund 0304



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 44,989	\$ 68,327	\$ 85,810	\$ 85,810	\$ 100,135		
REVENUES							
Interest Earnings	515	2,709	1,500	2,980	1,500	-	0.00%
Court Technology Fees	22,955	17,884	22,500	17,500	22,500	-	-
Court Child Safety Fee	4,206	-	-	-	-	-	-
Court Security Fees	27,094	21,555	25,000	19,000	24,000	(1,000)	(0.04)
TOTAL OPERATING REVENUES	\$ 54,769	\$ 42,148	\$ 49,000	\$ 39,480	\$ 48,000	\$ (1,000)	-2.04%
EXPENDITURES							
Court Technology Equipment	14,906	9,759	10,971	10,250	10,250	(721)	-7%
Court Security Equipment	16,527	14,905	14,905	14,905	14,905	-	0%
TOTAL OPERATING EXPENDITURES	\$ 31,433	\$ 24,665	\$ 25,876	\$ 25,155	\$ 25,155	\$ (721)	-2.79%
Net Change	\$ 23,336	\$ 17,484	\$ 23,124	\$ 14,325	\$ 22,845	xxx	xxx
ENDING FUND BALANCE	\$ 68,327	\$ 85,810	\$ 108,934	\$ 100,135	\$ 122,980		

No Fund Balance Goal has been established for this fund. The Fund Balance % below is based off budgeted revenues.

Fund Balance %	125%	204%	222%	254%	256%
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POLICE FORFEITURE FUND

Revenue, Expenses and Changes in Fund Balance

Fund 0306



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 93,137	\$ 103,011	\$ 115,958	\$ 115,958	\$ 117,600		
REVENUES							
Interest earnings	779	3,948	3,000	4,342	3,000	-	-
Forfeited assets	11,450	20,848	14,000	4,200	10,000	(4,000)	-29%
TOTAL REVENUES	\$ 12,229	\$ 24,796	\$ 17,000	\$ 8,542	\$ 13,000	\$ (4,000)	-29%
EXPENDITURES							
Miscellaneous	2,355	11,849	21,000	6,900	46,100	-	-
TOTAL EXPENDITURES	\$ 2,355	\$ 11,849	\$ 21,000	\$ 6,900	\$ 46,100	\$ -	0%
NET CHANGE	\$ 9,874	\$ 12,947	\$ (4,000)	\$ 1,642	\$ (33,100)		
ENDING FUND BALANCE	\$ 103,011	\$ 115,958	\$ 111,958	\$ 117,600	\$ 84,500		

This fund does not have a fund balance goal.

JPL Nature Corridor Permanent Fund
(Revenues, Expenditures and Change in Fund Balance)
Fund 0310



BEGINNING FUND BALANCE

\$ 19,659,971 \$ 19,410,861 \$ 20,151,321 \$ 20,151,321 \$ 20,896,641

REVENUES

Interest Earnings	(188,162)	524,170	598,600	844,342	501,000	(97,600)	-16%
Interfund Transfer in - Water and Sewer	-	-	-	-	-	-	0%
Interfund Transfer in - General Fund	-	-	-	-	-	-	0%
Miscellaneous	-	216,290	-	-	-	-	0%

TOTAL REVENUES \$ (188,162) \$ 740,459 \$ 598,600 \$ 844,342 \$ 501,000 (97,600) -16%

EXPENDITURES

Joe Pool Lake Water Rights Debt Payment	-	-	-	-	-	-	0%
Special Services	-	-	7,500	7,500	-	(7,500)	-100%
Transfer to Opportunity Fund	60,948	-	57,150	91,522	211,086	153,936	269%

TOTAL EXPENDITURES \$ 60,948 \$ - \$ 64,650 \$ 99,022 \$ 211,086 146,436 227%

NET CHANGE

\$ (249,110) \$ 740,459 \$ 533,950 \$ 745,320 \$ 289,914

ENDING FUND BALANCE

\$ 19,410,861 \$ 20,151,321 \$ 20,685,271 \$ 20,896,641 \$ 21,186,555

JPL Nature Corridor Opportunity Fund
(Revenues, Expenditures and Change in Fund Balance)

Fund 0311



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 308,885	\$ 372,270	\$ 442,662	\$ 442,662	\$ 553,585		
REVENUES							
Interest Earnings	2,437	70,392	16,000	19,189	18,050	2,050	12.8%
Interfund Transfer in - JPL Perm. Fund	60,948	-	57,150	91,734	211,086	153,936	269.4%
Miscellaneous			-	-	-	-	
TOTAL REVENUES	\$ 63,385	\$ 70,392	\$ 73,150	\$ 110,923	\$ 229,136	\$ 155,986	213.2%
EXPENDITURES							
Joe Pool Lake Water Rights Debt Payment	-	-	-	-	-	-	0.0%
Special Services	-	-	-	-	-	-	0.0%
Administrative Fees	-	-	-	-	-	-	0.0%
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	0%
NET CHANGE	\$ 63,385	\$ 70,392	\$ 73,150	\$ 110,923	\$ 229,136		
ENDING FUND BALANCE	\$ 372,270	\$ 442,662	\$ 515,812	\$ 553,585	\$ 782,721		



Library Fund
(Revenues, Expenditures and Change in Fund Balance)
Fund 0312

	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 44,308	\$ 20,848	\$ 11,888	\$ 11,888	\$ (12,741)		
REVENUES							
Interest Income	270	358	300	1,500	300	-	0%
Donations	14,429	23,387	109,000	143,000	12,500	(96,500)	-89%
Grants	13,850	9,607	2,500	5,400	5,400	2,900	116%
Miscellaneous	-	-	-	-	-	-	0%
TOTAL REVENUES	28,548	33,352	111,800	149,900	18,200	(93,600)	-84%
EXPENDITURES							
Minor Apparatus	-	-	-	478	-	-	0%
Computer Supplies	-	-	-	-	-	-	0%
Subscription Services	-	-	-	-	-	-	0%
Special Services	52,009	42,312	124,473	174,051	-	(124,473)	-100%
Library History Collection	-	-	-	-	-	-	0%
Miscellaneous	-	-	3,000	-	-	(3,000)	-100%
Transfer to Another Fund	-	-	-	-	-	-	0%
TOTAL OPERATING EXPENDITURES	52,009	42,312	127,473	174,529	-	(127,473)	-100%
NET CHANGE	(23,461)	(8,960)	(15,673)	(24,629)	18,200		
ENDING FUND BALANCE	\$ 20,848	\$ 11,888	\$ (3,785)	\$ (12,741)	\$ 5,459		



Regional Fire Training Program
Revenue, Expenses and Changes in Fund Balance
Fund 0316

	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	MID YEAR ACTUAL	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 70,738	\$ 19,597	\$ 19,913	\$ 19,913	\$ 19,913	\$ 18,302		
REVENUES								
Interest Earnings	485	445	360	18	489	300	(60)	-16.7%
Lancaster Share	13,650	13,650	13,650	13,650	13,650	15,000	1,350	9.9%
DeSoto Share	13,650	13,650	13,650	13,650	13,650	15,000	1,350	9.9%
Duncanville Share	13,650	13,650	13,650	13,650	13,650	15,000	1,350	9.9%
Cedar Hill Share	13,650	13,650	13,650	13,650	13,650	15,000	1,350	9.9%
TOTAL OPERATING REVENUES	\$ 55,085	\$ 55,045	\$ 54,960	\$ 54,618	\$ 55,089	\$ 60,300	\$ 5,340	10%
EXPENDITURES								
Fire Training Officer						-	-	0.0%
Regional Fire Training	106,225	54,729	54,600	28,697	56,700	60,000	5,400	9.9%
Other	-	-	-	-	-	-	-	0.0%
TOTAL OPERATING EXPENDITURES	\$ 106,225	\$ 54,729	\$ 54,600	\$ 28,697	\$ 56,700	\$ 60,000	\$ 5,400	10%
Net Change	\$ (51,140)	\$ 316	\$ 360	\$ 25,921	\$ (1,611)	\$ 300		
ENDING FUND BALANCE	\$ 19,597	\$ 19,913	\$ 20,273	\$ 45,834	\$ 18,302	\$ 18,602		

Landscape and Beautification Fund
(Revenues, Expenditures and Change in Fund Balance)
Fund 0317



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 698,987	\$ 1,817,747	\$ 2,281,233	\$ 2,281,233	\$ 2,245,051		
REVENUES							
Solid Waste Charges	3,233,408	3,337,086	3,500,000	3,400,000	3,500,000	-	0%
Late Fee-Trash	73,174	74,382	54,000	60,000	65,000	11,000	20%
Tree Mitigation Fees	793,010	200,367	220,000	200,000	750,000	530,000	241%
Interest Income	10,704	70,393	40,000	76,894	60,000	20,000	50%
Miscellaneous	37,802	10,312	5,000	-	-	(5,000)	-100%
Interfund Transfer In	-	-	-	-	-	-	0%
TOTAL OPERATING REVENUES	\$ 4,148,098	\$ 3,692,540	\$ 3,819,000	\$ 3,736,894	\$ 4,375,000	\$ 556,000	15%
EXPENDITURES							
Supplies		23,766	-	6,000	2,000	-	0%
Maintenance - Landscape	31,732	38,000	225,000	200,000	225,000	-	0%
Trash/Recycle Services	2,708,945	2,876,083	2,884,464	3,300,576	3,399,593	515,129	17.9%
Other Services	17,936	10,709	20,795	-	119,500	98,705	475%
Tree Mitigation Expenses	-	-	-	-	-	-	0%
Utilities	402	232	800	500	800	-	0%
Miscellaneous	20,325	13,063	10,000	12,500	14,000	4,000	40%
Transfers out - General Fund	250,000	250,000	250,000	250,000	250,000	-	0%
Capital	-	17,202	-	3,500	4,000	4,000	0%
TOTAL OPERATING EXPENDITURES	\$ 3,029,340	\$ 3,229,055	\$ 3,391,059	\$ 3,773,076	\$ 4,014,893	\$ 621,834	18%
NET CHANGE	\$ 1,118,758	\$ 463,485	\$ 427,941	\$ (36,182)	\$ 360,107		
ENDING FUND BALANCE	\$ 1,817,747	\$ 2,281,233	\$ 2,709,174	\$ 2,245,051	\$ 2,605,158		
FB Restricted for Tree Mitigation	\$ 1,083,935	\$ 1,284,302	\$ 290,925	\$ 490,925	\$ 1,240,925		
ENDING NON RESTRICTED FB	\$ 733,812	\$ 996,931	\$ 2,418,249	\$ 1,754,126	\$ 1,364,233		
25% Fund Balance Goal	\$ 1,037,025	\$ 923,135	\$ 954,750	\$ 934,224	\$ 1,093,750		
Fund Balance %	44%	62%	71%	60%	60%		

FB Policy is 25% of budgeted expenditures

FB restricted for Tree mitigation



POLICE FEDERAL FORFEITURE FUND
Revenue, Expenses and Changes in Fund Balance
Fund 0320

	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	YTD ACTUAL	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 137,661	\$ 215,061	\$ 210,556	\$ 210,556	\$ 210,556	\$ 151,798		
REVENUES								
Interest earnings	1,501	7,727	6,000	5,534	8,000	5,000	(1,000)	-17%
Police Forfeiture/Seizures	105,109	30,574	25,000	24,518	34,000	26,000	1,000	4%
TOTAL REVENUES	\$ 106,610	\$ 38,302	\$ 31,000	\$ 30,052	\$ 42,000	\$ 31,000	\$ -	0%
EXPENDITURES								
Miscellaneous	29,210	42,807	106,878	80,327	100,758	52,490	(54,388)	-51%
TOTAL EXPENDITURES	\$ 29,210	\$ 42,807	\$ 106,878	\$ 80,327	\$ 100,758	\$ 52,490	\$ (54,388)	
NET CHANGE	\$ 77,400	\$ (4,506)	\$ (75,878)	\$ (50,275)	\$ (58,758)	\$ (21,490)	\$ 54,388	
ENDING FUND BALANCE	\$ 215,061	\$ 210,556	\$ 134,678	\$ 160,281	\$ 151,798	\$ 130,308	\$ 54,388	

No Fund Balance goal has been established for this fund.

CRIME CONTROL DISTRICT SALES TAX FUND
(Revenues, Expenditures and Change in Fund Balance)
Fund 0322

	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 705,326	\$ 839,128	\$ 1,140,716	\$ 1,140,716	\$ 1,073,205		
REVENUES							
Sales Tax	1,389,827	1,428,258	1,508,950	1,356,917	1,360,000	(148,950)	-9.87%
Interest	4,879	29,463	18,000	31,504	20,000	2,000	11.11%
Child Safety Fees	54,293	56,975	45,000	48,000	50,000	5,000	11.11%
Miscellaneous	724	500	-	-	-	-	0.00%
Transfer In	-	-	-	-	-	-	0.00%
TOTAL OPERATING REVENUES	1,449,723	1,515,195	1,571,950	1,436,421	1,430,000	(141,950)	-9.03%
EXPENDITURES							
Personnel	869,588	672,791	832,545	830,341	909,994	77,449	9.30%
Supplies	17,042	20,351	29,500	24,985	32,200	2,700	9.15%
Maintenance	1,915	23,709	20,900	21,500	49,975	29,075	139.11%
Partnership Agreements	333,958	349,370	436,312	436,312	461,520	25,208	5.78%
Insurances	38,800	46,852	48,900	54,738	58,320	9,420	19.26%
Special Services	10,841	14,946	31,226	29,726	51,765	20,539	65.78%
Utilities	18,965	21,214	22,275	22,465	23,088	813	3.65%
Training	14,629	10,792	20,100	19,900	21,700	1,600	7.96%
Uniforms	5,735	4,306	8,300	8,300	8,300	-	0.00%
Lease & Rentals	834	43,735	43,170	45,567	45,567	2,397	5.55%
Miscellaneous	3,617	5,545	10,000	10,100	3,500	(6,500)	-65.00%
TOTAL OPERATING EXPENDITURES	1,315,922	1,213,611	1,503,228	1,503,934	1,665,929	162,701	10.82%
NET CHANGE	133,800	301,584	68,722	(67,513)	(235,929)		
ENDING FUND BALANCE	\$ 839,128	\$ 1,140,716	\$ 1,209,440	\$ 1,073,205	\$ 837,277		
% OF OPERATING EXPENDITURES	64%	94%	80%	71%	50%		

DEPARTMENT DESCRIPTION

The members of the Cedar Hill Crime Control and Prevention District are dedicated to providing the highest quality service that promotes and maintains a safe environment in partnership with the community consistent with our values.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- Engages in Community Oriented Policing (COP) to deliver the highest quality of police services in partnership with our community members.
- Promotes community, government and police partnerships; proactive problem solving and community engagement to address causes of crime, fear of crime, and community issues.
- Works directly with crime watch groups, other city departments, businesses, CHISD Police, community groups and citizens in providing information, crime prevention techniques and resolving community crime concerns.
- Demonstrates that proactive policing helps prevent crimes and engages citizens in keeping the city safe.
- Meets the requirements of a community-related crime prevention strategy for a police-community and school-police cooperation programs as outlined in Local Government Code.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Meet and problem solve with neighborhood watch groups, businesses, and CHISD using SARA model (Scan, Analyze, Respond, Assess)	30	33	40	45
Conduct Citizens Training Police Academy Alumni Assoc. / Citizens On Patrol	1	1 (per year)	2 (per year)	3 (per year)
# of Community Awareness Events	120	120	120	120

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY 24-25 Proposed Budget	Budget Variance (#)
Police Sergeant (PACT)	830	1.00	1.00	1.00	1.00	0.00
Police Corporal (PACT)	825	1.00	1.00	1.00	1.00	0.00
Police Officer (PACT)	820	4.00	4.00	4.00	4.00	0.00
Totals		6.00	6.00	6.00	6.00	0.00

EQUIPMENT & PROGRAM REQUEST

Replacement Vehicles	Lease Cost	Actual Cost	Funded
N/A	-	-	-

Economic Development Incentive (EDI) Fund

FUND 0326



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 106,283	\$ 307,163	\$ 317,921	\$ 317,921	\$ 329,754		
REVENUES							
Interest income	880	10,758	7,000	11,833	7,000	-	0%
Transfer in from the General Fund	200,000	-	-	-	-	-	0%
TOTAL OPERATING REVENUES	200,880	10,758	7,000	11,833	7,000	-	0%
EXPENDITURES							
Economic Development Incentives	-	-	-	-	-		
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-	
NET CHANGE	200,880	10,758	7,000	11,833	7,000	-	
ENDING FUND BALANCE	\$ 307,163	\$ 317,921	\$ 324,921	\$ 329,754	\$ 336,754	\$ -	

Tax Increment Financing (TIF) FUND
(Revenues, Expenditures and Change in Fund Balance)
FUND 0327



	ACTUAL 2020-2021	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 447,437	\$ 888,206	\$ 1,383,172	\$ 2,209,826	\$ 2,209,826	\$ 3,402,435	\$ 1,192,608	
REVENUES								
Property tax (75% of Increment)	\$ 437,295	\$ 484,092	\$ 767,004	\$ 1,067,194	\$ 1,148,541	\$ 978,529	\$ (88,665)	-8%
Interest income	3,474	10,874	59,650	25,000	44,067	30,000	5,000	20%
Charges to other gov'ts	-	-	-	-	-	-	-	0%
Transfers In	-	-	-	-	-	-	-	0%
TOTAL OPERATING REVENUES	440,769	494,966	826,654	1,092,194	1,192,608	1,008,529	(83,665)	-8%
OPERATING EXPENDITURES								
TIF Administrative Expenses	-	-	-	-	-	-	-	0%
Other TIF Expenses	-	-	-	-	-	-	-	0%
Capital Outlay	-	-	-	-	-	-	-	0%
Transfers Out	-	-	-	-	-	-	-	0%
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-	-	0%
NET CHANGE	440,769	494,966	826,654	1,092,194	1,192,608	1,008,529		
ENDING FUND BALANCE	\$ 888,206	\$ 1,383,172	\$ 2,209,826	\$ 3,302,020	\$ 3,402,435	\$ 4,410,964		

High Pointe Public Improvement District No.1
(Revenues, Expenditures and Change in Fund Balance)
Fund 0313



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 475,067	\$ 569,573	\$ 858,681	\$ 858,681	\$ 712,225		
REVENUES							
Property Assessments	\$ 567,260	\$ 743,173	\$ 735,000	\$ 792,770	\$ 789,800	\$ 54,800	7%
Interest	5,512	31,710	18,500	35,000	18,000	(500)	-3%
Other	34,920	25,407	20,000	29,044	20,000	-	0%
TOTAL OPERATING REVENUES	\$ 607,692	\$ 800,291	\$ 773,500	\$ 856,814	\$ 827,800	\$ 54,300	7%
EXPENDITURES							
Supplies	\$ 476	\$ 4,253	\$ 2,150	\$ 5,750	\$ 7,100	\$ 4,950	230%
Maintenance	257,536	285,079	267,796	267,796	290,000	22,204	8%
Services	115,963	141,578	131,924	156,574	127,937	(3,987)	-3%
Utilities	47,818	59,893	51,827	52,000	55,000	3,173	6%
Leases/Rentals	-	-	-	-	850	850	0%
Miscellaneous	41,932	3,102	4,500	3,650	2,000	(2,500)	-56%
Capital	49,462	16,944	517,500	517,500	317,500	(200,000)	-39%
TOTAL OPERATING EXPENDITURES	\$ 513,187	\$ 510,849	\$ 975,697	\$ 1,003,270	\$ 800,387	\$ (175,310)	-18%
NET CHANGE	\$ 94,505	\$ 289,441	\$ (202,197)	\$ (146,456)	\$ 27,413	xxx	xxx
ENDING FUND BALANCE	\$ 569,573	\$ 858,681	\$ 656,484	\$ 712,225	\$ 739,638		

Waterford Oaks Public Improvement District No. 2
(Revenues, Expenditures and Change in Fund Balance)
Fund 0314



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	% Var	% Var
BEGINNING FUND BALANCE	\$ 438,041	\$ 429,654	\$ 477,438	\$ 477,438	\$ 437,957		
REVENUES							
Property Assessments	\$ 174,569	\$ 236,410	\$ 236,050	\$ 234,930	\$ 247,000	\$ 10,950	5%
Interest	3,151	17,735	12,000	17,500	12,000	-	0%
Other	3,880	3,300	3,300	2,800	3,300	-	0%
TOTAL OPERATING REVENUES	\$ 181,601	\$ 257,445	\$ 251,350	\$ 255,230	\$ 262,300	\$ 10,950	4%
EXPENDITURES							
Supplies	\$ 3,718	\$ 1,425	\$ 2,600	\$ 2,600	\$ 5,800	\$ 3,200	123%
Maintenance	49,179	59,689	55,000	60,000	116,000	61,000	111%
Services	50,710	75,887	81,531	89,211	100,003	18,472	23%
Utilities	12,385	12,393	10,900	15,800	14,000	3,100	28%
Lease/Rentals	1,789	2,053	2,100	2,100	2,400	300	14%
Miscellaneous	18,892	4,102	8,000	8,000	7,500	(500)	-6%
Capital	54,050	54,110	117,000	117,000	117,000	-	0%
TOTAL OPERATING EXPENDITURES	\$ 190,723	\$ 209,660	\$ 277,131	\$ 294,711	\$ 362,703	\$ 85,572	31%
NET CHANGE	\$ (9,122)	\$ 47,784	\$ (25,781)	\$ (39,481)	\$ (100,403)	xxx	xxx
ENDING FUND BALANCE	\$ 429,654	\$ 477,438	\$ 451,657	\$ 437,957	\$ 337,554		

Winding Hollow Public Improvement District No. 3
(Revenues, Expenditures and Change in Fund Balance)
Fund 0325



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 80,000	\$ 78,725	\$ 105,000	\$ 105,000	\$ 113,049		
REVENUES							
Property Assessments	\$ 53,709	\$ 71,374	\$ 73,280	\$ 71,283	\$ 72,300	\$ (980)	-1.3%
City Contribution	0	0	0	0	0	0	0.0%
Miscellaneous	755	5,814	3,000	4,801	3,000	0	0.0%
TOTAL OPERATING REVENUES	\$ 54,465	\$ 77,189	\$ 76,280	\$ 76,084	\$ 75,300	\$ (980)	-1.3%
EXPENDITURES							
Supplies	\$ 340	\$ 915	\$ 1,250	\$ 1,460	\$ 855	\$ (395)	-31.6%
Maintenance	13,859	13,915	21,500	17,480	23,300	1,800	8.4%
Services	4,629	8,444	9,214	8,945	9,857	643	7.0%
Utilities	3,102	2,929	2,960	3,105	3,230	270	9.1%
PID Wall Obligation	0	0	24,500	24,500	24,500	0	0.0%
Miscellaneous	0	1,031	150	0	800	650	433.3%
PID Enhancements	8,950	0	18,700	12,545	17,500	(1,200)	-6.4%
TOTAL OPERATING EXPENDITURES	\$ 30,880	\$ 27,234	\$ 78,274	\$ 68,035	\$ 80,042	\$ 1,768	2.3%
NET CHANGE	\$ 23,585	\$ 49,955	\$ (1,994)	\$ 8,049	\$ (4,742)	xxx	xxx
ENDING FUND BALANCE *	\$ 78,725	\$ 105,000	\$ 103,006	\$ 113,049	\$ 108,307		



Windsor Park Public Improvement District No. 4
(Revenues, Expenditures and Change in Fund Balance)
Fund 0328

	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2024-2025	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 146,430	\$ 153,215	\$ 210,296	\$ 210,296	\$ 267,854		
REVENUES							
Property Assessments	\$ 106,808	\$ 143,498	\$ 104,942	\$ 142,787	\$ 143,850	\$ 38,908	37%
Investment Income	1,426	7,956	596	9,300	5,000	4,404	739%
Miscellaneous	-	19,425	-	-	-	-	0%
City Contributions	-	-	-	-	-	-	0%
TOTAL OPERATING REVENUES	\$ 108,234	\$ 170,879	\$ 105,538	\$ 152,087	\$ 148,850	\$ 43,312	41%
EXPENDITURES							
Supplies	\$ 1,370	\$ 8,790	\$ 1,500	\$ 750	\$ 1,700	\$ 200	13%
Maintenance	41,765	51,175	27,500	38,440	35,000	7,500	27%
Services	13,035	47,440	47,248	30,904	43,683	(3,565)	-8%
Utilities	2,668	1,995	2,660	2,700	3,000	340	13%
Miscellaneous	8,250	4,399	5,552	4,235	5,650	98	2%
PID Improvements	16,366	-	32,500	17,500	157,500	125,000	385%
Transfer Out *	18,000	-	100,000	-	-	(100,000)	-100%
TOTAL OPERATING EXPENDITURES	\$ 101,454	\$ 113,800	\$ 216,960	\$ 94,529	\$ 246,533	\$ 29,573	14%
NET CHANGE	\$ 6,780	\$ 57,079	\$ (111,422)	\$ 57,558	\$ (97,683)	xxx	xxx
ENDING FUND BALANCE	\$ 153,210	\$ 210,296	\$ 98,874	\$ 267,854	\$ 170,171		

Cedar Crest Public Improvement District No. 5
(Revenues, Expenditures and Change in Fund Balance)
Fund 0329



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 117,510	\$ 137,268	\$ 254,973	\$ 254,973	\$ 268,292		
REVENUES							
Property Assessments	\$ 123,738	\$ 172,182	\$ 170,877	\$ 170,875	\$ 172,895	\$ 2,018	1%
Investment Income	1,425	9,100	6,000	10,010	6,000	-	0%
Miscellaneous	-	-	-	-	-	-	0%
City Contributions	-	-	-	-	-	-	0%
TOTAL OPERATING REVENUES	\$ 125,163	\$ 181,282	\$ 176,877	\$ 180,885	\$ 178,895	\$ 2,018	1%
EXPENDITURES							
Supplies	\$ 50	\$ 1,545	\$ 6,000	\$ 3,450	\$ 5,000	\$ (1,000)	-17%
Maintenance	64,971	22,829	40,000	13,476	18,500	(21,500)	-54%
Services	11,235	21,263	10,763	16,472	18,090	7,327	68%
Utilities	348	2,579	2,725	1,875	3,025	300	11%
Miscellaneous	-	2,381	-	3,093	4,700	4,700	0%
PID Improvements	28,801	12,980	-	129,200	107,500	107,500	0%
Transfer Out *	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	\$ 105,405	\$ 63,578	\$ 59,488	\$ 167,566	\$ 156,815	\$ 97,327	164%
NET CHANGE	\$ 19,758	\$ 117,705	\$ 117,389	\$ 13,319	\$ 22,080		
ENDING FUND BALANCE	\$ 137,268	\$ 254,973	\$ 372,362	\$ 268,292	\$ 290,372		



Police Pension Reserve Fund
(Revenues, Expenditures and Change in Fund Balance)
Fund 0060

	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var to Budget	% Var to Budget
BEGINNING FUND BALANCE	\$ 117,915	\$ 85,742	\$ 63,794	\$ 63,794	\$ 62,962		
REVENUES							
Interest	1,438	9,610	3,010	11,243	3,000	(10)	-0.3%
Contributions	-	-	-	-	-	-	0.0%
Miscellaneous		407	-	-	-	-	
Transfer in	-	-	-	-	-		0.0%
TOTAL OPERATING REVENUES	1,438	10,017	3,010	11,243	3,000	(10)	-0.3%
EXPENDITURES							
Pension payments	11,232	9,504	10,500	10,500	10,500	-	0.0%
Administrative costs	1,418	1,500	1,500	1,575	1,500	-	0.0%
TOTAL OPERATING EXPENDITURES	12,650	11,004	12,000	12,075	12,000	-	0.0%
NET CHANGE	(11,212)	(987)	(8,990)	(832)	(9,000)	xxx	xxx
FB Adj. due to investment market changes	\$ (20,961)	\$ (20,960)	\$ -				
ENDING FUND BALANCE ¹	\$ 85,742	\$ 63,794	\$ 54,804	\$ 62,962	\$ 53,962	xxx	xxx

¹ The Reserve Portfolio is invested in equities and managed by Prosperity Bank. There is a small portion in demand deposits for 1 day liquidity. The reserve fund is sufficiently funded without a need for the City to make contributions at this time. The net changes in the fund excludes the market value changes held by the portfolio.

No Fund Balance goal has been established for this fund.

COMMUNITY DEVELOPMENT CORPORATION
Revenue, Expenses and Changes in Fund Balance



COMMUNITY DEVELOPMENT CORPORATION
Revenue, Expenses and Changes in Fund Balance BY CATEGORY
Fund 0308

	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	CONTINUATION 2024-2025	GROWTH 2024-2025	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 10,678,006	\$ 7,467,146	\$ 7,467,146	\$ 7,467,925	\$ -	\$ 7,467,925		
REVENUES								
Sales Tax	\$ 5,730,188	\$ 6,035,800	\$ 5,448,525	\$ 5,450,000	\$ -	\$ 5,450,000	\$ (585,800)	-9.7%
Interest Income	387,384	102,000	290,000	255,000	-	255,000	153,000	150.0%
Charges for Services	505,739	371,500	471,000	493,000	-	493,000	121,500	32.7%
Intergovernmental	-	803,151	74,000	-	-	-	(803,151)	-100.0%
Miscellaneous	56,038	8,500	19,501	8,000	-	8,000	(500)	-5.9%
TOTAL OPERATING REVENUES	\$ 6,679,348	\$ 7,320,951	\$ 6,303,026	\$ 6,206,000	\$ -	\$ 6,206,000	\$ (1,114,951)	-15.2%
EXPENDITURES								
Personnel	\$ 1,756,637	\$ 2,194,410	\$ 2,084,622	\$ 2,252,579		\$ 2,252,579	\$ 58,169	2.7%
Supplies	157,142	227,232	211,650	238,230		238,230	10,998	4.8%
Maintenance	304,140	345,815	383,720	410,392	117,000	527,392	181,577	52.5%
Services	334,790	605,275	602,506	568,775	85,000	653,775	48,500	8.0%
Utilities	296,793	322,649	321,542	351,265		351,265	28,616	8.9%
Leases/Rentals	12,894	17,026	15,360	15,360		15,360	(1,666)	-9.8%
Miscellaneous	51,849	59,436	47,122	61,186		61,186	1,750	2.9%
Total Operating Expenditures	\$ 2,914,245	\$ 3,771,845	\$ 3,666,522	\$ 3,897,787	\$ 202,000	\$ 4,099,787	\$ 327,944	8.7%
Capital Outlays	\$ 24,471		\$ -	\$ -		\$ -	\$ -	0.0%
Debt	939,319	937,444	937,444	940,644		940,644	\$ 3,200	0.3%
Transfer Out	6,012,171	\$ 1,698,281	\$ 1,698,281		296,261	296,261	\$ (1,402,020)	-82.6%
Operating Transfers						-		
Total Capital and Debt	\$ 6,975,961	\$ 2,635,725	\$ 2,635,725	\$ 940,644	\$ 296,261	\$ 1,236,905	\$ (1,398,820)	-53.1%
TOTAL EXPENDITURES	\$ 9,890,206	\$ 6,407,570	\$ 6,302,247	\$ 4,838,431	\$ 498,261	\$ 5,336,692	\$ (1,070,876)	-17%
NET CHANGE	\$ (3,210,860)	\$ 913,381	\$ 779	\$ 1,367,569		\$ 869,308	xxx	xxx
ENDING FUND BALANCE	\$ 7,467,146	\$ 8,380,527	\$ 7,467,925	\$ 8,835,494	\$ -	\$ 8,337,233		
25% Fund Balance Goal	\$ 728,561	\$ 942,961	\$ 916,631	\$ 974,447	\$ 50,500	\$ 1,024,947		
Fund Balance %	256.2%	222.2%	203.7%	226.7%	0.0%	203.4%		



COMMUNITY DEVELOPMENT CORPORATION
Revenue, Expenses and Changes in Fund Balance BY DEPARTMENT

Fund 0308

	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	CONTINUATION 2024-2025	GROWTH 2024-2025	PROPOSED 2024-2025	\$ Var	% Var
	(Budget To Proposed)							
BEGINNING FUND BALANCE	\$ 10,678,006	\$ 7,467,146	\$ 7,467,146	\$ 7,467,925	\$ -	\$ 7,467,925		
REVENUES								
Sales tax <i>(accrual)</i>	5,730,188	6,035,800	5,448,525	5,450,000	-	5,450,000	(585,800)	-9.7%
Interest income	387,384	102,000	290,000	255,000	-	255,000	153,000	150.0%
Charges for services	505,739	371,500	471,000	493,000	-	493,000	121,500	32.7%
Intergovernmental	-	803,151	74,000	-	-	-	(803,151)	-100.0%
Miscellaneous	56,038	8,500	19,501	8,000	-	8,000	(500)	-5.9%
TOTAL OPERATING REVENUES	\$ 6,679,348	\$ 7,320,951	\$ 6,303,026	\$ 6,206,000	\$ -	\$ 6,206,000	\$ (1,114,951)	-15.2%
EXPENDITURES								
CDC Admin	\$ 56,215	\$ 284,105	\$ 271,081	\$ 242,819	\$ 85,000	\$ 327,819	\$ 43,714	15.4%
Trails O&M	74,513	93,284	97,484	97,905		\$ 97,905	4,621	5.0%
Alan E. Sims Rec. Ctr.	1,820,014	2,313,445	2,260,811	2,414,543	117,000	\$ 2,531,543	218,098	9.4%
Valley Ridge	963,503	1,081,009	1,037,147	1,142,520		\$ 1,142,520	61,511	5.7%
Debt	939,319.00	937,444	937,444	940,644		\$ 940,644	3,200	0.3%
Capital	24,471					\$ -	-	0.0%
Transfer	6,012,171	1,698,281	1,698,281		296,261	\$ 296,261	(1,402,020)	-82.6%
Total Expenditures	\$ 9,890,206	\$ 6,407,570	\$ 6,302,247	\$ 4,838,431	\$ 498,261	\$ 5,336,692	\$ (1,070,876)	-16.7%
Excess (deficiency) of revenues over (under) expenditures	\$ (3,210,860)	\$ 913,381	\$ 779	\$ 1,367,569		\$ 869,308		
ENDING FUND BALANCE	\$ 7,467,146	\$ 8,380,527	\$ 7,467,925	\$ 8,835,494		\$ 8,337,233		

FY 2025 PROGRAM REQUESTS SUMMARY

FY 2025 CDC Programs (Equipment Replacement, Growth & Projects)

Priority	Requesting Department	Project Name	Capital Component	Total Cost	Board Recommended
1	CDC Admin (Dpt. 400)	Cedar Hill Museum of History		\$ 85,000	Y
2	AES RC (Dpt. 435)	Flashing/Window Repair		\$ 117,000	Y
3	AES RC (Dpt. 435)	Replace Roof on Alan E. Sims Recreation Center - Set-A-Side Y4	\$ 120,948	\$ 120,948	Y
4	AES RC (Dpt. 435)	Replace Events Tables & Chairs at Alan E. Sims Recreation Center	\$ 45,555	\$ 45,555	Y
5	Valley Ridge Park (Dpt. 415)	Turn Tire Rake (One-Time)	\$ 8,000	\$ 8,000	Y
6	Valley Ridge Park (Dpt. 415)	Decompaction Attachment (One-Time)	\$ 28,000	\$ 28,000	Y
7	AES RC (Dpt. 435)	Replace Events Portable Stage at Alan E. Sims Recreation Center (One-Time)	\$ 24,000	\$ 24,000	Y
8	AES RC (Dpt. 435)	Replace Fitness Equipment at Alan E. Sims Recreation Center (One-Time)	\$ 69,758	\$ 69,758	Y
Total Programs Requested			\$ 296,261	\$ 498,261	

DEPARTMENT	ACTUAL FY22	ACTUAL FY23	BUDGETED FY24	PROPOSED FY25	Diff PY (#)
400 - CDC Administration	-	-	1.00	1.00	0.00
405 - Trails O&M	-	-	-	-	0.00
415 - Valley Ridge Park	6.00	7.00	7.00	7.00	0.00
435 - Alan E. Sims Recreation Center *	23.50	23.50	25.50	27.13	1.63
TOTALS	29.50	30.50	33.50	34.13	1.63

* Moved Recreation Superintendent to Recreation Center

* Added Part-Time Therapeutic Specialist (approved in FY24 budget)

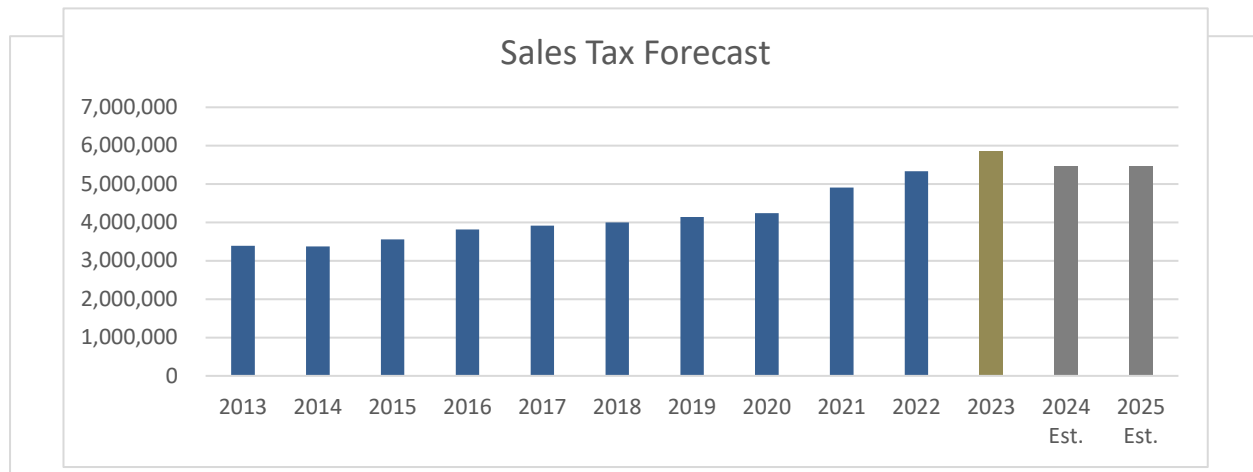
FY 2025 CDC Capital Projects				
Department	Project Name	FY2024 Projects & Carryover from Prior Year	FY2025 Proposed Projects	NOTES
(435) AES RC	Replace Roof on Alan E. Sims Recreation Center - Set-A-Side Y4	\$ 362,844	\$ 120,948	Year 4 of FY22 Program
(435) AES RC	Replace Events Tables & Chairs at Alan E. Sims Recreation Center (One-Time)		\$ 45,555	
(415) Valley Ridge Park	Turn Tine Rake (One-Time)		\$ 8,000	
(415) Valley Ridge Park	Decompaction Attachment (One-Time)		\$ 28,000	
(435) AES RC	Replace Events Portable Stage at Alan E. Sims Recreation Center (One-Time)		\$ 24,000	
(435) AES RC	Replace Fitness Equipment at Alan E. Sims Recreation Center (One-Time)		\$ 69,758	
(405) Trails Ops & Maint.	Balcones Trail PH 2: Trail Construction (State Park to JPL Overlook) - carryover	\$ 1,354,054		Awaiting Final Settle Up
(405) Trails Ops & Maint.	S. Clark Road Trail Construction -	\$ 607,871		Awaiting Final Settle Up- Grant offset of \$1,053,000 (Net cost \$719,877)
(405) Trails Ops & Maint.	FM 1382 Signage: Signage and Amenities	\$ 353,750		Scheduled for FY2024
(415) Valley Ridge Park	Gator Utility Cart replacement	\$ 20,000		Scheduled for FY2024
(415) Valley Ridge Park	Tractor Replacement	\$ 43,000		Scheduled for FY2024
(435) AES RC	HVAC Replacement (Set-A-Side)	\$ 909,999		Year 3 of FY22 Program
(435) AES RC	Event Hall Room Improvements	\$ 273,000		In Progress
(435) AES RC	New Vehicle	\$ 50,000		In Progress
(435) AES RC	Indoor Track Removal & Replacement	\$ 94,000		Completed
(435) AES RC	Gymnasium Barnyard Glass Window Replacement	\$ 28,500		Completed
(435) AES RC	Outdoor Furnishing Upgrade	\$ 86,000		Completed
(435) AES RC	Fitness Equipment	\$ 83,000		Completed
(415) Valley Ridge Park	Athletic Field Lighting Additions & Conversions - carryover	\$ 81,540		Completed
(415) Valley Ridge Park	Playground Replacement Schedule for Valley Ridge Park	\$ 170,000		Completed
(415) Valley Ridge Park	Access Gate	\$ 70,000		Completed
(415) Valley Ridge Park	Skid Loader	\$ 90,000		Completed

(415) Valley Ridge Park	Baseball Playground	\$ 120,000		Completed
(415) Valley Ridge Park	Field Rake	\$ 39,000		Completed
(405) Trails Ops & Maint.	Ride on Blower	\$ 11,500		Completed
(405) Trails Ops & Maint.	S. Clark Road Trail Design	\$ 47,395		Completed
(400) Parks Admin.	Signature Park & Trail Restrooms	\$ 215,000		Completed
(400) Parks Admin.	Willis Property Purchase	\$ 2,600,000		Completed
(400) Parks Admin.	Future Park Land (Set Aside)	\$ 1,000,000		Reallocated for Willis Property Purchase
(400) Parks Admin.	Rec Center Phase II (Set Aside)	\$ 1,000,000		Reallocated for Willis Property Purchase
(400) Parks Admin.	Trail Design Services	\$ 600,000		Reallocated for Willis Property Purchase
TOTALS		\$ 7,710,453	\$ 296,261	

**Community Development Corporation
DEBT SCHEDULE**

FISCAL YEAR	Alan E. Sims Recreation Center REFUNDING AND IMPROVEMENT BONDS			F.M. 1382 Hike and Bike Trail CERTIFICATES OF OBLIGATION BONDS			ANNUAL TOTAL
	SERIES 2011			SERIES 2018			
	Principal	Interest	Total	Principal	Interest	Total	
2025	605,000	104,519	709,519	150,000	81,125	231,125	940,644
2026	630,000	76,400	706,400	155,000	75,800	230,800	937,200
2027	660,000	46,906	706,906	160,000	71,075	231,075	937,981
2028	695,000	15,203	710,203	165,000	66,200	231,200	941,403
2029	-	-	-	165,000	61,250	226,250	226,250
2030	-	-	-	170,000	56,225	226,225	226,225
2031	-	-	-	180,000	50,975	230,975	230,975
2032	-	-	-	185,000	45,269	230,269	230,269
2033	-	-	-	190,000	39,175	229,175	229,175
2034	-	-	-	195,000	32,919	227,919	227,919
2035	-	-	-	200,000	26,250	226,250	226,250
2036	-	-	-	210,000	19,075	229,075	229,075
2037	-	-	-	215,000	11,638	226,638	226,638
2038	-	-	-	225,000	3,938	228,938	228,938
Total	3,730,000	525,441	4,255,441	2,840,000	820,263	3,660,263	7,915,703

CDC Sales Tax Forecast				
Fiscal Year	Sales Tax Budget	1/2¢ CDC Collections	% Chg. Yr./Yr.	% of Budget
2008	3,150,000	3,056,205		
2009	3,500,000	2,943,148	-3.7%	84%
2010	3,150,000	3,030,892	3.0%	96%
2011	3,000,000	3,022,807	-0.3%	101%
2012	3,087,500	3,149,614	4.2%	102%
2013	3,187,500	3,393,450	7.7%	106%
2014	3,399,000	3,377,627	-0.5%	99%
2015	3,563,080	3,555,210	5.3%	100%
2016	3,655,000	3,814,948	7.3%	104%
2017	3,964,360	3,919,866	2.8%	99%
2018	4,169,880	4,000,473	2.1%	96%
2019	4,123,313	4,143,745	3.6%	100%
2020	4,269,232	4,242,203	2.4%	99%
2021	4,341,688	4,904,567	15.6%	113%
2022	4,242,203	5,331,821	8.7%	126%
2023	5,519,197	5,860,000	9.9%	106%
2024 Est.	6,035,800	5,448,525	-7.0%	90%
2025 Est.	5,450,000		0.0%	





ECONOMIC DEVELOPMENT CORPORATION
Revenue, Expenses and Changes in Fund Balance
Fund 0309

	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 9,493,812	\$ 12,065,625	\$ 11,768,631	\$ 11,768,631	\$ 13,525,588		
REVENUES							
Sales tax	\$ 4,188,355	\$ 4,297,641	\$ 4,526,850	\$ 4,086,394	\$ 4,100,000	(426,850)	-9.43%
Interest income	33,227	461,775	141,000	633,768	365,000	224,000	158.87%
Charges for services	7,150	66,600	6,600	66,600	66,600	60,000	909.09%
Miscellaneous	675,404	2,500	10,000	-	-	(10,000)	-100.00%
Intergovernmental	-	-	-	-	-	-	0.00%
Sale of assets	-	-	-	-	-	-	0.00%
TOTAL REVENUES	\$ 4,904,138	\$ 4,828,517	\$ 4,684,450	\$ 4,786,762	\$ 4,531,600	\$ (152,850)	-3.26%
OPERATING EXPENDITURES							
Personnel	\$ 365,276	\$ 536,534	\$ 634,247	\$ 596,272	\$ 656,369	\$ 22,122	3.49%
Supplies	8,568	15,377	28,250	27,650	28,250	-	0.00%
Maintenance	29,215	44,134	29,340	52,441	49,218	\$ 19,878	67.75%
Services	448,695	466,813	994,836	774,932	997,406	\$ 2,570	0.26%
Utilities	1,903	2,376	2,640	2,490	2,510	\$ (130)	-4.92%
Leases/Rentals	30,033	29,205	34,914	32,960	32,960	\$ (1,954)	-5.60%
Miscellaneous	26,241	63,822	42,515	38,050	52,150	\$ 9,635	22.66%
TOTAL OPERATING EXPENDITURES	\$ 909,929	\$ 1,158,259	\$ 1,766,742	\$ 1,524,795	\$ 1,818,863	\$ 52,121	2.95%
OTHER EXPENDITURES							
Incentives	\$ -	\$ 2,800,000	\$ 9,000,000	\$ 338,010	\$ 9,000,000	\$ -	0.00%
Capital Outlay	252,271	-	-	-	-	\$ -	0.00%
Debt	1,170,125	1,167,250	1,167,000	1,167,000	1,169,125	\$ 2,125	0.18%
TOTAL OTHER EXPENDITURES	\$ 1,422,396	\$ 3,967,250	\$ 10,167,000	\$ 1,505,010	\$ 10,169,125	\$ 2,125	0.02%
TOTAL EXPENDITURES	\$ 2,332,325	\$ 5,125,509	\$ 11,933,742	\$ 3,029,805	\$ 11,987,988	\$ 54,246	0.45%
NET CHANGE	\$ 2,571,813	\$ (296,992)	\$ (7,249,292)	\$ 1,756,957	\$ (7,456,388)		
ENDING FUND BALANCE	\$ 12,065,625	\$ 11,768,631	\$ 4,519,339	\$ 13,525,588	\$ 6,069,200		
15% Fund Balance Goal	\$ 735,621	\$ 724,278	\$ 702,668	\$ 718,014	\$ 679,740		
Fund Balance %	246%	244%	96%	283%	134%		
15% (revenues) Financial Policy	\$ 735,621	\$ 724,278	\$ 702,668	\$ 718,014	\$ 679,740		
Undesignated, Unreserved	\$ 11,330,005	\$ 11,044,354	\$ 3,816,672	\$ 12,807,574	\$ 5,389,460		
Total Fund Balance:	\$ 12,065,625	\$ 11,768,631	\$ 4,519,339	\$ 13,525,588	\$ 6,069,200		

ECONOMIC DEVELOPMENT CORPORATION

CITY OF CEDAR HILL
Incentives Paid YTD 2023-24

	CASH INCENTIVE (Per Contract)	INCENTIVE PAID FY 2024	INCENTIVE PAID PRIOR YEARS	TOTAL AMOUNTS PAID	INCENTIVE BALANCE
Lake Moreno Partners, LLC, 3-27-2023					
- Donation of four properties					
- \$600,000 previously paid out	\$ 600,000	\$ -	\$ 600,000	\$ 600,000	\$ -
- \$400,000 previously paid September 2023	\$ 400,000	\$ -	\$ 400,000	\$ 400,000	\$ -
- \$500,000 to be paid upon completion of project	\$ 500,000	\$ -	\$ -	\$ -	\$ 500,000
- Up to \$140,000 to be paid in buildout support	\$ 140,000	\$ -	\$ -	\$ -	\$ 140,000
- Project must be completed by 7-1-2024					
Subtotal Incentives	\$ 1,640,000	\$ -	\$ 1,000,000	\$ 1,000,000	\$ 640,000
Central States Manufacturing, Inc, 2-27-2023					
- Reimbursement incentive for qualified improvement expenses, job retention and business growth (up to \$239K)	\$ 239,000	\$ -	\$ -	\$ -	\$ 239,000
- Company to create 10 new jobs on top of the existing 112 by 2-1-2024					
Subtotal Incentives	\$ 239,000	\$ -	\$ -	\$ -	\$ 239,000
Hillwood (High Point 67), 5-26-2021					
- Reimbursement up to \$2.4 million for infrastructure assistance	\$ 2,400,000	\$ -	\$ 2,400,000	\$ 2,400,000	\$ -
- Company to invest \$75 million and develop at least 1 million square feet of spec building space by 2026					
Subtotal Incentives	\$ 2,400,000	\$ -	\$ 2,400,000	\$ 2,400,000	\$ -
Hillwood HQ Bonus Incentive, 5-26-2021					
- Incentive for attracting a tenant that would create 100+ jobs with an average wage over \$70,000	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000
- HQ bonus incentive will expire on 1-1-2027.					
Subtotal Incentives	\$ 800,000	\$ -	\$ -	\$ -	\$ 800,000
Stanley Restoration, LLC, 5-26-2022					
- Company will spend a minimum of \$2.8 million on new construction	\$ 98,010	\$ 98,010	\$ -	\$ 98,010	\$ -
- Company will employ a minimum of ten full-time employees at facility					
- Company will obtain CO no later than 12-31-2024					
- Upon issuance of CO, EDC will reimburse purchase price of \$98,010					
Subtotal Incentives	\$ 98,010	\$ 98,010	\$ -	\$ 98,010	\$ -
Subtotal Incentives	\$ -	\$ -	\$ -	\$ -	\$ -
1382 Cedar Hill, Ltd					
- Refund of cost of drainage facilities, estimates total cost \$837,475, EDC commitment totals \$209,787.42	\$ 209,787	\$ -	\$ -	\$ -	\$ 209,787
- Agreement - dated May 8, 2008					
Subtotal Incentives	\$ 209,787	\$ -	\$ -	\$ -	\$ 209,787

ECONOMIC DEVELOPMENT CORPORATION

EDC Supported Debt \$12,890,000 Certificates of Obligation, Series 2006				
Fiscal Year	Rate	Principal	Interest	Total
2025	5.000%	1,085,000	84,125	1,169,125
2026	5.000%	1,140,000	28,500	1,168,500
Totals		2,225,000	112,625	2,337,625

Debt Outstanding: 2006 CO Series

Principal	2,225,000
Interest	112,625
	<u>2,337,625</u>



PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY 24-25 Proposed Budget	Budget Variance (#)
Economic Development Director	622	1.00	1.00	1.00	1.00	0.00
Assistant Director of Economic Development	620	1.00	1.00	0.00	0.00	0.00
Business Marketing & Research Manager	618	0.00	0.00	0.00	0.00	0.00
Marketing Manager	618	0.00	0.00	1.00	1.00	0.00
Business Retention Manager	618	0.00	0.00	0.00	0.00	0.00
Research Analyst	617	0.00	0.00	1.00	1.00	0.00
Economic Development Specialist	616	1.00	0.00	0.00	0.00	0.00
Economic Development Specialist	617	0.00	1.00	1.00	1.00	0.00
Executive Assistant	616	0.00	1.00	1.00	1.00	0.00
Executive Assistant	615	1.00	0.00	0.00	0.00	0.00
Totals		4.00	4.00	5.00	5.00	0.00

WATER & SEWER
(Revenues, Expenditures and Change in Fund Balance)
Fund 0100



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING BALANCE	\$ 5,281,556	\$ 8,619,335	\$ 9,508,692	\$ 9,508,692	\$ 12,438,309		
REVENUES							
Water Sales	\$ 13,834,432	\$ 14,755,984	\$ 15,000,000	\$ 14,950,000	\$ 16,400,000	\$ 1,400,000	9.3%
Sewer Sales	9,261,460	10,041,855	10,094,000	11,500,000	\$ 11,500,000	1,406,000	13.9%
Charges for Services	969,896	1,043,520	605,000	798,292	\$ 719,900	114,900	19.0%
Miscellaneous Income	124,929	374,018	187,800	494,303	\$ 320,800	133,000	70.8%
Transfers in (impact fees)	561,627	5,621	-	-	-	-	0.0%
TOTAL REVENUES	\$ 24,752,344	\$ 26,220,998	\$ 25,886,800	\$ 27,742,595	\$ 28,940,700	\$ 3,053,900	11.8%
EXPENDITURES							
Personnel	3,475,267	3,501,443	3,831,941	3,954,316	4,273,948	442,007	11.5%
Supplies	392,269	563,388	733,638	804,508	795,503	61,865	8.4%
Maintenance	422,821	310,042	412,162	485,891	538,372	126,211	30.6%
Services	1,561,864	1,624,695	1,852,284	1,905,468	1,871,327	19,043	1.0%
Wholesale Water & Sewer	11,486,986	12,014,031	14,591,684	13,237,187	14,065,540	(526,144)	-3.6%
Utilities	295,919	316,065	389,953	390,466	393,273	3,320	0.9%
Lease/Rentals	11,072	11,341	12,400	8,810	8,810	(3,590)	-29.0%
Miscellaneous	74,767	69,050	103,581	118,075	115,845	12,264	11.8%
TOTAL OPERATING EXPENDITURES	\$ 17,720,965	\$ 18,410,055	\$ 21,927,643	\$ 20,904,721	\$ 22,062,618	\$ 134,975	0.6%
CAPITAL, DEBT & TRANSFERS							
Debt/Transfers	3,467,194	7,290,768	4,045,629	3,631,702	4,175,646	130,017	3.2%
Capital Outlay	149,497	354,493	355,450	276,556	131,950	(223,500)	-62.9%
TOTAL CAPITAL, DEBT & TRANSFERS	\$ 3,616,691	\$ 7,645,261	\$ 4,401,079	\$ 3,908,258	\$ 4,307,596	\$ (93,483)	-2.12%
TOTAL ALL EXPENDITURES	\$ 21,337,655	\$ 26,055,315	\$ 26,328,722	\$ 24,812,978	\$ 26,370,214	\$ 41,491	0.2%
NET CHANGE	\$ 3,414,689	\$ 165,683	\$ (441,922)	\$ 2,929,617	\$ 2,570,486	xxx	xxx
Net Adjustment for Working Capital	(76,911)	(76,910)		-	-	xxx	xxx
ENDING BALANCE	\$ 8,619,335	\$ 9,508,692	\$ 9,066,770	\$ 12,438,309	\$ 15,008,796	xxx	xxx
35% Working Capital Policy Goal	6,401,296	7,816,594	7,898,617	7,443,893	7,911,064		
Fund Balance %	40.39%	36.49%	34.44%	50.13%	56.92%		

DEPARTMENT DESCRIPTION

The Cedar Hill Utility Services Department is responsible for delivering responsive, accurate and high-quality utility support services, including customer contact and support (telephone, walk-in and field operations); meter installations, programming and maintenance, payment processing/cashiering for water, sewer, solid waste, recycling and ambulance subscription services, and Government Center welcome/reception services.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Contract Administration** – Ensure that the utility billing and AMI infrastructure support contractor (Fathom) and the trash/recycle collection contractor (Waste Management) are performing in accordance with their approved City contracts. Act as the City liaison for contract related issues, pay invoices, track financial and operational performance, including annual budget development, and produce related reports as required.
- **Customer Services** – Respond to and assist customers on the telephone or in-person with questions or concerns regarding utility issues, assist customers with routine utility services functions (payments, service start/stop service, etc.). Interact with the City's billing and IVR software to provide utility related research and analysis and optimize billing services.
- **Field Services** – Provide services related to maintaining and repairing water meters, setting and programming new meters, ensuring system communications connectivity, performing disconnect and reconnect services, obtaining manual meter reads when/if required and assisting customers in the field with questions on infrastructure and billing related issues.
- **Operations Analysis** – Ensure the department's operational and business processes, including software functionality, are operating at peak efficiency. Use technical assessment, system reports and other diagnostic tools to continuously evaluate systems and processes to optimize performance, identify deficiencies and suggest improvements.
- **Visitor/Reception Center** – Serve as first point of contact for Government Center visitors, respond to customer inquiries and concerns, serve as the City's contract customer service representative on trash/recycling issues and act as the customer contact spokesperson for City messaging.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
Customer Service: Less than .1% calling customers in wait queue or on hold longer than 5 minutes	<1%	<1%	<1%	<1%
Customer Service: 75% of customers registered on customer portal	86%	88%	90%	94%
System Performance: Missed AML reads per cycle less than 1% (85)	19%	25%	15%	20%
Delinquency Percentage of 10%	9%	7%	6%	4%

EXPENDITURE SUMMARY

Expenditures by Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	1,024,590	949,295	1,061,463	1,048,116	1,059,738	(1,725)
Supplies	234,960	395,378	489,579	553,430	560,600	71,021
Maintenance	103,598	108,921	149,983	185,312	250,000	101,017
Services	1,238,794	1,281,923	1,519,332	1,532,097	1,516,367	(2,965)
Utilities	9,536	9,271	11,320	11,320	11,320	-
Lease/Rentals	6,900	7,388	6,900	3,310	3,310	(3,590)
Miscellaneous	9,630	5,070	14,960	22,765	21,660	6,700
Capital	-	-	76,950	-	-	(76,950)
TOTAL	2,628,008	2,757,247	3,330,487	3,356,350	3,422,995	92,508

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY 24-25 Proposed Budget	Budget Variance (#)
Utilities Manager	620	1.00	1.00	1.00	1.00	0.00
Assistant Manager - Utility Services	617	1.00	1.00	1.00	0.00	-1.00
Operations Analyst	617	0.00	0.00	0.00	0.00	0.00
Field Operations Supervisor	617	1.00	1.00	1.00	1.00	0.00
Utility Services Analyst	617	1.00	1.00	1.00	1.00	0.00
Customer Service Supervisor	617	0.00	0.00	0.00	1.00	1.00
Customer Service Specialist	615	1.00	0.00	0.00	0.00	0.00
Senior Utility Services Field Technician	615	0.00	1.00	1.00	1.00	0.00
Senior Customer Service Representative	614	1.00	1.00	0.00	0.00	0.00
Senior Utility Services Representative	614	0.00	0.00	0.00	0.00	0.00
Senior Utility Services Field Technician	613	2.00	1.00	1.00	0.00	-1.00
Customer Service Representatives - Lead	613	1.00	0.00	1.00	0.00	-1.00
Utility Services Field Technician	612	2.00	2.00	2.00	0.00	1.00
Customer Service Representatives	612	2.00	3.00	3.00	3.00	1.00
Totals		13.00	12.00	12.00	12.00	0.00



CEDAR HILL UTILITY SERVICES

EQUIPMENT & PROGRAM REQUEST

Replacement Equipment	Estimated Cost	Lease Cost	City Manager Proposed	Funded
New Truck	40,250	-	Y	Y- (0100)
New Truck	36,700	-	Y	Y- (0100)

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
N/A	-	-	-	-

DEPARTMENT DESCRIPTION

Public Works Administration, Engineering, Geographic Information Systems (GIS) and Environmental are all functions of this department. Together they plan, design, build and maintain the public infrastructure in a manner that is consistent with Professional Engineering Principles and to preserve and enhance the resources of our built and natural environment.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Administer departmental operations** - Provide engineering, environmental and technical staff support for Public Works functions including Operations (Fleet Maintenance, Water and Sewer and Streets and Drainage Divisions).
- **Geographic Information Systems (GIS)** – Provide services utilizing GIS to Public Works, City Planners, Emergency Services, Neighborhood & Tourism, Economic Development and the Public at large.
- **Environmental & Sustainability** – Manage and monitor beautification programs, backflow prevention devices, mosquito control, grease abatement, and MS4 program.
- **Review development plans and plats (DRC Cases)** - Review plans to assure conformance to City design standards, ordinances and accepted engineering practices and provide inspection services to assure compliance with plans and specifications.
- **Manage Capital Projects** - Coordinate and manage the design and construction of water, sewer, drainage and streets Capital Improvement Projects (CIP), and provide inspection services to assure compliance with plans and specifications.
- **Provide citizen assistance** - Inform citizens and offer advice pertaining to traffic, drainage and various related issues.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
% of CIP projects implemented per budgeted CIP plan year	1	100	100	100
% of Right-of-Way Work Permits approved/ reviewed w/in 5 days	98	98	98	98
% of record drawings and plats to GIS w/in 10 days	70	90	90	95
GIS requests prompt response %	85%	90%	90%	90%
Compliance % to MS4 Permit	100%	100%	100%	100%
Compliance % to Cross Connection Program	95%	89%	85%	90%
% of Initial Plan Review w/in 30 days	90%	90%	95%	95%
# of Citywide Community Outreach Events	12 events	22 events	20 events	18 events

EXPENDITURE SUMMARY

Expenditures by Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	1,283,683	1,277,769	1,394,421	1,506,370	1,738,547	344,126
Supplies	38,201	46,863	65,629	64,788	46,873	(18,756)
Maintenance	1,317	2,963	4,295	5,737	30,488	26,193
Services	133,299	83,485	109,052	136,059	112,120	3,068
Utilities	6,200	7,134	8,188	7,758	7,788	(400)
Lease/Rentals	-	-	-	-	-	-
Miscellaneous	44,317	44,211	65,988	72,077	67,952	1,964
Capital	27,430			276,556	-	-
TOTAL	1,534,447	1,462,425	1,557,573	2,069,345	2,284,902	727,329

PERSONNEL SUMMARY (FULL-TIME EQUIVALENT POSITIONS – INCLUDES VACANT POSITIONS)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY 24-25 Proposed Budget	Budget Variance (#)
Development Services Director	623	0.00	0.00	0.00	1.00	1.00
Public Works Director	622	1.00	1.00	1.00	1.00	0.00
City Engineer	620	1.00	1.00	1.00	1.00	0.00
Civil Engineer	619	1.00	1.00	1.00	1.00	0.00
Civil Engineer in Training	618	0.00	0.00	1.00	1.00	0.00
Environmental Project Coordinator	618	0.00	0.00	0.00	0.00	0.00
Environmental Manager	618	1.00	0.00	0.00	0.00	0.00
Environmental Manager	619	0.00	1.00	1.00	1.00	0.00
Environmental Specialist	617	1.00	1.00	1.00	1.00	0.00
GIS Coordinator	617	1.00	1.00	1.00	1.00	0.00
Senior Construction Inspector	617	1.00	1.00	1.00	1.00	0.00
Construction Inspector	616	1.00	1.00	1.00	1.00	0.00
Executive Assistant	615	1.00	0.00	0.00	0.00	0.00
Executive Assistant	616	0.00	1.00	1.00	1.00	0.00
Administrative Secretary	613	2.00	2.00	2.00	2.00	0.00
Totals		11.00	11.00	12.00	13.00	1.00

EQUIPMENT & PROGRAM REQUEST

Replacement Equipment	Estimated Cost	Lease Cost	City Manager Proposed	Funded
NA	-	-	-	-

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Spatial Data from NCTCOG	-	17,470	N	N
Environmental Specialist	110,373	-	N	N
Construction Management software	9,608	16,500	N	N

DEPARTMENT DESCRIPTION

The Water and Sewer Department provides superior customer service through a well-maintained water distribution and wastewater collection infrastructure for Cedar Hill citizens and businesses.

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- **Maintain water distribution system** - Ensure that water mains, valves and fire hydrants function properly and that adequate water pressure is consistently maintained.
- **Maintain wastewater collection system** - Minimize service interruptions due to blockages.
- **Maintain water pump stations** - Ensure that pump stations function properly.
- **Respond to customer requests** - Resolve all water and sewer complaints.

SERVICE LEVEL ANALYSIS

Following is an analysis of KPIs (Key Performance Indicators) of core services:

Service Provided	FY21-22 Actual	FY22-23 Actual	FY23-24 Estimate	FY24-25 Projection
# of test performed (bacteriological and chemical) to monitor water quality)	700	720	700	700
# of sanitary sewer lines televised (feet)	1,300	2,000	5,000	5,000
# dead-end mains flushed annually	1,910	1,910	1,910	1,910
# of water system repairs annually	23	43	30	25
# of wastewater system repairs annually	10	4	10	10

EXPENDITURE SUMMARY

Expenditures by Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	1,340,521	1,274,378	1,376,057	1,399,829	1,475,663	99,606
Supplies	119,108	121,146	178,430	186,290	188,030	9,600
Maintenance	317,905	198,158	257,884	294,842	257,884	-
Services	127,362	173,384	176,600	183,332	186,440	9,840
Wholesale Water	4,435,000	4,843,272	5,545,670	4,921,308	5,351,563	(194,107)
Sewer Treatment	7,051,986	7,170,759	9,046,014	8,315,879	8,713,977	(332,037)
Utilities	4,171	299,660	370,445	371,388	374,165	3,720
Lease/Rentals	20,820	3,953	5,500	5,500	5,500	-
Miscellaneous	1,340,521	19,769	22,633	23,233	26,233	3,600
Capital	122,067	-	244,000	-	-	(244,000)
Total	13,879,461	14,104,479	17,223,233	15,701,601	16,579,455	(643,778)

PERSONNEL SUMMARY (full-time equivalent positions – includes vacant positions)

Position by Title	Pay Grade	FY 22 Actual	FY23 Actual	FY 24 Budget	FY 24-25 Proposed Budget	Budget Variance (#)
Public Works Operations Manager	620	1.00	1.00	1.00	1.00	0.00
Utilities Supervisor	617	1.00	1.00	1.00	1.00	0.00
Sr. Utilities Technician	616	1.00	1.00	1.00	1.00	0.00
Senior Utility Maint. Crew Chief	616	0.00	1.00	0.00	1.00	1.00
Utilities Maintenance Crew Chief	615	4.00	3.00	4.00	3.00	-1.00
Utilities Technician	615	2.00	2.00	2.00	2.00	0.00
Mechanic	614	1.00	1.00	1.00	1.00	0.00
Utilities Maintenance Worker	613	7.00	7.00	7.00	7.00	0.00
Totals		17.00	17.00	17.00	17.00	0.00

- Added Senior Utility Maintenance Crew Chief back and removed one Utilities Maintenance crew chief.

EQUIPMENT & PROGRAM REQUEST

Replacement Equipment	Estimated Cost	Lease Cost	City Manager Proposed	Funded
-	-	-	-	-

Programs	Recurring Cost	One-Time Cost	City Manager Proposed	Funded
Sewer Lateral Camera	-	10,000	N	N
New Truck 4x4	-	55,000	N	N

DEPARTMENT DESCRIPTION

This budget group is used for water and sewer debt service, transfers and other non-departmental expenditures (referring to activities that are not assigned to a particular department within the Water and Sewer Fund).

DEPARTMENT/DIVISION CORE FUNCTIONS

The core functions of the department align to the City's Premier Statements

- To fund the water and sewer debt service funds, transfers and non-departmental expenses.

EXPENDITURE SUMMARY

Expenditures by Category	FY 22 Actual	FY 23 Actual	FY 24 Budget	FY 24 Estimate	FY2024-25 Proposed Budget	Budget Variance (\$)
Personnel	26,565	-	-	-	-	-
Supplies	-	-	-	-	-	-
Maintenance	-	-	-	-	-	-
Services	62,408	85,904	47,300	53,980	56,400	9,100
Utilities	-	-	-	-	-	-
Lease/Rentals	-	-	-	-	-	-
Miscellaneous	-	-	-	-	-	-
Transfers	5,140,017	7,290,768	4,045,629	3,631,702	4,175,646	(999,213)
Capital	(2,221,200)	89,416	-	-	-	-
TOTAL	3,007,790	5,631,519	4,092,929	3,685,682	4,232,046	(990,113)

NO PERSONNEL

BUDGET FY 2024-2025

WATER AND SEWER FUND STAFF SUMMARY – (1 = 1 FTE)

1FTE (Full Time Equivalent) = a budgeted position of 2,080 hrs. annually	FY22 Actual	FY23 Actual	FY24 Budget	FY25 Proposed	Diff PY (#)
150 - Finance	0.00	1.00	1.00	1.00	0.00
190 - Utility Services	13.00	12.00	12.00	12.00	0.00
700 - Public Works Administration	11.00	11.00	12.00	13.00	1.00
760- Waste & Wastewater Operations	17.00	17.00	17.00	17.00	0.00
Grand Total	41.00	41.00	42.00	43.00	1.00

See the department section for details

Water Impact Fees
Revenue, Expenses and Changes in Fund Balance
Fund 5000



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 1,115,712	\$ 1,469,039	\$ 2,250,728	\$ 2,250,728	\$ 2,914,432		
REVENUES							
Interest income	15,432	67,660	21,400	44,204	20,000	(1,400)	0%
Water Impact Fees	662,895	761,646	408,000	765,000	550,000	142,000	35%
TOTAL OPERATING REVENUES	678,327	829,305	429,400	809,204	570,000	140,600	33%
EXPENDITURES							
Transfer to Another Fund (1)	325,000	-	-	-	-	-	0%
Eligible Water Impact Fee Projects	-	-	-	-	-	-	0%
Water Impact Fee Study	-	10,743	65,000	145,500	-	(65,000)	-100%
TOTAL OPERATING EXPENDITURES	325,000	10,743	65,000	145,500	-	(65,000)	-100%
NET CHANGE	353,327	818,563	364,400	663,704	570,000		
ENDING FUND BALANCE	\$ 1,469,039	\$ 2,250,728	\$ 2,615,128	\$ 2,914,432	\$ 3,484,432		

(1) Transfer of funds to (0100) Water & Sewer fund to support debt cost

Sewer Impact Fees
Revenue, Expenses and Changes in Fund Balance
Fund 5001



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 448,894	\$ 418,205	\$ 654,946	\$ 654,946	\$ 740,834		
REVENUES							
Interest income	4,693	18,855	13,000	19,836	13,000	-	0%
Sewer Impact Fees	164,619	233,179	152,000	195,000	160,000	8,000	5%
TOTAL OPERATING REVENUES	169,312	252,034	165,000	214,836	173,000	8,000	5%
EXPENDITURES							
Transfer to Another Fund ⁽¹⁾	200,000	-	-	-	-	-	0%
Eligible Sewer Impact Fee Projects	-	-	-	-	-	-	0%
Sewer Impact Fee Study	-	15,293	65,000	128,948	-	(65,000)	-100%
TOTAL OPERATING EXPENDITURES	200,000	15,293	65,000	128,948	-	(65,000)	-100%
NET CHANGE	(30,688)	236,741	100,000	85,889	173,000		
ENDING FUND BALANCE	\$ 418,205	\$ 654,946	\$ 754,946	\$ 740,834	\$ 913,834		

⁽¹⁾ Transfer of funds to (0100) Water & Sewer fund to support debt cost

Water and Sewer Special Projects Fund
(Revenue, Expenses and Changes in Fund Balance)

Fund 5002



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 1,376,289	\$ 1,371,061	\$ 1,422,659	\$ 1,422,659	\$ 1,461,129		
REVENUES							
Interest income	12,486	57,297	23,000	38,470	23,000	-	0%
Other sources-GP Settlement	-	-	-	-	-		
Transfers in	-	-	-	-	-		
TOTAL OPERATING REVENUES	\$ 12,486	\$ 57,297	\$ 23,000	\$ 38,470	\$ 23,000	\$ -	0%
EXPENDITURES							
Special Services	-	-	-	-	-	-	-
Projects	-	-	-	-	-	-	-
Transfer out	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-	-
NET INCOME	12,486	57,297	23,000	38,470	23,000		
ENDING FUND BALANCE	\$ 1,371,061	\$ 1,422,659	\$ 1,445,659	\$ 1,461,129	\$ 1,484,129		

Prorata Fees
Revenue, Expenses and Changes in Fund Balance
Fund 5003



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 97,836	\$ 115,002	\$ 141,592	\$ 141,592	\$ 152,867		
REVENUES							
Interest income	916	4,795	3,000	5,275	3,000	0	0%
Prorata Fees	16,249	21,795	15,000	6,000	10,000	(5,000)	-33%
TOTAL OPERATING REVENUES	17,165	26,591	18,000	11,275	13,000	(5,000)	-28%
EXPENDITURES							
Transfer to Another Fund	-	-	-	-	-	-	-
Prorata Expenses	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-	-
NET CHANGE	17,165	26,591	18,000	11,275	13,000		
ENDING FUND BALANCE	\$ 115,002	\$ 141,592	\$ 159,592	\$ 152,867	\$ 165,867		

Water & Sewer Capital Improvement Program

5 Year Plan

FY 2025-2029

Water Projects - Summary

Estimated Expenditure (000's)

Project Name/Number	PY Budgeted Amount	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Total Estimated Cost
FUTURE FUNDING:							
1. Hwy-67 EST Repair & Painting (\$2.0 Million)		\$ 700					\$ 700
2. Hwy 67 Water Line (Pleasant Run to Joe Wilson)/Bennett Street		\$ 1,000					\$ 1,000
3. US67/Parkerville Road Water Valve Reconfiguration		\$ 300					\$ 300
4. Mount Lebanon Road Water Line		\$ 200	\$ 2,600				\$ 2,800
5. Parkerville EST Repair & Painting (\$2.0 Million)			\$ 200	\$ 1,800			\$ 2,000
6. Meadow Crest Storage Tank Repair & Painting (\$1.5 Million)				\$ 300	\$ 1,200		\$ 1,500
7. Stonehill/Vineyard Water Line Connection				\$ 100	\$ 300		\$ 400
8. Lorch Park Water Line Extension (1.5 million)						\$ 750	\$ 750
9. Sub-standard Water Line Replacement				\$ 500	\$ 500	\$ 500	\$ 1,500
Carryovers from Previous Year:							
10. Hwy 67 Water Line (Pleasant Run to Joe Wilson)/Bennett Street	\$ 250						\$ 250
11. Cedar Hill Road Water Line Replacement, Ph. 2 (PW22-0010)	\$ 2,200						\$ 2,200
12. Hwy 67/Lake Ridge Interchange Water Line Ext. (PW22-0007)	\$ 2,200						\$ 2,200
13. Hwy-67 EST Repair & Painting (\$2.0 Million)	\$ 1,300						\$ 1,300
14. Mount Lebanon Road Water Line	\$ 200						\$ 200
15. Potter Street Water Main Upsizing	\$ 400						\$ 400
16. Roberts Road Water Main Replacement	\$ 1,000						\$ 1,000
17. Flameleaf/Meadow Crest Pump Station Electrical Assessment	\$ 500						\$ 500
Total:	\$ 8,050	\$ 2,200	\$ 2,800	\$ 2,700	\$ 2,000	\$ 1,250	\$ 19,000

Sewer Projects - Summary

Estimated Expenditure (000's)

Project Name/Number	PY Budgeted Amount	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Total Estimated Cost
FUTURE FUNDING:							
1. I&I Rehabilitation Program		\$ 750	\$ 750	\$ 200	\$ 750	\$ 750	\$ 3,200
2. Lift Station Rehab Program		\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	\$ 2,500
3. Bennett Street Sewer Replacement		\$ 500					\$ 500
4. Lorch Park Sewer Extension/Lift Station Removal (1.5 million)						\$ 750	\$ 750
5. Sewer Main in RO-1 (Vineyard Development)					\$ 100	\$ 400	\$ 500
6. Substandard Sewer Main Replacements				\$ 500	\$ 500	\$ 500	\$ 1,500
Carryovers from Previous Year:							
7. Red Oak Basin I&I Rehab, Project-Kingswood (PW-####)	\$ 1,250						\$ 1,250
8. FM 1382 Lift Station Rehab.	\$ 1,000						\$ 1,000
9. Roberts Sanitary Sewer Replacement	\$ 100						\$ 100
Total:	\$ 2,350	\$ 1,750	\$ 1,250	\$ 1,200	\$ 1,850	\$ 2,900	\$ 11,300

TOTAL WATER & WASTEWATER \$ 10,400 \$ 3,950 \$ 4,050 \$ 3,900 \$ 3,850 \$ 4,150 \$ 30,300

Funding Sources

Estimated Amount (000's)

Certificates of Obligation Bonds- 2018 (\$2,475, Fund 5508)*	\$ 250						\$ 250
Certificates of Obligation Bonds- 2019 (\$3,550, Fund 5509)*	\$ 1,950						\$ 1,950
Certificates of Obligation Bonds- 2020 (\$3,250, Fund 5510)*	\$ 250						\$ 250
Certificates of Obligation Bonds- 2022 (\$3,200, Fund TBD)*	\$ 950						\$ 950
Certificates of Obligation Bonds- 2023 (\$3,500, Fund TBD)*	\$ 3,500						\$ 3,500
Certificates of Obligation Bonds- 2024 (\$3,500, Fund TBD)*	\$ 3,500						\$ 3,500
Future Certificates of Obligation - 2025		\$ 3,950					\$ 3,950
Future Funding - TBD			\$ 4,050	\$ 3,900	\$ 3,850	\$ 4,150	\$ 15,950
Total:	\$ 10,400	\$ 3,950	\$ 4,050	\$ 3,900	\$ 3,850	\$ 4,150	\$ 30,300

* Original funding source for projects listed above that are not complete.

~ Future Funding indicates a planned expense which is included in the City's Long Term Financial Plan.

Equipment Lease Fund
(Revenues, Expenditures and Change in Fund Balance)
Fund 0040



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024 2025	\$ Var.	% Var.
BEGINNING FUND BALANCE	\$ 1,732,410	\$ 2,340,739	\$ 3,180,823	\$ 3,180,823	\$ 2,011,324		
OPERATING REVENUES							
Interest Income	\$ 13,949	\$ 117,752	\$ 70,000	\$ 127,228	\$ 90,000	\$ 20,000	28.57%
Lease Revenue	926,343	1,113,163	1,011,229	1,011,229	1,021,341	10,112	1.00%
Gain/Loss on sale of fixed assets	40,707	15,770	40,000	21,031	40,000	-	0.00%
Miscellaneous	-	88,651	-	88,651	-	-	0.00%
Other Sources - Bonds	-	-	-	-	-	-	0.00%
Transfer In	602,000		-	-	-	-	0.00%
TOTAL OPERATING REVENUES	\$ 1,582,999	\$ 1,335,336	\$ 1,121,229	\$ 1,248,139	\$ 1,151,341	\$ 30,112	2.69%
EXPENDITURES							
Minor Apparatus	\$ 62,631	\$ 91,654	\$ -	\$ -	\$ -	\$ -	0.00%
Motor Vehicles	721,643	294,623	682,701	1,794,576	-	(682,701)	-100.0%
Safety Equipment	-	48,088	216,000	453,862	-	(216,000)	-100.0%
Office Equipment	166,816	-	45,000	74,689	-	(45,000)	-100.0%
Miscellaneous	23,581	60,888	326,265	94,510	-	(326,265)	-100.0%
TOTAL OPERATING EXPENDITURES	\$ 974,671	\$ 495,253	\$ 1,269,966	\$ 2,417,638	\$ -	\$ (1,269,966)	-100.00%
NET CHANGE	\$ 608,328	\$ 840,083	\$ (148,737)	\$ (1,169,499)	\$ 1,151,341		
ENDING FUND BALANCE	\$ 2,340,739	\$ 3,180,823	\$ 3,032,086	\$ 2,011,324	\$ 3,162,665		

No Fund Balance goal has been established for this fund.

Self-Insurance Fund
(Revenues, Expenditures and Change in Fund Balance)

(0092)



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023- 2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var.
BEGINNING FUND BALANCE	\$ 2,089,134	\$ 1,798,463	\$ 1,526,654	\$ 1,526,654	\$ 1,697,567		
REVENUES							
City contributions	3,109,850	3,285,659	3,713,176	4,079,447	4,487,400	774,224	20.85%
Employee contributions	698,534	802,483	910,981	810,000	860,000	(50,981)	-5.60%
Retiree/Cobra contributions	58,078	32,633	58,000	40,000	40,000	(18,000)	-31.03%
Interest	16,937	71,684	30,000	80,151	18,000	(12,000)	-40.00%
Miscellaneous income	257,143	4,053,079	200,000	225,000	200,000	-	0.00%
Transfer in	-	-	-	-	-	-	0.00%
TOTAL REVENUES	\$ 4,140,543	\$ 8,245,538	\$ 4,912,157	\$ 5,234,598	\$ 5,605,400	\$ 693,243	14.11%
EXPENDITURES							
Benefit Administration	\$ 74,008	\$ 74,804	\$ 80,000	\$ 113,685	\$ 120,000	40,000	50.00%
Benefit Stop Loss	836,576	872,179	1,393,750	1,400,000	1,450,000	56,250	4.04%
Benefit Claim Payments	3,484,976	7,525,923	3,600,000	3,500,000	3,625,000	25,000	0.69%
Other Contractual Services	35,653	41,441	50,000	50,000	50,000	-	0.00%
Miscellaneous	-	-	-	-	-	-	0.00%
TOTAL EXPENDITURES	\$ 4,431,213	\$ 8,514,347	\$ 5,123,750	\$ 5,063,685	\$ 5,245,000	\$ 121,250	2.37%
NET CHANGE	\$ (290,671)	\$ (268,809)	\$ (211,593)	\$ 170,913	\$ 360,400		
ENDING FUND BALANCE	\$ 1,798,463	\$ 1,526,654	\$ 1,315,061	\$ 1,697,567	\$ 2,057,967		

Fund Balance Goal is the sum of the six months with the largest claims in a 24-month period

Target Reserve: **\$ 4,983,600**

CITY OF CEDAR HILL
Capital Improvement Program

5 Year
FY 2025 - 2029

Public Facilities & Equipment Projects - Summary

Estimated Expenditure (000's)

Project Name/No.	PY Budgeted Amount	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	Total Estimated Cost
1. Main Door Hardware Replacement			\$ 28				\$ 28
2. Water Softening System Replacement				\$ 35			\$ 35
3. Council Chamber FF&E Replacement		\$ 20					\$ 20
4. Fire Pump Replacements				\$ 45			\$ 45
5. Electrical System Replacement - LED Upgrade					\$ 60		\$ 60
6. Door Hardware Replacement					\$ 10		\$ 10
7. CHPD ADA Doors			\$ 14				\$ 14
8. Public Safety- Fire Engine		\$ 1,100					\$ 1,100
9. Public Safety - Ambulance		\$ 440					\$ 440
10. Comprehensive Facilities Evaluation		\$ 100					\$ 100
Carryover from Previous Years:							
11. Library in the Park	\$ 35,634						\$ 35,634
12. Access System Replacement	\$ 300						\$ 300
13. Carpet Replacement	\$ 100						\$ 100
14. Technology	\$ 1,000						\$ 1,000
15. Fire Engine	\$ 900						\$ 900
16. Public Safety Self Contained Breathing Apparatus	\$ 450						\$ 450
17. Hotel & Conference Center *	\$ 7,500						\$ 7,500
18. Public Safety Radios	\$ 2,300						\$ 2,300
19. Generator/ Transfer Switch	\$ 400						\$ 400
20. HVAC System Replacements	\$ 10						\$ 10
21. Elevator Control Replacement	\$ 30						\$ 30
22. Courtroom FF&E Replacement	\$ 10						\$ 10
23. Energy Management Software Replacement	\$ 80						\$ 80
24. Public Safety - Ambulance	\$ 390						\$ 390
Total:	\$ 49,104	\$ 1,660	\$ 42	\$ 80	\$ 70	\$ -	\$ 50,956
Funding Sources							
Estimated Amount (000's)							
General Obligation Bonds - 2018	\$ 500						\$ 500
General Obligation Bonds - 2019	\$ 1,750						\$ 1,750
Certificates of Obligations - 2019	\$ 300						\$ 300
General Obligation Bonds - 2020	\$ 4,000						\$ 4,000
Certificates of Obligations - 2020	\$ 1,100						\$ 1,100
Taxable Bonds - (Fund 2035)*	\$ 7,500						\$ 7,500
General Obligation Bonds - 2022 (2003 Bond Program)	\$ 4,600						\$ 4,600
Certificates of Obligations - 2022	\$ 5,400						\$ 5,400
Tax Notes - 2021	\$ 2,300						\$ 2,300
Tax Notes - 2022	\$ 1,350						\$ 1,350
ARPA Funds (Library) (2023)	\$ 5,634						\$ 5,634
General Obligation Bonds - 2023	\$ 13,750						\$ 13,750
Cash Reserves (2023)	\$ 130						\$ 130
ARPA Funds (Generators/Switch)	\$ 400						\$ 400
Certificates of Obligation - 2024	\$ 390						\$ 390
Future Tax Notes - 2025		\$ 560					\$ 560
Future Certificates of Obligation - 2025		\$ 1,100					\$ 1,100
Unfunded			\$ 42	\$ 80	\$ 70	\$ -	\$ 192
Total:	\$ 49,104	\$ 1,660	\$ 42	\$ 80	\$ 80	\$ 70	\$ 50,956

* Debt Serviced by Hotel Tax Revenue and is supported by a private/public partnership. The funding above represents the City's portion of the project (Conference Center). The hotel will be funded by a private developer.

~ Future Funding indicates a planned expense which is included in the City's Long Term Financial Plan

CITY OF CEDAR HILL
Capital Improvement Program

5 Year
FY 2025-2029

Parks Capital Projects - Summary

Estimated Expenditure (000's)

Project Name/No.	PY Budgeted Amount	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Total Estimated Cost
Future Funding (TBD)							
1. Future Trails			\$ 2,000	\$ 2,500			\$ 4,500
2. Dog Park**			\$ 500				\$ 500
3. Downtown Trail Extension to Hwy 67 (Dallas County 7th Call)			\$ 700				\$ 700
4. Highlands South Park Lights**			\$ 400				\$ 400
5. David Rush Park Design**				\$ 100			\$ 100
Subtotal:	\$ -	\$ -	\$ 3,600	\$ 2,600	\$ -	\$ -	\$ 6,200
Carryover from Previous Years:							
6. Preston Trail	\$ 22						\$ 22
7. Parkland Acquisition *	\$ 2,000						\$ 2,000
8. 2022 Parks Master Plan *	\$ 265						\$ 265
9. Athletic Field Lighting Additions & Conversions *	\$ 467						\$ 467
10. Barnyard Indoor & Outdoor Upgrade*	\$ 126						\$ 126
11. A.E.S Rec. Ctr. HVAC Replacement*	\$ 910						\$ 910
12. A.E.S Rec. Ctr. Roof Replacement*	\$ 363	\$ 121	\$ 121				\$ 605
13. Neighborhood Parks Improvements	\$ 2,225	\$ 450					\$ 2,675
14. Community Parks Improvements	\$ 2,045						\$ 2,045
15. Outdoor Pool***	\$ 10,660						\$ 10,660
16. Signature Park & Trail	\$ 6,250						\$ 6,250
Total:	\$ 25,333	\$ 571	\$ 3,721	\$ 2,600	\$ -	\$ -	\$ 32,225
Funding Sources							
Estimated Amount (000's)							
Beautification Fund (0317)	\$ 22						\$ 22
TPWD Grant Funding of Pool	\$ 750						\$ 750
General Obligation Bonds - 2018	\$ 1,225						\$ 1,225
General Obligation Bonds - 2019	\$ 4,450						\$ 4,450
General Obligation Bonds - 2020	\$ 3,075						\$ 3,075
CDC Funded	\$ 6,501	\$ 121	\$ 2,121	\$ 2,500			\$ 11,243
Certificates of Obligation - 2022	\$ 3,160						\$ 3,160
General Obligation Bonds - 2022	\$ 2,950						\$ 2,950
ARPA Funds (Outdoor Pool Project)	\$ 850						\$ 850
General Obligation Bonds - 2023	\$ 2,350						\$ 2,350
Future General Obligation Bonds - 2025		\$ 450					\$ 450
Unfunded Project			\$ 1,600	\$ 100			\$ 1,700
Total:	\$ 25,333	\$ 571	\$ 3,721	\$ 2,600	\$ -	\$ -	\$ 32,225

* CDC Board formally approved funding on June 24, 2021.

~ Future Funding indicates a planned expense which is included in the City's Long Term Financial Plan.

***CDC Funding \$2.0 Million in FY23

** Unfunded

CITY OF CEDAR HILL
Capital Improvement Program

5 Year
FY 2025-2029

Streets Capital Projects - Summary

Estimated Expenditure (000's)

Project Name/No.	PY Budgeted Amount	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	Total Estimated Cost
FUTURE FUNDING: (TBD)							
1. Lake Ridge Parkway & Hwy 67 Interchange Project		\$ 279	\$ 279				\$ 558
2. Left Turn Lane Improvements at FM 1382 & Joe Wilson (TXDOT HSIP Project)		\$ 150					
3. Downtown Infrastructure Future Phases		\$ 2,000	\$ 1,000	\$ 4,000	\$ 1,000	\$ 4,000	\$ 12,000
4. Asphalt & Concrete Street Repair Program		\$ 1,500		\$ 1,500		\$ 1,500	\$ 4,500
5. Duncanville Rd Widening (7th Call-\$9,500,000)		\$ 500	\$ 2,000	\$ 3,500	\$ 3,000		\$ 9,000
Subtotal:	\$ -	\$ 4,429	\$ 3,279	\$ 9,000	\$ 4,000	\$ 5,500	\$ 26,208

Carryovers from Previous Year:							
8. FY24 Asphalt & Concrete Street Repair Program (Duncanville Rd., S. Joe Wilson Rd., Cockrell Hill Rd.) (PW21-0002)	\$ 3,350						\$ 3,350
9. Downtown Phase 2 Design, Const Ph 2A Broad St. & Parking Improvements (PW23-0010)	\$ 4,000						\$ 4,000
10. Duncanville Rd. & Bear Creek Rd. Intersection (PW22-0011)	\$ 650						\$ 650
11. Duncanville Rd. Widening (7th Call-\$10,450,000)	\$ 500						\$ 500
12. US67 & Lake Ridge Parkway Bridge Aesthetics	\$ 1,000						\$ 1,000
13. Signal Light at N. Joe Wilson Rd & Calvert Dr.	\$ 400						\$ 400
14. Tidwell Bridge Signalization (TXDOT Funded)	\$ -						\$ -
	\$ 700						\$ 700
15. Street Lighting Improvements (Minor Streets) (PW19-0005)-US67 Bridge Lighting & Windsor Entrance							
16. Signal Improvements (PW18-0016) - Belt Line & Main St.	\$ 150						\$ 150
17. Lake Ridge Parkway & Hwy 67 Interchange Project (Annual Payments to TXDOT FY22-26) (PW21-0008)	\$ 837						\$ 837
18. US Hwy-67 Landscape Project (PW17-0008)	\$ 500						\$ 500
19. Illuminated Street Name Signs (PW17-0011) (TXDOT Intersections)	\$ 600						\$ 600
Total:	\$ 12,687	\$ 4,429	\$ 3,279	\$ 9,000	\$ 4,000	\$ 5,500	\$ 38,895

Funding Sources	Estimated Amount (000's)						
General Obligation Bonds- 2018 (\$2,050*)	\$ 250						\$ 250
General Obligation Bonds- 2019 (\$1,700*)	\$ 450						\$ 450
General Obligation Bonds- 2022 (\$1,500)	\$ 550						\$ 550
Certificates of Obligation Bonds- 2022 (\$279)	\$ 279						\$ 279
General Obligation Bonds- 2023 (\$750)	\$ 500						\$ 500
Certificates of Obligation Bonds - 2023 (\$2930)	\$ 2,928						\$ 2,928
Certificates of Obligation Bonds - 2024 (\$6930)	\$ 6,930						\$ 6,930
Street Impact Fees (Signal & Joe Wilson & Calvert)	\$ 200						\$ 200
Fund 2027 (2008 G.O. Fund Balance)-\$600,000 Illuminated Street Name Signs	\$ 600						\$ 600
Future Certificates of Obligation Bonds - 2025	\$ -	\$ 4,429					\$ 4,429
Future Funding - TBD			\$ 3,279	\$ 9,000	\$ 4,000	\$ 5,500	\$ 21,779
Total:	\$ 12,687	\$ 4,429	\$ 3,279	\$ 9,000	\$ 4,000	\$ 5,500	\$ 38,895

* Original bond sale amount.

~ Future Funding indicates a planned expense which is included in the City's Long Term Financial Plan.

CITY OF CEDAR HILL

Capital Improvement Program

5 Year

FY 2025-2029

Drainage Capital Projects - Summary

Estimated Expenditure (000's)

Project Name/No.	PY Budgeted Amount	FY 2024-2025	FY 2025-2026	FY 2026-2027	FY 2027-2028	FY 2028-2029	Total Estimated Cost
1. Roberts Drainage Improv. Project	\$ -	\$ 570	\$ -	\$ -	\$ -	\$ -	\$ 570
2. Robin Road Drainage Improvments	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ 400
3. Canyon View Ct. Drainage	\$ -	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ 400
4. Capricorn Drainage Improvements	\$ -	\$ 100	\$ 400	\$ -	\$ -	\$ -	\$ 500
5. Annual Erosion Control Program	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	\$ 500
6. Downtown Regional Detention	\$ -	\$ -	\$ -	\$ 500	\$ 700	\$ -	\$ 1,200
Carryover from Previous Years:							
7. Roberts Drainage Improv. Project (PW23-0004)	\$ 655						\$ 655
8. 702 E. Pleasant Run Rd Drng Improv.	\$ 450						\$ 450
Total:	\$ 1,105	\$ 1,570	\$ 500	\$ 600	\$ 800	\$ 100	\$ 4,675
Funding Sources Estimated Amount (000's)							
Certificates of Obligation Bonds - 2022	\$ 125						\$ 125
Certificates of Obligation Bonds - 2023**	\$ 530						\$ 530
Future Certificates of Obligation - 2024	\$ 450						\$ 450
Future Certificates of Obligation - 2025		\$ 1,570					\$ 1,570
Future Funding ~	\$ -		\$ 500	\$ 600	\$ 800	\$ 100	\$ 2,000
Total:	\$ 1,105	\$ 1,570	\$ 500	\$ 600	\$ 800	\$ 100	\$ 4,675

~ Future Funding indicates a planned expense which is included in the City's Long Term Financial Plan
 **Note: \$270,000 was used for Emergency Repairs after May, 2024 storm events.

Building Capital Maintenance Fund
Revenue, Expenses and Changes in Fund Balance
Fund 1000



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 1,389,238	\$ 3,399,744	\$ 3,551,100	\$ 3,551,100	\$ 3,722,706		
REVENUES							
Interest income	10,506	151,356	50,000	171,606	75,000	25,000	50%
Interfund transfer in	2,000,000	-	-	-	-	-	0%
TOTAL OPERATING REVENUES	\$ 2,010,506	\$ 151,356	\$ 50,000	\$ 171,606	\$ 75,000	\$ 25,000	50%
EXPENDITURES							
Capital	-	-	-	-	200,000	200,000	0%
Transfer to Another Fund	-	-	-	-	-	-	0%
TOTAL OPERATING EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ 200,000	\$ 200,000	0%
NET CHANGE	\$ 2,010,506	\$ 151,356	\$ 50,000	\$ 171,606	\$ (125,000)		
ENDING FUND BALANCE	\$ 3,399,744	\$ 3,551,100	\$ 3,601,100	\$ 3,722,706	\$ 3,597,706		

Street Impact Fees

Revenue, Expenses and Changes in Fund Balance

Summary of Funds (2511 - 2514) - All Zones



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	YTD ACTUAL	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 4,711,357	\$ 7,411,883	\$ 8,137,479	\$ 8,137,479	\$ 8,137,479	\$ 8,962,320		
REVENUES								
Interest income	66,858	281,638	236,250	181,397	263,914	220,000	(16,250)	-7%
Street Impact Fees	3,090,177	1,079,610	370,000	687,204	992,000	800,000	430,000	116%
Transfer from another fund	-						-	0%
TOTAL OPERATING REVENUES	3,157,035	1,361,248	606,250	868,601	1,255,914	1,020,000	413,750	68%
EXPENDITURES								
Transfer to Debt Service Fund	59,830	-	350,000	350,000	350,000	-	(350,000)	-100%
Street Impact Fee Study	-	85,480	7,520	81,073	81,073	-	(7,520)	-100%
Land	396,679	-	-	-	-	-	-	0%
TOTAL OPERATING EXPENDITURES	456,509	85,480	357,520	431,073	431,073	-	(357,520)	-100%
NET CHANGE	2,700,526	1,275,768	248,730	437,528	824,841	1,020,000	771,270	-
ENDING FUND BALANCE	\$ 7,411,883	\$ 8,137,479	\$ 8,386,209	\$ 8,575,007	\$ 8,962,320	\$ 9,982,320	\$ 771,270	\$ -

Street Construction Fund
Revenue, Expenses and Changes in Fund Balance
Fund 2600



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 3,127,807	\$ 3,139,877	\$ 3,235,093	\$ 3,235,093	\$ 3,310,593		
REVENUES							
Interest income	12,069	95,216	16,800	51,000	46,000	29,200	174%
Miscellaneous income	-	-	24,500	24,500	24,500	-	0%
Transfer in from the General Fund	-	-	-	-	-	-	0%
TOTAL OPERATING REVENUES	\$ 12,069	\$ 95,216	\$ 41,300	\$ 75,500	\$ 70,500	\$ 29,200	71%
EXPENDITURES							
Transfer to the General Fund	-		-	-	-	-	0%
PID Project	-		-	-	-	-	0%
TOTAL OPERATING EXPENDITURES	-		-	-	-	-	-
NET CHANGE	12,069	95,216	41,300	75,500	70,500		
ENDING FUND BALANCE *	\$ 3,139,877	\$ 3,235,093	\$ 3,276,393	\$ 3,310,593	\$ 3,381,093		

** In Budget Year 2018-2019, the City entered into a participation agreement with Winding Hollow PID to construct a screening wall. The screening was completed at cost of \$356,689. The Winding Hollow PID further agreed to reimburse the City in equal annual amounts over a period of 15 years. The PID will budget the reimbursement and reflect the reimbursement in their 5-year service plan.

<u>Payments to date are as follows for the PID Wall:</u>		<u>Running Balance</u>
FY2024-2025	\$24,500	\$189,689
FY2025-2026	\$24,500	\$165,189
FY2026-2027	\$24,500	\$140,689
FY2027-2028	\$24,500	\$116,189
FY2028-2029	\$24,500	\$ 91,689

Restricted Streets Fund **Revenue, Expenses and Changes in Fund Balance** **Fund 2601**



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 392,376	\$ 395,625	\$ 410,241	\$ 410,241	\$ 426,319		
REVENUES							
Interest income	3,249	14,616	10,000	16,078	10,000	-	0%
Tranfer in from the General Fund	-		-	-	-		
TOTAL OPERATING REVENUES	3,249	14,616	10,000	16,078	10,000	-	0%
EXPENDITURES							
Transfer to the General Fund			-	-	-	-	0%
TOTAL OPERATING EXPENDITURES	-		-	-	-	-	0%
NET CHANGE	3,249	14,616	10,000	16,078	10,000		
ENDING FUND BALANCE	\$ 395,625	\$ 410,241	\$ 420,241	\$ 426,319	\$ 436,319		

Downtown/City Center Fund
Revenue, Expenses and Changes in Fund Balance
Fund 2602



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 693,443	\$ 622,389	\$ 640,829	\$ 640,829	\$ 659,101		
REVENUES							
Interest income	5,530	21,747	13,000	18,272	13,000	\$ -	0%
Transfer in	-	-	-	-	-	-	
TOTAL OPERATING REVENUES	5,530	21,747	13,000	18,272	13,000	-	0%
EXPENDITURES							
Special Services	76,583	3,307	-	-	-	-	0%
Transfer to the General Fund	-	-	-	-	-	-	
TOTAL OPERATING EXPENDITURES	76,583	3,307	-	-	-	-	0%
NET CHANGE	(71,054)	18,440	13,000	18,272	13,000		
ENDING FUND BALANCE	\$ 622,389	\$ 640,829	\$ 653,829	\$ 659,101	\$ 672,101		

Drainage Capital Fund
Revenue, Expenses and Changes in Fund Balance
Fund 2700



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 1,589,392	\$ 3,387,298	\$ 3,504,801	\$ 3,504,801	\$ 3,608,839		
REVENUES							
Interest income	(2,094)	117,503	62,500	104,038	75,000	12,500	20%
Transfer in from the General Fund	1,800,000	-	-	-	-	-	0%
TOTAL OPERATING REVENUES	\$ 1,797,906	\$ 117,503	\$ 62,500	\$ 104,038	\$ 75,000	\$ 12,500	20%
EXPENDITURES							
Transfer to the General Fund	-		-	-	-	-	0%
Capital	-		-	-	-	-	0%
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-	0%
NET CHANGE	1,797,906	117,503	62,500	104,038	75,000		
ENDING FUND BALANCE	\$ 3,387,298	\$ 3,504,801	\$ 3,567,301	\$ 3,608,839	\$ 3,683,839		

Drainage Detention Fund

Revenue, Expenses and Changes in Fund Balance

Fund 2701



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
	\$ 111,247	\$ 196,336	\$ 203,589	\$ 203,589	\$ 210,842		
REVENUES							
Interest income	1,579	7,253	6,000	7,979	6,000	-	0%
Developer Contributions	83,510	-	-	-	-	-	-
Transfer in from the General Fund	-	-	-	-	-	-	-
TOTAL OPERATING REVENUES	85,089	7,253	6,000	7,979	6,000	-	0%
EXPENDITURES							
Transfer to the General Fund	-	-	-	-	-	-	-
Comp Plan Studies	-	-	-	-	-	-	-
TOTAL OPERATING EXPENDITURES	-	-	-	-	-	-	-
NET CHANGE	85,089	7,253	6,000	7,979	6,000		
ENDING FUND BALANCE	\$ 196,336	\$ 203,589	\$ 209,589	\$ 210,842	\$ 216,842		

Park Development Fee Fund
Revenue, Expenses and Changes in Fund Balance
Funds (3000, 3001 & 3005)
Donation, East and West



	ACTUAL 2021-2022	ACTUAL 2022-2023	BUDGET 2023-2024	YTD ACTUAL	ESTIMATED 2023-2024	PROPOSED 2024-2025	\$ Var	% Var
BEGINNING FUND BALANCE	\$ 50,330	\$ 222,171	\$ 207,764	\$ 207,764	\$ 207,764	\$ 590,001		
REVENUES								
Interest income	1,451	8,286	4,800	2,524	9,115	4,800	-	0%
Fees	170,389	7,640	51,000	273,679	492,000	5,000	(46,000)	-90%
Miscellaneous Income	-	-	-	-	-	-	-	0%
TOTAL OPERATING REVENUES	171,841	15,926	55,800	276,203	501,115	9,800	(46,000)	-82%
EXPENDITURES								
Playground Improvements	-	30,333	-	1,020	10,678	-	-	0%
Buildings and other Improvements	-	-	-	132	108,200	-	-	0%
Transfers to Another Fund	-	-	-	-	-	-	-	0%
TOTAL OPERATING EXPENDITURES	-	30,333	-	1,152	118,878	-	-	0%
NET CHANGE	171,841	(14,407)	55,800	275,051	382,237	9,800		
ENDING FUND BALANCE	\$ 222,171	\$ 207,764	\$ 263,564	\$ 482,815	\$ 590,001	\$ 599,801		